## **Return of Organization Exempt From Income Tax**

Under section 501(c), 527, or 4947(a)(1) of the Internal Revenue Code (except private foundations)

OMB No. 1545-0047

Department of the Treasury Internal Revenue Service

Do not enter social security numbers on this form as it may be made public.

► Go to www.irs.gov/Form990 for instructions and the latest information.

Open to Public Inspection

Α	For th	ne 2020	calendar year, or tax year beginning 06/01, 2020	, and ending		C	5/31, 20 21
			C Name of organization		D Emplo	yer identifi	cation number
В	Check if	applicable:	TRUSTEES OF BOSTON COLLEGE		04-	-21035	45
	Addi		Doing business as				
	Nam	e change	Number and street (or P.O. box if mail is not delivered to street address)	Room/suite	E Teleph	one numbe	r
	Initia	al return	140 COMMONWEALTH AVENUE	440	(617)	552~	3363
		I return/ inated	City or town, state or province, country, and ZIP or foreign postal code	1			
		nded	CHESTNUT HILL, MA 02467		<b>G</b> Gross	receipts \$	3,727,005,561.
		lication	F Name and address of principal officer: WILLIAM P. LEAHY, S.	.J.		is a group re	turn for Yes X No
_	pone	anig	140 COMMONWEALTH AVENUE440, CHESTNUT HILL,	MA 02467		ordinates? all subordinates	s included? Yes No
ī	Tax-e:	xempt sta	atus: X 501(c)(3) 501(c) ( ) ◀ (insert no.) 4947(a)(1)	or 52			a list. See instructions
J	Webs	ite: 🕨	WWW.BC.EDU			p exemption	number
K			nization: X Corporation Trust Association Other	L Year of			e of legal domicile: MA
	art I	-	mmary				
	1		v describe the organization's mission or most significant activities: SEE S	CHEDULE	0		
a	١.	Dilony	, december the organization of most diginited it detailed.				
Activities & Governance		_					
Ë	2	Check	this box if the organization discontinued its operations or dispose	od of more tha	n 25% of its not	accote	
Š	3		er of voting members of the governing body (Part VI, line 1a)			1	52.
ಶ	4		er of independent voting members of the governing body (Part VI, line 1b)				50.
es	5		number of individuals employed in calendar year 2020 (Part V, line 2a)				11,320.
ž	6						55.
Act	7-		number of volunteers (estimate if necessary)				
-	I						
_	D	iver un	nrelated business taxable income from Form 990-T, Part I, line 11		Prior Y		Current Year
		C4-:1	hutiana and marte (Dat VIII line 4h)	9	225,03		230,696,730.
ne	8		butions and grants (Part VIII, line 1h)	400 000	882,662		
Revenue	9		am service revenue (Part VIII, line 2g)		117,45		
Re	10		ment income (Part VIII, column (A), lines 3, 4, and 7d).			3,009.	25,896.
	11		revenue (Part VIII, column (A), lines 5, 6d, 8c, 9c, 10c, and 11e)				1,459,094,631.
_	12		revenue - add lines 8 through 11 (must equal Part VIII, column (A), line 12).		228,262		
	13		s and similar amounts paid (Part IX, column (A), lines 1-3)		220,202	0.	242,936,064.
	14		its paid to or for members (Part IX, column (A), line 4)	10 0000	556,640		
Expenses	15		es, other compensation, employee benefits (Part IX, column (A), lines 5-10).		330,640	0.	564,053,864.
ens	16a		sional fundraising fees (Part IX, column (A), line 11e)			0.	0.
Ä	b		undraising expenses (Part IX, column (D), line 25) ▶ 22,859,902		224 57	7 017	241 060 060
	17		expenses (Part IX, column (A), lines 11a-11d, 11f-24e)		324,57		
	18		expenses. Add lines 13-17 (must equal Part IX, column (A), line 25)				1,148,979,197.
L (f)	19	Reveni	ue less expenses. Subtract line 18 from line 12	*	113,642		
ts o	20 21 22				Beginning of Cu		
sse 3ala	20		assets (Part X, line 16)				6,311,936,438
E A	21		iabilities (Part X, line 26)	2			1,585,677,586
ZL	22		sets or fund balances. Subtract line 21 from line 20		3,5/5,59	, 951.	4,726,258,852
_	rt II		nature Block				
true	ter per e, corre	naities of ect, and c	f perjury, I declare that I have examined this return, including accompanying schedu complete. Declaration of preparer (other than officer) is based on all information of whice	iles and statem ch preparer has	ents, and to the large any knowledge.	best of my	knowledge and belief, it is
		35	MN BAUNO			41	12/17
Sig	n	- Ci	ignature of officer		Date	1///	0/01
Hei				7 77D / MD D 3		6	50)
	•	<b>—</b>		E VP/TREA	ASURER		
_			/pe or print name and title	10-4-			DTIN
Paid		1	ype preparer's structure  Preparer's structure	Date 04/08	/22 Chec	`"	PTIN
	parer	GWEN	10000	0011 0	mployed	P00641463	
	Only	Firm's		0000	Firm's EIN		4008324
			address ▶101 SEAPORT BLVD., SUITE 500 BOSTON, MA		Phone no.		-530-5000
Vlay	the	IRS dis	scuss this return with the preparer shown above? (see instructions)				
For	Papei	work R	Reduction Act Notice, see the separate instructions.				Form 990 (2020)

Form **8868** 

(Rev. January 2020)

Department of the Treasury Internal Revenue Service

## Application for Automatic Extension of Time To File an **Exempt Organization Return**

File a separate application for each return. Go to www.irs.gov/Form8868 for the latest information. OMB No. 1545-0047

Electronic filing (e-file). You can electronically file Form 8868 to request a 6-month automatic extension of time to file any of the forms listed below with the exception of Form 8870, Information Return for Transfers Associated With Certain Personal Benefit Contracts, for which an extension request must be sent to the IRS in paper format (see instructions). For more details on the electronic

iling of this t	form, visit www.irs.gov/e-file-providers/e-file-f	or-charities	s-and-non-profits.	,							
Automatic	6-Month Extension of Time. Only subm	it original	(no copies needed).					—			
All corporation	ons required to file an income tax return othe	r than For	m 990-T (including 1120	O-C filers), partnerships,	RE	MICs,	and trusts	3			
			tax rotario.								
F	Name of exempt organization or other filer, see in	structions.		Taxpayer identification nu	ımbe	r (TIN)		_			
Гуре or orint					_						
	TRUSTEES OF BOSTON COLLEGE			04-210354	5 ——						
ile by the lue date for	Number, street, and room or suite no. If a P.O. bo		ctions.								
iling your eturn. See	140 COMMONWEALTH AVENUE, STE		droop and instructions								
eturn. See nstructions.  City, town or post office, state, and ZIP code. For a foreign address, see instructions.  CHESTNUT HILL, MA 02467											
					—		0 2	П			
Enter the Re	eturn Code for the return that this application	is for (file	a separate application fo	or each return)			. [ ]	<u>'</u>			
Application		Return	Application				Retur				
s For		Code	Is For				Code	<del></del>			
	Form 990-EZ	01	Form 990-T (corporat	ion)	—		07	—			
Form 990-BL		02	Form 1041-A	n individual)	—		80	—			
Form 4720 ( Form 990-PF		03	Form 4720 (other that Form 5227	n individual)			10	—			
	(sec. 401(a) or 408(a) trust)	05	Form 6069				11	—			
	(trust other than above)	06	Form 8870				12	—			
Telephone If the orga If this is foor the whole Is the with the	LYNDSAY KING  Solve No. ► 617 552-3363  Anization does not have an office or place of large and a group Return, enter the organization's for the group, check this box  Enames and TINs of all members the extensions.	business ir ur digit Gro f it is for pa ion is for.	Fax No. ▶ 617 552 In the United States, checoup Exemption Number (art of the group, check the state of the s	2-2003 ck this box		 If t and at	▶ ☐ his is ttach				
-	est an automatic 6-month extension of time un			22, to file the exempt	org	anızat	ion returi	1			
2 If the ta	organization named above. The extension is calendar year 20 or tax year beginning 06/0 ax year entered in line 1 is for less than 12 m hange in accounting period	<u>1</u> , 20 <u>2</u> 0	0, and ending			<u>21</u> .					
	application is for Forms 990-BL, 990-PF, 9	90-T, 4720	O, or 6069, enter the	tentative tax, less any				_			
nonrefu	undable credits. See instructions.				3a	\$		0.			
<b>b</b> If this	application is for Forms 990-PF, 990-T,	4720, o	r 6069, enter any re	fundable credits and				_			
	ted tax payments made. Include any prior yea				3b	\$		0.			
	e due. Subtract line 3b from line 3a. Include		ent with this form, if re	quired, by using EFTPS							
	onic Federal Tax Payment System). See instru				3с			0.			
,	u are going to make an electronic funds withdrawa	I (direct deb	it) with this Form 8868, se	ee Form 8453-EO and Form	n 887	/9-EO f	for payme	nt			
nstructions.											
or Privacy A	ct and Paperwork Reduction Act Notice, see instr	uctions.			Forn	n <b>8868</b>	<b>3</b> (Rev. 1-2)	020)			

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Pa	Statement of Program Service Accomplishments Check if Schedule O contains a response or note to any line in this Part III	X
1	Briefly describe the organization's mission: SEE SCHEDULE O	
	Did the organization undertake any significant program services during the year which were not listed on the	
_	prior Form 990 or 990-EZ? Yes  If "Yes," describe these new services on Schedule O.	X No
3	Did the organization cease conducting, or make significant changes in how it conducts, any program services?	X No
4	Describe the organization's program service accomplishments for each of its three largest program services, as mean expenses. Section 501(c)(3) and 501(c)(4) organizations are required to report the amount of grants and allocations the total expenses, and revenue, if any, for each program service reported.	
4a	(Code:) (Expenses \$553,143,906. including grants of \$242,530,338. ) (Revenue \$735,575,111. INSTRUCTION - INCLUDES EXPENDITURES TO PROVIDE COURSEWORK FOR	_)
	STUDENTS AND TO PROVIDE FINANCIAL AID IN THE FORM OF SCHOLARSHIPS AND FELLOWSHIPS. ENROLLMENTS WERE 15,409 AND THE NUMBER OF DEGREES	
	CONFERRED WAS 4,267.	
4b	O (Code:) (Expenses \$206,799,617. including grants of \$) (Revenue \$157,527,501.  AUXILIARY SERVICES - INCLUDES EXPENDITURES FOR THE SELF-SUPPORTING	_)
	ACTIVITIES OF THE UNIVERSITY SUCH AS THE OPERATIONS OF 32	
	RESIDENCE HALLS, 14 DINING FACILITIES, 31 NCAA DIVISION I ATHLETIC	
	TEAMS, BOOKSTORE AND HEALTH SERVICES.	
4c	: (Code: ) (Expenses \$ 173,136,016. including grants of \$ ) (Revenue \$	)
	STUDENT SERVICES AND ACADEMIC SUPPORT - INCLUDES ACTIVITIES OF	_ ′
	WHICH THE PRIMARY PURPOSE IS TO CONTRIBUTE TO THE STUDENTS'  EMOTIONAL AND PHYSICAL WELL-BEING AND TO HIS/HER INTELLECTUAL,	
	CULTURAL, AND SOCIAL DEVELOPMENT. OPERATED 9 UNIVERSITY LIBRARY	
	FACILITIES CONTAINING OVER 3.306 MILLION VOLUMES, OVER 48 THOUSAND	
	SERIAL SUBSCRIPTIONS, AND OVER 373 THOUSAND GOVERNMENT DOCUMENTS	
	SERVING THE UNIVERSITY AND SURROUNDING COMMUNITY.	
4d	Other program services (Describe on Schedule O.)	
_	(Expenses \$ 57,391,154. including grants of \$ 425,726. ) (Revenue \$ 36,520,515. )	
40	Total program service expenses > 990.470.693.	

TRUSTEES OF BOSTON COLLEGE 04-2103545
Form 990 (2020)

Part IV **Checklist of Required Schedules** No Yes Is the organization described in section 501(c)(3) or 4947(a)(1) (other than a private foundation)? If "Yes," Χ 1 Х Is the organization required to complete Schedule B, Schedule of Contributors See instructions? 2 Did the organization engage in direct or indirect political campaign activities on behalf of or in opposition to Χ Section 501(c)(3) organizations. Did the organization engage in lobbying activities, or have a section 501(h) Χ Is the organization a section 501(c)(4), 501(c)(5), or 501(c)(6) organization that receives membership dues, assessments, or similar amounts as defined in Revenue Procedure 98-19? If "Yes," complete Schedule C, Part III 5 Χ Did the organization maintain any donor advised funds or any similar funds or accounts for which donors have the right to provide advice on the distribution or investment of amounts in such funds or accounts? If Χ "Yes," complete Schedule D, Part I. 6 Did the organization receive or hold a conservation easement, including easements to preserve open space, Χ the environment, historic land areas, or historic structures? If "Yes," complete Schedule D, Part II Did the organization maintain collections of works of art, historical treasures, or other similar assets? If "Yes," Χ complete Schedule D, Part III Did the organization report an amount in Part X, line 21, for escrow or custodial account liability, serve as a custodian for amounts not listed in Part X; or provide credit counseling, debt management, credit repair, or Χ 9 Did the organization, directly or through a related organization, hold assets in donor-restricted endowments Χ 10 If the organization's answer to any of the following questions is "Yes," then complete Schedule D, Parts VI, VII, VIII, IX, or X as applicable. a Did the organization report an amount for land, buildings, and equipment in Part X, line 10? If "Yes," 11a Х b Did the organization report an amount for investments-other securities in Part X, line 12, that is 5% or more Χ 11b c Did the organization report an amount for investments-program related in Part X, line 13, that is 5% or more of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VIII........... Χ 11c d Did the organization report an amount for other assets in Part X, line 15, that is 5% or more of its total assets 11d Χ e Did the organization report an amount for other liabilities in Part X, line 25? If "Yes," complete Schedule D, Part X 11e f Did the organization's separate or consolidated financial statements for the tax year include a footnote that addresses Χ the organization's liability for uncertain tax positions under FIN 48 (ASC 740)? If "Yes," complete Schedule D, Part X 11f 12a Did the organization obtain separate, independent audited financial statements for the tax year? If "Yes," complete Χ Schedule D, Parts XI and XII. 12a b Was the organization included in consolidated, independent audited financial statements for the tax year? If Χ "Yes," and if the organization answered "No" to line 12a, then completing Schedule D, Parts XI and XII is optional Χ Is the organization a school described in section 170(b)(1)(A)(ii)? If "Yes," complete Schedule E 13 14a Did the organization maintain an office, employees, or agents outside of the United States?.......... b Did the organization have aggregate revenues or expenses of more than \$10,000 from grantmaking, fundraising, business, investment, and program service activities outside the United States, or aggregate Χ foreign investments valued at \$100,000 or more? If "Yes," complete Schedule F, Parts I and IV . . . . . . . . . 14b Did the organization report on Part IX, column (A), line 3, more than \$5,000 of grants or other assistance to or Х for any foreign organization? If "Yes," complete Schedule F, Parts II and IV 15 Did the organization report on Part IX, column (A), line 3, more than \$5,000 of aggregate grants or other 16 assistance to or for foreign individuals? If "Yes," complete Schedule F, Parts III and IV 16 Х Did the organization report a total of more than \$15,000 of expenses for professional fundraising services on 17 Χ Part IX, column (A), lines 6 and 11e? If "Yes," complete Schedule G, Part I See instructions Did the organization report more than \$15,000 total of fundraising event gross income and contributions on 18 Χ Part VIII, lines 1c and 8a? If "Yes," complete Schedule G, Part II 18 Did the organization report more than \$15,000 of gross income from gaming activities on Part VIII, line 9a? Χ 19 Χ b If "Yes" to line 20a, did the organization attach a copy of its audited financial statements to this return? 20b Did the organization report more than \$5,000 of grants or other assistance to any domestic organization or Χ domestic government on Part IX, column (A), line 1? If "Yes," complete Schedule I, Parts I and II . . . . .

JSA 0E1021 1.000

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Part	V Checklist of Required Schedules (continued)			
			Yes	No
22	Did the organization report more than \$5,000 of grants or other assistance to or for domestic individuals on			
	Part IX, column (A), line 2? If "Yes," complete Schedule I, Parts I and III	22	Х	
23	Did the organization answer "Yes" to Part VII, Section A, line 3, 4, or 5 about compensation of the			
	organization's current and former officers, directors, trustees, key employees, and highest compensated			
	employees? If "Yes," complete Schedule J	23	Х	
24 a	Did the organization have a tax-exempt bond issue with an outstanding principal amount of more than			
	\$100,000 as of the last day of the year, that was issued after December 31, 2002? If "Yes," answer lines 24b			
	through 24d and complete Schedule K. If "No," go to line 25a	24a	Х	
b	Did the organization invest any proceeds of tax-exempt bonds beyond a temporary period exception?	24b		Х
С	Did the organization maintain an escrow account other than a refunding escrow at any time during the year			
	to defease any tax-exempt bonds?	24c		X
d	Did the organization act as an "on behalf of" issuer for bonds outstanding at any time during the year?	24d		X
25 a	Section 501(c)(3), 501(c)(4), and 501(c)(29) organizations. Did the organization engage in an excess benefit			
	transaction with a disqualified person during the year? If "Yes," complete Schedule L, Part I	25a		X
b	Is the organization aware that it engaged in an excess benefit transaction with a disqualified person in a prior			
	year, and that the transaction has not been reported on any of the organization's prior Forms 990 or 990-EZ?			
	If "Yes," complete Schedule L, Part I	25b		X
26	Did the organization report any amount on Part X, line 5 or 22, for receivables from or payables to any current			
	or former officer, director, trustee, key employee, creator or founder, substantial contributor, or 35%			
	controlled entity or family member of any of these persons? If "Yes," complete Schedule L, Part II.	26	Х	
27	Did the organization provide a grant or other assistance to any current or former officer, director, trustee, key			
	employee, creator or founder, substantial contributor or employee thereof, a grant selection committee			
	member, or to a 35% controlled entity (including an employee thereof) or family member of any of these			
	persons? If "Yes," complete Schedule L, Part III	27		Х
28	Was the organization a party to a business transaction with one of the following parties (see Schedule L,			
	Part IV instructions, for applicable filing thresholds, conditions, and exceptions):			
а	A current or former officer, director, trustee, key employee, creator or founder, or substantial contributor? If			
	"Yes," complete Schedule L, Part IV	28a		X
b	A family member of any individual described in line 28a? <i>If</i> "Yes," complete Schedule L, Part IV.	28b		Х
	A 35% controlled entity of one or more individuals and/or organizations described in lines 28a or 28b? If			
·	"Yes," complete Schedule L, Part IV	28c	Х	
29	Did the organization receive more than \$25,000 in non-cash contributions? <i>If "Yes," complete Schedule M</i>	29	Х	
30	Did the organization receive contributions of art, historical treasures, or other similar assets, or qualified			
50	conservation contributions? If "Yes," complete Schedule M	30	Х	
31	Did the organization liquidate, terminate, or dissolve and cease operations? <i>If "Yes," complete Schedule N, Part I</i>	31		X
32	Did the organization sell, exchange, dispose of, or transfer more than 25% of its net assets? <i>If "Yes,"</i>			
32	complete Schedule N, Part II	32		Х
33	Did the organization own 100% of an entity disregarded as separate from the organization under Regulations	32		
33	sections 301.7701-2 and 301.7701-3? If "Yes," complete Schedule R, Part I	33	Х	
34	Was the organization related to any tax-exempt or taxable entity? If "Yes," complete Schedule R, Part II, III,	- 55		
34	or IV, and Part V, line 1	34	Х	
35 a	Did the organization have a controlled entity within the meaning of section 512(b)(13)?	35a	Х	
	If "Yes" to line 35a, did the organization receive any payment from or engage in any transaction with a	334		
b	controlled entity within the meaning of section 512(b)(13)? If "Yes," complete Schedule R, Part V, line 2	35b	Х	
36	Section 501(c)(3) organizations. Did the organization make any transfers to an exempt non-charitable	335		
30	related organization? If "Yes," complete Schedule R, Part V, line 2	36		Х
37	Did the organization conduct more than 5% of its activities through an entity that is not a related organization	30		
31	and that is treated as a partnership for federal income tax purposes? If "Yes," complete Schedule R, Part VI	37		Х
20	Did the organization complete Schedule O and provide explanations in Schedule O for Part VI, lines 11b and	31		21
38	19? <b>Note:</b> All Form 990 filers are required to complete Schedule O.	20	х	
Part		38	Λ	
ran				
	Check if Schedule O contains a response or note to any line in this Part V		Yes	No No
4 -	Enter the number reported in Box 3 of Form 1096. Enter -0- if not applicable   1a   1,549		162	140
	Enter the flamber of Fermi 1. Ze included in line (a. Enter of inflot applicable 1. 1. 1. 1. 1. 1.			
С	Did the organization comply with backup withholding rules for reportable payments to vendors and		37	
ISA	reportable gaming (gambling) winnings to prize winners?	1c	X	

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Par	Statements Regarding Other IRS Filings and Tax Compliance (continued)			
			Yes	No
2a	Enter the number of employees reported on Form W-3, Transmittal of Wage and Tax			
	Statements, filed for the calendar year ending with or within the year covered by this return 2a 11,320			
b	If at least one is reported on line 2a, did the organization file all required federal employment tax returns?	2b	Х	
	Note: If the sum of lines 1a and 2a is greater than 250, you may be required to e-file (see instructions)			
3 a	Did the organization have unrelated business gross income of \$1,000 or more during the year?	3a	Х	
b	If "Yes," has it filed a Form 990-T for this year? If "No" to line 3b, provide an explanation on Schedule O	3b	Х	
4a	At any time during the calendar year, did the organization have an interest in, or a signature or other authority over,			
	a financial account in a foreign country (such as a bank account, securities account, or other financial account)?	4a	Х	
b	If "Yes," enter the name of the foreign country ▶ <u>ATTACHMENT 1</u>			
	See instructions for filing requirements for FinCEN Form 114, Report of Foreign Bank and Financial Accounts (FBAR).			
5a	Was the organization a party to a prohibited tax shelter transaction at any time during the tax year?	5a		X
b	Did any taxable party notify the organization that it was or is a party to a prohibited tax shelter transaction?	5b		X
С	If "Yes" to line 5a or 5b, did the organization file Form 8886-T?	5с		
6a	Does the organization have annual gross receipts that are normally greater than \$100,000, and did the			
	organization solicit any contributions that were not tax deductible as charitable contributions?	6a		X
b	If "Yes," did the organization include with every solicitation an express statement that such contributions or			
	gifts were not tax deductible?	6b		
7	Organizations that may receive deductible contributions under section 170(c).			
а	Did the organization receive a payment in excess of \$75 made partly as a contribution and partly for goods			
	and services provided to the payor?	7a	Х	
b	If "Yes," did the organization notify the donor of the value of the goods or services provided?	7b	X	
С	Did the organization sell, exchange, or otherwise dispose of tangible personal property for which it was			
	required to file Form 8282?	7c		X
d	If "Yes," indicate the number of Forms 8282 filed during the year			
е	Did the organization receive any funds, directly or indirectly, to pay premiums on a personal benefit contract?	7e		X
f	Did the organization, during the year, pay premiums, directly or indirectly, on a personal benefit contract?	7f		X
g	If the organization received a contribution of qualified intellectual property, did the organization file Form 8899 as required?	7g		
h	If the organization received a contribution of cars, boats, airplanes, or other vehicles, did the organization file a Form 1098-C?	7h		
8	Sponsoring organizations maintaining donor advised funds. Did a donor advised fund maintained by the			
	sponsoring organization have excess business holdings at any time during the year?	8		
	Sponsoring organizations maintaining donor advised funds.			
	Did the sponsoring organization make any taxable distributions under section 4966?	9a		
	Did the sponsoring organization make a distribution to a donor, donor advisor, or related person?	9b		
	Section 501(c)(7) organizations. Enter:			
	Initiation fees and capital contributions included on Part VIII, line 12			
	Gross receipts, included on Form 990, Part VIII, line 12, for public use of club facilities 10b			
	Section 501(c)(12) organizations. Enter:			
	Gross income from members or shareholders			
b	Gross income from other sources (Do not net amounts due or paid to other sources			
	against amounts due or received from them.)	42-		
	Section 4947(a)(1) non-exempt charitable trusts. Is the organization filing Form 990 in lieu of Form 1041?	12a		
	If "Yes," enter the amount of tax-exempt interest received or accrued during the year			
	Section 501(c)(29) qualified nonprofit health insurance issuers.	13a		
а	Is the organization licensed to issue qualified health plans in more than one state?	ısa		
L	Note: See the instructions for additional information the organization must report on Schedule O.			
D	Enter the amount of reserves the organization is required to maintain by the states in which the organization is licensed to issue qualified health plans			
_	Enter the amount of reserves on hand			
	Did the organization receive any payments for indoor tanning services during the tax year?	14a		X
		14b		
	If "Yes," has it filed a Form 720 to report these payments? <i>If "No," provide an explanation on Schedule O</i> Is the organization subject to the section 4960 tax on payment(s) of more than \$1,000,000 in remuneration or	. 45		
13	excess parachute payment(s) during the year?	15	Х	
	If "Yes," see instructions and file Form 4720, Schedule N.	13		
16	Is the organization an educational institution subject to the section 4968 excise tax on net investment income?	16		Х
10	If "Yes," complete Form 4720, Schedule O.			_
	, , , , , , , , , , , , , , , , , , , ,			

04-2103545

Part VI

Governance, Management, and Disclosure For each "Yes" response to lines 2 through 7b below, and for a "No" response to line 8a, 8b, or 10b below, describe the circumstances, processes, or changes on Schedule O. See instructions. Check if Schedule O contains a response or note to any line in this Part VI

Sect	ion A. Governing Body and Management									
			,		Yes	No				
1a	Enter the number of voting members of the governing body at the end of the tax year	1a	52							
	If there are material differences in voting rights among members of the governing body, or									
	if the governing body delegated broad authority to an executive committee or similar committee, explain on Schedule O.									
b	Enter the number of voting members included on line 1a, above, who are independent	1b	50							
2	Did any officer, director, trustee, or key employee have a family relationship or a business rela	ations	hip with							
	any other officer, director, trustee, or key employee?			2	X					
3	Did the organization delegate control over management duties customarily performed by or und	der th	e direct							
	supervision of officers, directors, trustees, or key employees to a management company or other pe	erson'	?	3		X				
4	Did the organization make any significant changes to its governing documents since the prior Form 990 was file	ed?		4		X				
5	Did the organization become aware during the year of a significant diversion of the organization's as	ssets'	?	5		X				
6	Did the organization have members or stockholders?									
7a	Did the organization have members, stockholders, or other persons who had the power to elect	ct or	appoint							
	one or more members of the governing body?			7a		X				
b	Are any governance decisions of the organization reserved to (or subject to approval b	y) m	embers,							
	stockholders, or persons other than the governing body?			7b		Х				
8	Did the organization contemporaneously document the meetings held or written actions under	rtake	n during							
	the year by the following:									
а	The governing body?			8a	X					
b	Each committee with authority to act on behalf of the governing body?			8b	Х					
9	Is there any officer, director, trustee, or key employee listed in Part VII, Section A, who cannot be									
	the organization's mailing address? If "Yes," provide the names and addresses on Schedule O			9		X				
Secti	on B. Policies (This Section B requests information about policies not required by the Inter	rnal F	Revenue	Code						
					Yes	No				
10a	Did the organization have local chapters, branches, or affiliates?			10a		Х				
b	If "Yes," did the organization have written policies and procedures governing the activities of su	uch c	hapters,							
	affiliates, and branches to ensure their operations are consistent with the organization's exempt pur	rpose	s?	10b	37					
11a	Has the organization provided a complete copy of this Form 990 to all members of its governing body before filing	ng the	form? .	11a	Х					
b	Describe in Schedule O the process, if any, used by the organization to review this Form 990.				37					
12a	Did the organization have a written conflict of interest policy? If "No," go to line 13			12a	Х					
b	Were officers, directors, or trustees, and key employees required to disclose annually interests the	nat co	uld give		v					
	rise to conflicts?			12b	Х					
С	Did the organization regularly and consistently monitor and enforce compliance with the pol	-		40.	v					
	describe in Schedule O how this was done			12c	X					
13	Did the organization have a written whistleblower policy?			13	X					
14	Did the organization have a written document retention and destruction policy?			14	Λ					
15	Did the process for determining compensation of the following persons include a review and		- 1							
	independent persons, comparability data, and contemporaneous substantiation of the deliberation a			150	Х					
a	The organization's CEO, Executive Director, or top management official			15a 15b	X					
b	Other officers or key employees of the organization			130	22					
40	If "Yes" to line 15a or 15b, describe the process in Schedule O (see instructions).									
16a			-	16a		X				
	with a taxable entity during the year?			iva						
р	If "Yes," did the organization follow a written policy or procedure requiring the organization to participation in joint venture arrangements under applicable federal tax law, and take steps to s									
	organization's exempt status with respect to such arrangements?			16b						
Secti	ion C. Disclosure			. 50						
17	List the states with which a copy of this Form 990 is required to be filed ▶ CA, IN, MA,									
17	Section 6104 requires an organization to make its Forms 1023 (1024 or 1024-A, if applicable), 9	200	and 000 T	(\$40)	tion 5	01(0)				
10	(3)s only) available for public inspection. Indicate how you made these available. Check all that applicable		anu 330-1	(360		01(0)				
	X Own website Another's website X Upon request Other (explain on School	-	0)							
19	Describe on Schedule O whether (and if so, how) the organization made its governing docume		,	f inter	est n	olicy				
	and financial statements available to the public during the tax year.	J.110,	20,111101 0		33. P	. J.10y,				
20	State the name, address, and telephone number of the person who possesses the organization's bo LYNDSAY KING CONTROLLER'S OFFICE, 140 COMM AVE CHESTNUT HILL, MA 02467-380 617-552-3363	ooks	and record	s <b>&gt;</b>						

#### Form 990 (2020)

Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees, Part VII **Independent Contractors** 

04-2103545

#### Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees

1a Complete this table for all persons required to be listed. Report compensation for the calendar year ending with or within the organization's tax year.

- List all of the organization's current officers, directors, trustees (whether individuals or organizations), regardless of amount of compensation. Enter -0- in columns (D), (E), and (F) if no compensation was paid.
  - List all of the organization's current key employees, if any. See instructions for definition of "key employee."
- List the organization's five current highest compensated employees (other than an officer, director, trustee, or key employee) who received reportable compensation (Box 5 of Form W-2 and/or Box 7 of Form 1099-MISC) of more than \$100,000 from the organization and any related organizations.
- List all of the organization's former officers, key employees, and highest compensated employees who received more than \$100,000 of reportable compensation from the organization and any related organizations.
- List all of the organization's former directors or trustees that received, in the capacity as a former director or trustee of the organization, more than \$10,000 of reportable compensation from the organization and any related organizations. See instructions for the order in which to list the persons above.

Check this box if neither the organization nor any related organization compensated any current officer, director, or trustee.

(A) Name and title	(B) Average hours per week	box,	not ch unles	s pe	ition more	e than o	an	<b>(D)</b> Reportable compensation from the	<b>(E)</b> Reportable compensation from related	<b>(F)</b> Estimated amount of other compensation
	(list any hours for related organizations below dotted line)	Individual trustee or director	Institutional trustee	Officer	_	Highest compensated employee		organization (W-2/1099-MISC)	organizations (W-2/1099-MISC)	from the organization and related organizations
(1)JEFFREY HAFLEY	40.00									
HEAD COACH, FOOTBALL	0.					Х		2,938,035.	0.	30,877.
(2) JAMES P. CHRISTIAN	40.00									
BASKETBALL COACH (UNTIL 2/21)	0.					Х		1,428,053.	0.	58,986.
(3) JOHN J. ZONA	40.00									
CHIEF INV. OFF. & ASSOC. TREAS	0.				Х			809,661.	0.	197,467.
(4) ANDREW C. BOYNTON	40.00									
DEAN CSOM	0.					Х		743,582.	0.	64,463.
(5) FRANK CIGNETTI	40.00									
ASSISTANT COACH, FOOTBALL	0.					Х		740,821.	0.	33,832.
(6) PATRICK M. KRAFT	40.00									
DIRECTOR OF ATHLETICS	0.					Х		747,988.	0.	13,463.
(7) DAVID QUIGLEY	40.00									
PROVOST & DEAN OF FACULTIES	0.			Χ				658,665.	0.	64,366.
(8) JAMES J. HUSSON	40.00									
SR. VP UNIVERSITY ADVANCEMENT	0.			Χ				597,213.	0.	122,354.
(9) MICHAEL J. LOCHHEAD	40.00									
EXECUTIVE VICE PRESIDENT	2.00			Χ				513,534.	0.	196,907.
(10) JOHN D. BURKE	40.00									
FIN. VP & TREASURER	8.00			Χ				492,302.	0.	64,096.
(11) MICHAEL BOURQUE	40.00									
VP INFORMATION TECHNOLOGY	0.			Х				377,793.	0.	89,128.
(12) AMY I. YANCEY	40.00								_	
VP FOR DEVELOPMENT	0.			Х				394,740.	0.	41,667.
(13) DAVID P. TRAINOR	40.00								_	
VP HUMAN RESOURCES	0.			Х				374,308.	0.	58,535.
(14) THOMAS J. KEADY	40.00								_	
VP GVT & COMMUNITY AFFAIRS	0.			Χ				313,840.	0.	64,047.

Form **990** (2020)

0E1041 1.000

Part VII Section A. Officers, Directors, Tru	istees Ke	v Fn	nplo	VP	25	and F	lia	hest Compensat	ed Employees (co	Page <b>8</b>
(A)	(B)	y L.	ipio	)) ((		ana i	ng	(D)	(E)	(F)
Name and title	Average hours per week (list any hours for related organizations below dotted line)	box,	not ch unles	Pos neck ss pe	ition more	o is both conformated et a conformated e	an	Reportable compensation from the organization (W-2/1099-MISC)	Reportable compensation from related organizations (W-2/1099-MISC)	Estimated amount of other compensation from the organization and related organizations
			Ф			ated				
15) DANIEL BOURQUE	40.00			3.7				202 044		F0 0C3
VP FACILITIES MANAGEMENT  16) KEVIN J. SHEA	2.00			Х				292,944.	0.	59,863
VP AND EXECUTIVE ASST. TO PRES	40.00			Х				291,253.	0.	61,107
17) MARA L. HERMANO	40.00			Λ				291,233.	0.	01,107
VP INSTL RESEARCH & PLANNING	2.00			Х				325,828.	0.	21,803
18) JOY H. MOORE	40.00			21				323,020.	0.	21,003
VP/EXEC. DIR. PMISS	2.00			х				283,321.	0.	54,575
19) JOHN F. FISH	1.00							203,321.		317373
TRUSTEE - CHAIR (FROM 9/20)	0.	X						0	0.	0
20) PHILIP W. SCHILLER	1.00									
TRUSTEE-VICE CHAIR (FROM 9/20)	· · · · · · · · · · · · · · · · · · ·	Х						0.	0.	0
21) SUSAN MARTINELLI SHEA	1.00									
TRUSTEE - SECRETARY	0.	Х						0.	0.	C
22) GUIDO BARILLA	1.00									
TRUSTEE	0.	Х						0.	0.	0
23) STEVEN M. BARRY	1.00									
TRUSTEE	0.	Х						0 .	0.	C
24) DRAKE G. BEHRAKIS	1.00									
TRUSTEE	0.	Х						0 .	0.	C
25) PATRICIA LYNOTT BONAN	1.00									
TRUSTEE (FROM 9/20)	0.	X						0.	0.	С
1b Sub-total							ightharpoons	12,323,881.	0.	1,297,536.
c Total from continuation sheets to Part VII, S	-							0.	0.	0.
d Total (add lines 1b and 1c)							<u> </u>	12,323,881.	0.	1,297,536.
2 Total number of individuals (including but not reportable compensation from the organizatio		hose 1158		d al	OOV	e) who	re	eceived more than	\$100,000 of	
Did the organization list any former office employee on line 1a? If "Yes," complete Sched	er, directo	r, or	tru							Yes No
<b>4</b> For any individual listed on line 1a, is the organization and related organizations graindividual	eater than	\$15	50,00	00?	. If	"Yes	,"	complete Schedu	le J for such	4 X
5 Did any person listed on line 1a receive or for services rendered to the organization? If "Y	accrue co	mpen	satio	on f	ron	n any	un	related organization	on or individual	5 X
Section B. Independent Contractors										

1 Complete this table for your five highest compensated independent contractors that received more than \$100,000 of compensation from the organization. Report compensation for the calendar year ending with or within the organization's tax year.

(A) Name and business address	(B) Description of services	(C) Compensation
ATTACHMENT 2		

2 Total number of independent contractors (including but not limited to those listed above) who received more than \$100,000 in compensation from the organization ▶ 298

Irt VII Section A. Officers, Directors, T (A)	(B)	ĺ	•		C)			(D)	(E)		(F)	
Name and title	Average hours per week (list any hours for related	box,	unles er and	Pos heck ss pe d a d	more rson lirect	e than of is both cor/trust	an ee)	Reportable compensation from the organization	Reportable compensation from related organizations (W-2/1099-MISC)	con	stimated mount o other npensati rom the	of ion
	organizations below dotted line)	Individual trustee or director	Institutional trustee	Officer	Key employee	Highest compensated employee	Former	(W-2/1099-MISC)	(1.27.000 11.00)	an	ganizatio Id relate anizatio	d
D. SCOTT BROWN	1.00											
TRUSTEE	0.	X						0.	0.			
AMB. R. NICHOLAS BURNS	1.00											
TRUSTEE	0.	Х						0 .	0.			
JAMES D. CAREY	1.00											
TRUSTEE (FROM 9/20)	0.	Х						0 .	0.			
PATRICK CARNEY	1.00											
TRUSTEE (UNTIL 9/20)	0.	X						0 .	0.			
HON. DARCEL D. CLARK	1.00											
TRUSTEE	0.	X						0 .	0.			
MICHELLE R. CODRINGTON	1.00											
TRUSTEE (FROM 9/20)	0.	X						0 .	0.			
) WILLIAM C. CONNELL	1.00											
TRUSTEE	0.	Х						0.	0.			
ROBERT J. COONEY	1.00											
TRUSTEE	0.	Х						0.	0.			
) LEO J. CORCORAN	1.00											
TRUSTEE	0.	X						0.	0.			
PAUL R. COULSON	1.00											
TRUSTEE	0.	X						0.	0.			
) MICHAEL H. DEVLIN II	1.00											
TRUSTEE (UNTIL 9/20)	0.	Х						0.	0.			
Sub-total							$\blacktriangleright$	0.	0.			C
Total from continuation sheets to Part VII,							<b>&gt;</b>					
Total (add lines 1b and 1c)							<u> </u>					
Total number of individuals (including but no				d al	bov	e) who	o re	ceived more than	\$100,000 of			
reportable compensation from the organization	on 🕨	1158	3									
											Yes	No
Did the organization list any <b>former</b> off employee on line 1a? <i>If</i> "Yes," complete Sche										3		X
For any individual listed on line 1a, is the organization and related organizations of	reater than	\$15	50,0	00?	) If	"Yes	5,"	complete Schedu	le J for such		77	
individual										4	X	
Did any person listed on line 1a receive of												
for services rendered to the organization? If '	Yes," comple	te Scl	nedu	ıle J	I for	such	per	son		5		X

year.

(A) Name and business address	(B) Description of services	<b>(C)</b> Compensation

2 Total number of independent contractors (including but not limited to those listed above) who received more than \$100,000 in compensation from the organization ▶

Part VII Section A. Officers, Directors, 1		y⊵n	ıpıc			and F	ııg			ontinue		
<b>(A)</b> Name and title	(B) Average hours per week (list any	box,	unles	Pos heck ss pe	rson	e than o is both or/trust	an	(D) Reportable compensation from	(E) Reportable compensation from related	an	(F) stimated nount of other	f
	hours for related organizations below dotted line)	Individual trustee or director	Institutional trustee	Officer	Key employee	Highest compensated employee	Former	the organization (W-2/1099-MISC)	organizations (W-2/1099-MISC)	front org and	pensation the anization direlated anization	n d
37) REV. MICHAEL E. ENGH, S.J.	1.00											
TRUSTEE	0.	X						0	0.			С
38) WILLIAM J. GEARY	1.00											
TRUSTEE	0.	X						0	. 0.			C
39) JANICE GIPSON	1.00											
TRUSTEE	0.	X						0	0.			0
40) PATRICK W. GRADY	1.00	-										
TRUSTEE (FROM 9/20)	0.	X						0	0.			C
41) DAVID T. GRIFFITH TRUSTEE	1.00	Х						0	0.			C
42) KATHLEEN POWERS HALEY TRUSTEE	1.00	Х						0	0.			C
43) REV. DANIEL HENDRICKSON, S.J. TRUSTEE	1.00	Х						0	0.			C
44) MICHAELA MURPHY HOAG TRUSTEE	1.00	Х						0	0.			C
45) KATHLEEN FLATLEY IX	1.00											
TRUSTEE	0.	Х						0	. 0.			0
46) REV. ROBERT L. KEANE, S.J.	1.00											
TRUSTEE (UNTIL 9/20)	0.	Х						0	0.			C
47) ALFRED F. KELLY, JR.	1.00											-
TRUSTEE	0.	Х						0	0.			C
1b Sub-total		•					<b></b>	0.	0.			0.
c Total from continuation sheets to Part VII, d Total (add lines 1b and 1c)	Section A						<b>&gt;</b>					
Total number of individuals (including but no reportable compensation from the organizate)	ot limited to t		liste				o re	eceived more than	\$100,000 of			
											Yes	No
3 Did the organization list any former of employee on line 1a? If "Yes," complete Sche										3		Х
For any individual listed on line 1a, is the organization and related organizations in the organization in the organization and related organizations.	e sum of rep	oortab	ole d	com	per	satio	n aı	nd other compens	sation from the			
individual										4	X	
5 Did any person listed on line 1a receive of										7		
for services rendered to the organization? <i>If</i>		•						•		5		X

**Section B. Independent Contractors** 

Complete this table for your five highest compensated independent contractors that received more than \$100,000 of compensation from the organization. Report compensation for the calendar year ending with or within the organization's tax year.

(A) Name and business address	(B) Description of services	<b>(C)</b> Compensation

2 Total number of independent contractors (including but not limited to those listed above) who received more than \$100,000 in compensation from the organization ▶

(A)	(B)			((	C)			(D)	(E)	(F)
Name and title	Average hours per week (list any hours for related organizations below dotted line)	box,	unles	Pos neck ss pe	ition more	e than or/trust e is or/trust employee	an	Reportable compensation from the organization (W-2/1099-MISC)	Reportable compensation from related organizations (W-2/1099-MISC)	Estimated amount of other compensation from the organization and related organizations
			trustee		ee	npensated				
REV. WILLIAM P. LEAHY, S.J. PRESIDENT, TRUSTEE	2.00	-		Х				0	0.	
LISE LEIST TRUSTEE (FROM 9/20)	1.00	X						0	0.	
REV. MATTHEW F. MALONE, S.J. TRUSTEE	1.00	Х						0	0.	
REV. DOUGLAS MARCOUILLER, S.J TRUSTEE	1.00	Х						0	0.	
PETER K. MARKELL TRUSTEE - (CHAIR UNTIL 9/20)	1.00	X						0	0.	
CARMINE A. MARTIGNETTI TRUSTEE	1.00	X						0	0.	
KATHLEEN M. MCGILLYCUDDY TRUSTEE	1.00	X						0	0.	
DENISE M. MORRISON TRUSTEE	1.00	X						0	0.	
JOHN C. MORRISSEY III TRUSTEE	1.00	X						0	0.	
ROBERT F. MORRISSEY TRUSTEE	1.00							0		
BRIEN M. O'BRIEN	1.00	X							0.	
TRUSTEE (FROM 9/20)  Sub-total	0.	X					<b></b>	0.	0.	
Total from continuation sheets to Part VII, Total (add lines 1b and 1c)	<u> </u>	· · ·					<u>&gt;</u>			
Total number of individuals (including but no reportable compensation from the organization)		hose 1158		d al	bove	e) who	re	eceived more than	\$100,000 of	
Did the organization list any former of employee on line 1a? If "Yes," complete Sche										Yes N
For any individual listed on line 1a, is the organization and related organizations of individual.	reater than	\$15	50,0	00?	<sup>'</sup> If	"Yes	,"	complete Schedu	le J for such	4 X
individual	or accrue co	mpen	sati	on f	fron	n any	un	related organization	on or individual	5

year.

(A) Name and business address	(B) Description of services	(C) Compensation

2 Total number of independent contractors (including but not limited to those listed above) who received more than \$100,000 in compensation from the organization ▶

Part VII Section A. Officers, Directors	, Trustees, Ke	y En	nplo	yee	es,	and F	lig	hest Compensat	ed Employees (	continue	id)	
(A)	(B)			(C	C)			(D)	(E)		(F)	
Name and title	Average hours per week (list any hours for related	box,	unles er and	ss pe d a d	morerson	e than o is both tor/truste	an ee)	Reportable compensation from the organization	Reportable compensation from related organizations (W-2/1099-MISC)	am com	stimated nount of other pensation om the	f
	organizations below dotted line)	Individual trustee or director	Institutional trustee	Officer	/ employee	Highest compensated employee	Former	(W-2/1099-MISC)		and	anizatio d related anization	b
59) DAVID P. O'CONNOR	1.00											
TRUSTEE	0.	Х						0	0.			
50) REV. CYRIL P. OPEIL, S.J.	1.00											
TRUSTEE (FROM 9/20)	0.	Х						0	0.			
51) STEPHEN J. PEMBERTON TRUSTEE	1.00	х						0	0.			
52) JONATHAN M. RATHER	1.00											
TRUSTEE	0.	Х						0	0.			
33) KENDALL B. REID	1.00											
TRUSTEE	0.	Х						0	0.			
54) NAVYN DATOO SALEM	1.00											
TRUSTEE	0.	Х						0	0.			
5) REV. NICHOLAS A. SANNELLA	1.00											
TRUSTEE (FROM 9/20)	0.	Х						0	0.			
6) MARC P. SEIDNER	1.00											
TRUSTEE	0.	Х						0	0.			
57) MARIANNE D. SHORT	1.00											
TRUSTEE	0.	Х						0	0.			
8) KEVIN A. SMART	1.00											
TRUSTEE	0.	X						0	0.			
9) SHELLY A. STAYER	1.00											
TRUSTEE (FROM 9/20)	0.	Х						0	0.			
1b Sub-total							<b></b>	0.	0.			C
c Total from continuation sheets to Part V	II, Section A						$\blacktriangleright$					
d Total (add lines 1b and 1c)							▶					
2 Total number of individuals (including but reportable compensation from the organiz		hose 1158		d al	bov	e) who	re	eceived more than	\$100,000 of			
											Yes	No
3 Did the organization list any former employee on line 1a? If "Yes," complete So										3		Х
4 For any individual listed on line 1a, is to organization and related organizations individual	greater than	\$15	50,0	00?	. It	"Yes	,"	complete Schedu	le J for such	4	Х	
5 Did any person listed on line 1a receive												
for services rendered to the organization?  Section B. Independent Contractors										5		X
Complete this table for your five highest	compensated i	ndene	nde	nt a	con	tracto	rs t	that received more	than \$100 000 o	nf		
compensation from the organization. Rep												

year.

(A) Name and business address	(B) Description of services	<b>(C)</b> Compensation

2 Total number of independent contractors (including but not limited to those listed above) who received more than \$100,000 in compensation from the organization ▶

TRUSTEES OF BOSTON COLLEGE 04-2103545

Part VII Section A. Officers, Directors, Tr		y ⊏n	ibio			and F	ııgı				ontinue		
(A)	(B)			-	C)			(D)	(E)  Reportable compensation from			(F)	
Name and title	Average	(do.)	not ch		sition	e than o	ne	Reportable				stimated	
	hours per week (list any	'   ;				is both		compensation from	relate			nount of other	'
	hours for	office				or/trust		the	organiza			pensati	on
	related	Individual to or director	Ins	Officer	₹ e	Hig	Forme	organization	(W-2/1099			om the	
	organizations	ividu	Institutional	icer	Key employee	hes ploy	mer	(W-2/1099-MISC)	`	ŕ	_	anizatio	
	below dotted line)	ual t	iona		plo	ee t co						d related anization	
		trustee	l tr		/ee	mpe					0.90		
		e	trustee			Highest compensated employee							
						ted							
70) ELIZABETH W. VANDERSLICE	1.00									_			_
TRUSTEE	0.	X						0 .		0.			0
71) MICHAEL D. WHITE	1.00												
TRUSTEE	0.	X						0 .		0.			0
72) ELISA GABELLI WILSON	1.00												
TRUSTEE (FROM 9/20)	0.	X						0.		0.			0
73) ELIZABETH EDER ZOBEL	1.00												
TRUSTEE	0.	Х						0.		0.			0
74) REV. CASEY BEAUMIER, S.J.	40.00												
VP & UNIV. SECTY.	0.			Х				0.		0.			C
75) REV. JOHN T. BUTLER, S.J.	40.00												
VP UNIV. MISSION & MINISTRY	0.			Х				0.		0.			0
	ļ												
	<del></del>												
1b Sub-total	•						<b></b>	0.		0.			0.
c Total from continuation sheets to Part VII, S	Section A						<b>•</b>						
d Total (add lines 1b and 1c)	•						•						
2 Total number of individuals (including but not reportable compensation from the organization	limited to t		liste				o re	eceived more than	\$100,000	of			
	·											Yes	No
3 Did the organization list any former office	er. directo	r. or	tru	ıste	e.	kev e	emp	olovee, or highes	t compen	sated			
employee on line 1a? If "Yes," complete Sched											3		Х
4 For any individual listed on line 1a, is the													
organization and related organizations gr													
individual											4	Х	
5 Did any person listed on line 1a receive or													
for services rendered to the organization? <i>If "</i> Y											5		Х
Section B. Independent Contractors													
1 Complete this table for your five highest comcompensation from the organization. Report of year.													
(Δ)								(B)			(C)		

(A) Name and business address	(B) Description of services	<b>(C)</b> Compensation

2 Total number of independent contractors (including but not limited to those listed above) who received more than \$100,000 in compensation from the organization ►

Page 9

#### Statement of Revenue Part VIII

(B) (C) Related or exempt Unrelated Revenue excluded function revenue business revenue from tax under sections 512-514 Contributions, Gifts, Grants and Other Similar Amounts Membership dues Fundraising events 1c d Related organizations Government grants (contributions) . . 39,405,094 All other contributions, gifts, grants, and similar amounts not included above ... 191,291,636 1f g Noncash contributions included in 30,362,672 lines 1a-1f 1g 230,696,730 Total. Add lines 1a-1f **Business Code** Program Service Revenue 735,575,111. TUITION AND FEES 900099 735,575,111 900099 157,527,501 157,290,224. 237,277. SALES/SERVICES OF AUXILLARY ENTERPRISES h NON-GOVT GRANTS/F&A RECOVERY 900099 21,122,713. 21,122,713. SALES/SERVICES OF EDUCATIONAL ACTIVITIES 900099 5,253,406 5,253,406. OTHER MISCELLANEOUS PROGRAM REVENUE 900099 10,144,396 10,144,396 All other program service revenue 929,623,127. Total. Add lines 2a-2f Investment income (including dividends, interest, and 53,388,827 -2,963,456. 56,352,283. 53,208 53,208. Income from investment of tax-exempt bond proceeds . 5 556,494 556,494. (i) Real (ii) Personal 1,553,710. Gross rents 6a 3,039,113. 6b **b** Less: rental expenses Rental income or (loss) 6c -1,485,403. d Net rental income or (loss)... -1,485,403 -1,485,403. Gross amount from (i) Securities (ii) Other of sales assets 2,508,428,660. 1.750.000 other than inventory 7a b Less: cost or other basis Other Revenue 7b 2,263,121,817 1,750,000 and sales expenses 245,306,843. c Gain or (loss) 245,306,843 245,306,843. d Net gain or (loss) income from fundraising 8a Gross events (not including \$ \_ of contributions reported on line 1c). See Part IV, line 18 0. 8b **b** Less: direct expenses 0. c Net income or (loss) from fundraising events. 9a Gross income from gaming 0. activities. See Part IV, line 19 0. 9b **b** Less: direct expenses c Net income or (loss) from gaming activities.  $\triangleright$ 0. Gross sales of inventory, 10a returns and allowances 0. 0. b Less: cost of goods sold 10b Net income or (loss) from sales of inventory 0. **Business Code** Miscellaneous Revenue CHILDREN'S CENTER 624410 445,472 445,472 11a VENDING 900099 509,333. 509,333. b All other revenue 954,805 Total, Add lines 11a-11d Total revenue. See instructions -2,726,179. 301,738,230. 1,459,094,631 929,385,850.

#### Part IX Statement of Functional Expenses

Section 501(c)(3) and 501(c)(4) organizations must complete all columns. All other organizations must complete column (A).

(C) Management and (B) Program service (D) Fundraising (A) Total expenses Do not include amounts reported on lines 6b. 7b. 8b. 9b. and 10b of Part VIII. general expenses expenses expenses 1 Grants and other assistance to domestic organizations 244,996. 244,996. and domestic governments. See Part IV, line 21 2 Grants and other assistance to domestic 242,530,338. 242,530,338. individuals. See Part IV, line 22 3 Grants and other assistance to foreign organizations, foreign governments, and 180,730 180,730. foreign individuals. See Part IV, lines 15 and 16 4 Benefits paid to or for members 5 Compensation of current officers, directors, 6,812,128. 785,526. 1,068,225. 4,958,377. trustees, and key employees 6 Compensation not included above to disqualified persons (as defined under section 4958(f)(1)) and persons described in section 4958(c)(3)(B) 422,648,125. 325,890,625. 82,217,250 14,540,250. 7 Other salaries and wages 8 Pension plan accruals and contributions (include 28,540,627. 21,722,732. 5,807,016. 1,010,879. section 401(k) and 403(b) employer contributions) 79,963,988 16,269,865 2,832,241. 60,861,882. 26,088,996. 19,856,756. 5,308,195. 924,045. 11 Fees for services (nonemployees): 0 a Management 1,874,751. 174,287. 1,700,464. 674,250. 674,250. c Accounting 75,000. 75,000. **d** Lobbying e Professional fundraising services. See Part IV, line 17. 27,985,890. 27,985,890. f Investment management fees 9 Other. (If line 11g amount exceeds 10% of line 25, column 48,493,113. 41,262,829. 6,630,553. 599,731. (A) amount, list line 11g expenses on Schedule O.) 212,536. 199,621. 12,297 618. 12 Advertising and promotion 6,662,390. 10,622,159. 3,213,633. 746,136. 13 Office expenses 15,236,644. 5,972,278. 8,972,792. 291,574. 14 Information technology 15 Royalties 35,691,989. 17,297,189. 18,394,800 Occupancy 16 6,039,078. 5,966,016. 61,013. 12,049. 17 Travel Payments of travel or entertainment expenses for any federal, state, or local public officials 2,111,422 1,782,608. 43,712 285,102. 19 Conferences, conventions, and meetings 45,560,063. 39,881,003. 5,679,060. 0 Payments to affiliates 93,997,525. 83,875,084. 10,122,441 22 Depreciation, depletion, and amortization 0 23 Insurance 24 Other expenses. Itemize expenses not covered above (List miscellaneous expenses on line 24e. If line 24e amount exceeds 10% of line 25, column (A) amount, list line 24e expenses on Schedule O.) aCOST OF GOODS SOLD 10,357,364. 10,357,364. hOPERATIONS & MAINT. ALLOC. 66,746,204. -66,746,204. 9,523,645. 9,523,645. cLICENSING/PERMITS/FEES d SPECIAL HOUSING EXPENSES 4,072,459. 4,072,459. 29,441,381. 24,341,432. 4,268,198. 831,751. e All other expenses 1,148,979,197. 990,470,693. 135,648,602 22,859,902. 25 Total functional expenses. Add lines 1 through 24e Joint costs. Complete this line only if the organization reported in column (B) joint costs from a combined educational campaign and fundraising solicitation. Check here following SOP 98-2 (ASC 958-720) 0

# Public Disclosure Copy TRUSTEES OF BOSTON COLLEGE

Form 990 (2020) Page **11** 

### Part X Balance Sheet

		Check if Schedule O contains a response or note to any line in this P	art X		
			(A)		(B)
			Beginning of year		End of year
	1	Cash - non-interest-bearing	21,151,062.	1	19,315,052.
	2	Savings and temporary cash investments	3,959,107.	2	3,351,385.
	3	Pledges and grants receivable, net	168,501,264.	3	187,174,775.
	4	Accounts receivable, net	34,948,847.	4	53,737,683.
	5	Loans and other receivables from any current or former officer, director,			
		trustee, key employee, creator or founder, substantial contributor, or 35%	0 630 760		0 520 015
		controlled entity or family member of any of these persons	2,638,769.	5	2,539,015.
	6	Loans and other receivables from other disqualified persons (as defined	0		
		under section $4958(f)(1)$ ), and persons described in section $4958(c)(3)(B)$ .	0.	6	0.
Assets	7	Notes and loans receivable, net	58,511,458.	7	53,505,068.
SS	8	Inventories for sale or use	303,222.	8	315,119.
_	9	Prepaid expenses and deferred charges	7,104,281.	9	6,245,942.
	10 a	Land, buildings, and equipment: cost or other			
	١.	basis. Complete Part VI of Schedule D 10a 3,030,240,935.	1 760 020 E00		1 024 070 606
		Less: accumulated depreciation	1,768,832,509. 898,404,018.		1,834,870,696.
	11	Investments - publicly traded securities		11	3,330,680,302.
	12	Investments - other securities. See Part IV, line 11	2,226,481,670.	12	
	13	Investments - program-related. See Part IV, line 11		13	11,071,560.
	14	Intangible assets	0.	14	0.
	15	Other assets. See Part IV, line 11	5,201,949,007.	15	6,311,936,438.
	16	Total assets. Add lines 1 through 15 (must equal line 33)	232,627,191.	16	234,737,786.
	17	Accounts payable and accrued expenses	13,033,496.	17	16,757,653.
	18	Grants payable	28,001,954.	18	15,411,734.
	19	Deferred revenue	582,406,637.	19 20	560,992,525.
	20 21	Tax-exempt bond liabilities	11,449,903.	21	12,964,007.
"	22	Loans and other payables to any current or former officer, director,	11,110,000.	21	12,001,007.
Liabilities	22	trustee, key employee, creator or founder, substantial contributor, or 35%			
iiq		controlled entity or family member of any of these persons	0.	22	0.
Ë	23	Secured mortgages and notes payable to unrelated third parties	2,150,000.	23	1,460,000.
	24	Unsecured notes and loans payable to unrelated third parties	729,380,117.	24	716,893,704.
	25	Other liabilities (including federal income tax, payables to related third			
		parties, and other liabilities not included on lines 17-24). Complete Part X			
		of Schedule D	27,301,758.	25	26,460,177.
	26	Total liabilities. Add lines 17 through 25	1,626,351,056.		1,585,677,586.
S		Organizations that follow FASB ASC 958, check here ► X			
ınce		and complete lines 27, 28, 32, and 33.			
sals	27	Net assets without donor restrictions	1,737,685,581.	27	2,043,556,175.
ō	28	Net assets with donor restrictions	1,837,912,370.	28	2,682,702,677.
Net Assets or Fund Balances		Organizations that do not follow FASB ASC 958, check here ▶ and complete lines 29 through 33.			
ō	29	Capital stock or trust principal, or current funds		29	
ets	30	Paid-in or capital surplus, or land, building, or equipment fund.		30	
<b>A</b> SS	31	Retained earnings, endowment, accumulated income, or other funds		31	
et /	32	Total net assets or fund balances	3,575,597,951.	32	4,726,258,852.
Z	33	Total liabilities and net assets/fund balances	5,201,949,007.	33	6,311,936,438.
_					Form <b>990</b> (2020)

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## Public Disclosure Copy

Part XI **Reconciliation of Net Assets** Check if Schedule O contains a response or note to any line in this Part XI 1,459,094,631. 1 1 1,148,979,197. 2 310,115,434. 3 3 3,575,597,951. 4 Net assets or fund balances at beginning of year (must equal Part X, line 32, column (A)) . . . . . 4 859,735,931. 5 5 6 6 0. 7 7 0. 8 8 9 -19,190,464. 9 10 Net assets or fund balances at end of year. Combine lines 3 through 9 (must equal Part X, line 10 4,726,258,852. Part XII Financial Statements and Reporting Check if Schedule O contains a response or note to any line in this Part XII.......... Yes No Accounting method used to prepare the Form 990: Cash X Accrual Other If the organization changed its method of accounting from a prior year or checked "Other," explain in Schedule O. Χ 2a 2a Were the organization's financial statements compiled or reviewed by an independent accountant?..... If "Yes," check a box below to indicate whether the financial statements for the year were compiled or reviewed on a separate basis, consolidated basis, or both: Separate basis Consolidated basis Both consolidated and separate basis Χ 2b **b** Were the organization's financial statements audited by an independent accountant? If "Yes," check a box below to indicate whether the financial statements for the year were audited on a

Both consolidated and separate basis

Х Form **990** (2020)

Χ

X

2c

3a

3b

.ISA

0E1054 1.000

Form 990 (2020)

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separate basis, consolidated basis, or both:

| X | Consolidated basis

c If "Yes" to line 2a or 2b, does the organization have a committee that assumes responsibility for oversight of

3a As a result of a federal award, was the organization required to undergo an audit or audits as set forth in the

the audit, review, or compilation of its financial statements and selection of an independent accountant?.... If the organization changed either its oversight process or selection process during the tax year, explain on

b If "Yes," did the organization undergo the required audit or audits? If the organization did not undergo the

required audit or audits, explain why on Schedule O and describe any steps taken to undergo such audits . . .

Separate basis

Schedule O.

#### SCHEDULE A (Form 990 or 990-EZ)

## **Public Charity Status and Public Support**

Complete if the organization is a section 501(c)(3) organization or a section 4947(a)(1) nonexempt charitable trust.

Attach to Form 990 or Form 990-EZ.

Open to Public Strong Population or a section 4947(a)(1) nonexempt charitable trust.

Open to Public Strong Population and the latest information

Department of the Treasury Internal Revenue Service

► Go to www.irs.gov/Form990 for instructions and the latest information.

OMB No. 1545-0047

2020
Open to Public Inspection

Nam	e of ti	he organization					Employer identifi	cation number				
TRI	JSTI	EES OF BOSTON COLLE	GE				04-21035	45				
Pa	rt I	Reason for Public Cha	rity Status. (All o	organizations must	complet	te this p	art.) See instructions	S.				
The	orga	anization is not a private fou	ndation because it	is: (For lines 1 through	gh 12, ch	eck only	one box.)					
1		A church, convention of chu	urches, or associa	tion of churches desc	ribed in <b>s</b>	ection 1	70(b)(1)(A)(i).					
2	X	A school described in secti	on 170(b)(1)(A)(ii)	. (Attach Schedule E	(Form 99	90 or 990	)-EZ).)					
3		A hospital or a cooperative	hospital service o	rganization described	in <b>sectio</b>	n 170(b)	(1)(A)(iii).					
4		A medical research organiz	zation operated in	conjunction with a hos	spital de	scribed in	n section 170(b)(1)(A)	(iii). Enter the				
		hospital's name, city, and st	tate:									
5		An organization operated	for the benefit of	a college or universit	y owned	d or ope	erated by a governme	ental unit described in				
	section 170(b)(1)(A)(iv). (Complete Part II.)											
6	A federal, state, or local government or governmental unit described in section 170(b)(1)(A)(v).											
7	An organization that normally receives a substantial part of its support from a governmental unit or from the general public											
	described in section 170(b)(1)(A)(vi). (Complete Part II.)											
8		A community trust describe		•	Part II.)							
9		An agricultural research org	-		-		I in conjunction with a	land-grant college				
		or university or a non-land-	=			-						
		university:	5 5 5	,	,		, ,,	3				
10		An organization that norma	Ilv receives (1) mo	ore than 331/3 % of its	support	from cor	ntributions. membersh	ip fees. and gross				
		receipts from activities rela	ted to its exempt f	unctions, subject to c	ertain ex	ceptions	s: and (2) no more than	n 331/3 % of its				
		support from gross investmacquired by the organization	nent income and ui	nrelated business tax 975 See section 509	able inco ( <b>a)(2)</b> ((	ome (les:	s section 511 tax) from	businesses				
11		An organization organized										
12	$\Box$	An organization organized	•	•	•		` ' ' '	carry out the purposes				
		of one or more publicly su	•	•								
		Check the box in lines 12a t				. , . ,	` ' ' '	` ' ' '				
а		Type I. A supporting orga	<del>-</del>				•	=				
а		the supported organization	•	•	-		• , ,					
		supporting organization.				ajority of	the directors of truste	es of the				
b		Type II. A supporting org	-			with ite	supported organizati	on(e) by baying				
D		control or management of	•									
		organization(s). You must	• • • •	=	liie saiii	e persor	is that control of illan	lage the supported				
_		Type III functionally integ	•		tod in o	onnoctio	n with and functions	lly intograted with				
С		its supported organization						ny integrated with,				
		Type III non-functionally						tad arganization(a)				
d		that is not functionally into			•		• • •	• ,				
		requirement (see instruct	-		_		•	a an altentiveness				
_		Check this box if the orga	•	-				II Typo III				
е							3, 3,	п, туре ш				
f	Fn	functionally integrated, or ter the number of supported				Jigariizai	IOH.					
g		ovide the following information										
9		ame of supported organization	(ii) EIN	(iii) Type of organization	(iv) Is the	organization	(v) Amount of monetary	(vi) Amount of				
	(,, .,	ame of supported eigenization	(,	(described on lines 1-10	` '	ur governing	support (see	other support (see				
				above (see instructions))		ment?	instructions)	instructions)				
					Yes	No						
(A)												
(B)												
(C)												
(D)												
(E)												
Tota	al											
							i e e e e e e e e e e e e e e e e e e e	i .				

## $\underset{\mathtt{TRUSTEES}}{\textbf{Public Disclosure Copy}}$

Schedule A (Form 990 or 990-EZ) 2020 Page **2** 

Support Schedule for Organizations Described in Sections 170(b)(1)(A)(iv) and 170(b)(1)(A)(vi)

(Complete only if you checked the box on line 5, 7, or 8 of Part I or if the organization failed to qualify under Part III. If the organization fails to qualify under the tests listed below, please complete Part III.)

Sec	Section A. Public Support											
Cale	ndar year (or fiscal year beginning in)	(a) 2016	<b>(b)</b> 2017	(c) 2018	<b>(d)</b> 2019	(e) 2020	(f) Total					
1	Gifts, grants, contributions, and membership fees received. (Do not include any "unusual grants.")	171,722,628.	131,641,150.	159,699,817.	225,038,278.	230,696,730.	918,798,603.					
2	Tax revenues levied for the organization's benefit and either paid to or expended on its behalf						0.					
3	The value of services or facilities furnished by a governmental unit to the organization without charge						0.					
4	Total. Add lines 1 through 3	171,722,628.	131,641,150.	159,699,817.	225,038,278.	230,696,730.	918,798,603.					
5	The portion of total contributions by each person (other than a governmental unit or publicly supported organization) included on line 1 that exceeds 2% of the amount											
•	shown on line 11, column (f)						47,929,524.					
	Public support. Subtract line 5 from line 4						870,869,079.					
	Section B. Total Support											
_	ndar year (or fiscal year beginning in)	(a) 2016	<b>(b)</b> 2017	(c) 2018	(d) 2019	(e) 2020	(f) Total					
7 8	Amounts from line 4.  Gross income from interest, dividends, payments received on securities loans, rents, royalties, and income from similar sources	171,722,628. 32,546,697.	131,641,150. 43,879,651.	159,699,817. 57,311,959.	225,038,278. 55,306,068.	230,696,730. 58,515,695.	918,798,603.					
9	Net income from unrelated business activities, whether or not the business is regularly carried on	0.	0.	0.	0.	0.	0.					
10	Other income. Do not include gain or loss from the sale of capital assets (Explain in Part VI.)	1,976,491.	1,987,232.	2,137,809.	1,696,553.	954,805.	8,752,890.					
11	Total support. Add lines 7 through 10						1,175,111,563.					
12	Gross receipts from related activities, etc. (s	see instructions) .				12	4,332,935,283.					
13	First 5 years. If the Form 990 is for organization, check this box and stop here	<u> </u>										
	tion C. Computation of Public Sup						74.11%					
14	Public support percentage for 2020 (li		-			14	75.27%					
15	Public support percentage from 2019					15						
16a	331/3% support test - 2020. If the organization of	=										
h	box and <b>stop here</b> . The organization q <b>33</b> 1/3% <b>support test - 2019</b> . If the org											
b	this box and <b>stop here.</b> The organization											
172	10%-facts-and-circumstances test - 2	•		•								
ı ı a	10% or more, and if the organization											
	Part VI how the organization meets					-	•					
	organization			•	•							
h	10%-facts-and-circumstances test - 2											
J	15 is 10% or more, and if the organization	_										
	in Part VI how the organization meets					_	•					
	organization			•	•							
18	Private foundation. If the organization											
. •	instructions											
							<u> </u>					

Schedule A (Form 990 or 990-EZ) 2020 Page 3

#### Support Schedule for Organizations Described in Section 509(a)(2) Part III

(Complete only if you checked the box on line 10 of Part I or if the organization failed to qualify under Part II. If the organization fails to qualify under the tests listed below, please complete Part II.)

Sec	tion A. Public Support			, I	'	,	
Cale	ndar year (or fiscal year beginning in)	(a) 2016	<b>(b)</b> 2017	(c) 2018	(d) 2019	(e) 2020	(f) Total
1	Gifts, grants, contributions, and membership fees						
	received. (Do not include any "unusual grants.")						
2	Gross receipts from admissions, merchandise						
	sold or services performed, or facilities						
	furnished in any activity that is related to the						
	organization's tax-exempt purpose						
3	Gross receipts from activities that are not an						
	unrelated trade or business under section 513						
4	Tax revenues levied for the						
	organization's benefit and either paid to						
	or expended on its behalf						
5	The value of services or facilities						
	furnished by a governmental unit to the						
	organization without charge						
6	Total. Add lines 1 through 5						
	Amounts included on lines 1, 2, and 3						
ı a	received from disqualified persons						
b	Amounts included on lines 2 and 3						
	received from other than disqualified						
	persons that exceed the greater of \$5,000 or 1% of the amount on line 13 for the year						
r	Add lines 7a and 7b						
8	Public support. (Subtract line 7c from						
	line 6.)						
Sec	tion B. Total Support						
	ndar year (or fiscal year beginning in)	(a) 2016	<b>(b)</b> 2017	(c) 2018	(d) 2019	(e) 2020	(f) Total
9	Amounts from line 6						
	Gross income from interest, dividends,						
	payments received on securities loans,						
	rents, royalties, and income from similar sources						
b	Unrelated business taxable income (less						
	section 511 taxes) from businesses						
	acquired after June 30, 1975						
С	Add lines 10a and 10b						
11	Net income from unrelated business						
	activities not included in line 10b, whether						
	or not the business is regularly carried on.						
12	Other income. Do not include gain or						
	loss from the sale of capital assets						
	(Explain in Part VI.)						
13	Total support. (Add lines 9, 10c, 11,						
	and 12.)						
14	First 5 years. If the Form 990 is for	the organizati	on's first, secon	d, third, fourth.	or fifth tax ve	ar as a section	501(c)(3)
	organization, check this box and stop here.	-			•		` ` ` `
Sec	tion C. Computation of Public Supp						
15	Public support percentage for 2020 (line 8,			mn (f))		15	%
16	Public support percentage from 2019 Sche					16	%
Sec	tion D. Computation of Investment						
17	Investment income percentage for 2020 (lin			13, column (f))		17	%
18	Investment income percentage from 2019 S					18	%
	331/3% support tests - 2020. If the org						
	17 is not more than 331/3 %, check this	-					
b	331/3% support tests - 2019. If the orga		_				
	line 18 is not more than 331/3%, check						
20	Private foundation. If the organization d		-				

Schedule A (Form 990 or 990-EZ) 2020 Page 4

#### Part IV **Supporting Organizations**

(Complete only if you checked a box in line 12 on Part I. If you checked box 12a, Part I, complete Sections A and B. If you checked box 12b, Part I, complete Sections A and C. If you checked box 12c, Part I, complete Sections A, D, and E. If you checked box 12d, Part I, complete Sections A and D, and complete Part V.)

### Se

			Yes	No
1	Are all of the organization's supported organizations listed by name in the organization's governing documents? If "No," describe in <b>Part VI</b> how the supported organizations are designated. If designated by class or purpose, describe the designation. If historic and continuing relationship, explain.	1		
2	Did the organization have any supported organization that does not have an IRS determination of status under section 509(a)(1) or (2)? If "Yes," explain in <b>Part VI</b> how the organization determined that the supported organization was described in section 509(a)(1) or (2).	2		
3a	Did the organization have a supported organization described in section 501(c)(4), (5), or (6)? If "Yes," answer lines 3b and 3c below.	3a		
b	Did the organization confirm that each supported organization qualified under section 501(c)(4), (5), or (6) and satisfied the public support tests under section 509(a)(2)? If "Yes," describe in <b>Part VI</b> when and how the organization made the determination.	3b		
С	Did the organization ensure that all support to such organizations was used exclusively for section 170(c)(2)(B) purposes? If "Yes," explain in <b>Part VI</b> what controls the organization put in place to ensure such use.	3c		
4a	Was any supported organization not organized in the United States ("foreign supported organization")? If "Yes," and if you checked box 12a or 12b in Part I, answer lines 4b and 4c below.	4a		
b	Did the organization have ultimate control and discretion in deciding whether to make grants to the foreign supported organization? If "Yes," describe in <b>Part VI</b> how the organization had such control and discretion despite being controlled or supervised by or in connection with its supported organizations.	4b		
С	Did the organization support any foreign supported organization that does not have an IRS determination under sections 501(c)(3) and 509(a)(1) or (2)? If "Yes," explain in <b>Part VI</b> what controls the organization used to ensure that all support to the foreign supported organization was used exclusively for section 170(c)(2)(B) purposes.	4c		
5a	Did the organization add, substitute, or remove any supported organizations during the tax year? If "Yes," answer lines 5b and 5c below (if applicable). Also, provide detail in <b>Part VI</b> , including (i) the names and EIN numbers of the supported organizations added, substituted, or removed; (ii) the reasons for each such action; (iii) the authority under the organization's organizing document authorizing such action; and (iv) how the action was accomplished (such as by amendment to the organizing document).	5a		
b	<b>Type I or Type II only.</b> Was any added or substituted supported organization part of a class already designated in the organization's organizing document?	5b		
С	Substitutions only. Was the substitution the result of an event beyond the organization's control?	5c		
6	Did the organization provide support (whether in the form of grants or the provision of services or facilities) to anyone other than (i) its supported organizations, (ii) individuals that are part of the charitable class benefited by one or more of its supported organizations, or (iii) other supporting organizations that also support or benefit one or more of the filing organization's supported organizations? If "Yes," provide detail in <b>Part VI.</b>	6		
7	Did the organization provide a grant, loan, compensation, or other similar payment to a substantial contributor (as defined in section 4958(c)(3)(C)), a family member of a substantial contributor, or a 35% controlled entity with regard to a substantial contributor? If "Yes," complete Part I of Schedule L (Form 990 or 990-EZ).	7		
8	Did the organization make a loan to a disqualified person (as defined in section 4958) not described in line 7? If "Yes," complete Part I of Schedule L (Form 990 or 990-EZ).	8		
9a	Was the organization controlled directly or indirectly at any time during the tax year by one or more disqualified persons, as defined in section 4946 (other than foundation managers and organizations described in section 509(a)(1) or (2))? If "Yes," provide detail in <b>Part VI</b> .	9a		
b	Did one or more disqualified persons (as defined in line 9a) hold a controlling interest in any entity in which the supporting organization had an interest? <i>If "Yes," provide detail in Part VI.</i>	9b		
С	Did a disqualified person (as defined in line 9a) have an ownership interest in, or derive any personal benefit from, assets in which the supporting organization also had an interest? If "Yes," provide detail in <b>Part VI.</b>	9с		
10 a	Was the organization subject to the excess business holdings rules of section 4943 because of section 4943(f) (regarding certain Type II supporting organizations, and all Type III non-functionally integrated supporting organizations)? <i>If</i> "Yes," <i>answer line 10b below.</i>	10a		

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10b

determine whether the organization had excess business holdings.)

Did the organization have any excess business holdings in the tax year? (Use Schedule C, Form 4720, to

 $\underset{\mathtt{TRUSTEES}}{\mathsf{Public}} \underset{\mathtt{Disclosure}}{\mathsf{Disclosure}} \; \mathsf{Copy}$ 

Page 5 Schedule A (Form 990 or 990-EZ) 2020

Part	N Supporting Organizations (continued)			age C
			Yes	No
11	Has the organization accepted a gift or contribution from any of the following persons?			
а	A person who directly or indirectly controls, either alone or together with persons described in lines 11b and			
	11c below, the governing body of a supported organization?	11a		
b	A family member of a person described in line 11a above?	11b		
С	A 35% controlled entity of a person described in line 11a or 11b above? If "Yes" to line 11a, 11b, or 11c, provide			
01	detail in Part VI.	11c		
Secti	on B. Type I Supporting Organizations		Vaa	Na
			res	No
1	Did the governing body, members of the governing body, officers acting in their official capacity, or membership of one or more supported organizations have the power to regularly appoint or elect at least a majority of the organization's officers, directors, or trustees at all times during the tax year? If "No," describe in <b>Part VI</b> how the supported organization(s) effectively operated, supervised, or controlled the organization's activities. If the organization had more than one supported organization, describe how the powers to appoint and/or remove officers, directors, or trustees were allocated among the supported organizations and what conditions or restrictions, if any, applied to such powers during the tax year.	1		
2	Did the organization operate for the benefit of any supported organization other than the supported organization(s) that operated, supervised, or controlled the supporting organization? If "Yes," explain in <b>Part VI</b> how providing such benefit carried out the purposes of the supported organization(s) that operated, supervised, or controlled the supporting organization.	2		
Secti	on C. Type II Supporting Organizations			
			Yes	No
1	Were a majority of the organization's directors or trustees during the tax year also a majority of the directors or trustees of each of the organization's supported organization(s)? If "No," describe in <b>Part VI</b> how control or management of the supporting organization was vested in the same persons that controlled or managed the supported organization(s).	1		
Secti	on D. All Type III Supporting Organizations			
			Yes	No
1	Did the organization provide to each of its supported organizations, by the last day of the fifth month of the organization's tax year, (i) a written notice describing the type and amount of support provided during the prior tax year, (ii) a copy of the Form 990 that was most recently filed as of the date of notification, and (iii) copies of the organization's governing documents in effect on the date of notification, to the extent not previously provided?	1		
2	Were any of the organization's officers, directors, or trustees either (i) appointed or elected by the supported organization(s) or (ii) serving on the governing body of a supported organization? If "No," explain in <b>Part VI</b> how the organization maintained a close and continuous working relationship with the supported organization(s).	2		
3	By reason of the relationship described in line 2, above, did the organization's supported organizations have a significant voice in the organization's investment policies and in directing the use of the organization's income or assets at all times during the tax year? If "Yes," describe in <b>Part VI</b> the role the organization's supported organizations played in this regard.	2		
Secti	on E. Type III Functionally Integrated Supporting Organizations	3		
1	Check the box next to the method that the organization used to satisfy the Integral Part Test during the year (see ins	structi	ons)	
a	The organization satisfied the Activities Test. <i>Complete line 2 below.</i>	,	0110).	
b	The organization is the parent of each of its supported organizations. Complete line 3 below.			
С	The organization supported a governmental entity. Describe in Part VI how you supported a governmental entity (se	e instr	uction	s).
2	Activities Test. Answer lines 2a and 2b below.		Yes	No
2 a	Did substantially all of the organization's activities during the tax year directly further the exempt purposes of the supported organization(s) to which the organization was responsive? If "Yes," then in <b>Part VI identify those supported organizations and explain</b> how these activities directly furthered their exempt purposes, how the organization was responsive to those supported organizations, and how the organization determined that these activities constituted substantially all of its activities.	2a		
b	Did the activities described in line 2a, above, constitute activities that, but for the organization's involvement, one or more of the organization's supported organization(s) would have been engaged in? If "Yes," explain in <b>Part VI</b> the reasons for the organization's position that its supported organization(s) would have engaged in these activities but for the organization's involvement.	2b		
3 a	Parent of Supported Organizations. <i>Answer lines 3a and 3b below.</i> Did the organization have the power to regularly appoint or elect a majority of the officers, directors, or trustees of each of the supported organizations? <i>If</i> "Yes" or "No," provide details in <i>Part VI</i> .	3a		
b	Did the organization exercise a substantial degree of direction over the policies, programs, and activities of each of its supported organizations? <i>If</i> "Yes," describe in <i>Part VI</i> the role played by the organization in this regard.	3b		

Schedule A (Form 990 or 990-EZ) 2020 Page **6** 

Pa	art V Type III Non-Functionally Integrated 509(a)(3) Supporting Organ	nization	S	
1	Check here if the organization satisfied the Integral Part Test as a qualifying	g trust on	Nov. 20, 1970 (explain	in in <b>Part VI</b> ). See
	instructions. All other Type III non-functionally integrated supporting organization	zations r	nust complete Sectio	ns A through E.
Se	ection A - Adjusted Net Income		(A) Prior Year	(B) Current Year (optional)
1	Net short-term capital gain	1		
2	Recoveries of prior-year distributions	2		
3	Other gross income (see instructions)	3		
4	Add lines 1 through 3.	4		
5	Depreciation and depletion	5		
6	Portion of operating expenses paid or incurred for production or collection of gross income or for management, conservation, or maintenance of property held for production of income (see instructions)	6		
_7	Other expenses (see instructions)	7		
8	Adjusted Net Income (subtract lines 5, 6, and 7 from line 4)	8		
Se	ection B - Minimum Asset Amount		(A) Prior Year	(B) Current Year (optional)
1	Aggregate fair market value of all non-exempt-use assets (see instructions for short tax year or assets held for part of year):			
а	Average monthly value of securities	1a		
b	Average monthly cash balances	1b		
C	Fair market value of other non-exempt-use assets	1c		
c	I Total (add lines 1a, 1b, and 1c)	1d		
e	Discount claimed for blockage or other factors (explain in detail in Part VI):	1e		
_2	Acquisition indebtedness applicable to non-exempt-use assets	2		
3	Subtract line 2 from line 1d.	3		
4	Cash deemed held for exempt use. Enter 0.015 of line 3 (for greater amount, see instructions).	4		
5	Net value of non-exempt-use assets (subtract line 4 from line 3)	5		
6	Multiply line 5 by 0.035.	6		
7	Recoveries of prior-year distributions	7		
8	Minimum Asset Amount (add line 7 to line 6)	8		
Se	ection C - Distributable Amount			Current Year
1	Adjusted net income for prior year (from Section A, line 8, column A)	1		
2	Enter 0.85 of line 1.	2		
3	Minimum asset amount for prior year (from Section B, line 8, column A)	3		
4	Enter greater of line 2 or line 3.	4		
5	Income tax imposed in prior year	5		
6	<b>Distributable Amount.</b> Subtract line 5 from line 4, unless subject to emergency temporary reduction (see instructions).	6		
7			ted Type III supportin	g organization

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Schedule A (Form 990 or 990-EZ) 2020 Page **7** 

Part	Type III Non-Functionally Integrated 509(a)(3) Supporting Organizations (continued)		<u> </u>
	ion D - Distributions		Current Year
1	Amounts paid to supported organizations to accomplish exempt purposes	1	
2	Amounts paid to perform activity that directly furthers exempt purposes of supported		
	organizations, in excess of income from activity	2	
3	Administrative expenses paid to accomplish exempt purposes of supported organizations	3	
4	Amounts paid to acquire exempt-use assets	4	
5	Qualified set-aside amounts (prior IRS approval required - provide details in Part VI)	5	
6	Other distributions (describe in Part VI). See instructions.	6	
7	Total annual distributions. Add lines 1 through 6.	7	
8	Distributions to attentive supported organizations to which the organization is responsive		
	(provide details in Part VI). See instructions.	8	
9	Distributable amount for 2020 from Section C, line 6	9	
10	Line 8 amount divided by line 9 amount	10	
Sect	ion F - Distribution Allocations (see instructions) (i) Underdistribution	าร	(iii) Distributable

Secti	on E - Distribution Allocations (see instructions)	(i) Excess Distributions	(ii) Underdistributions Pre-2020	(iii) Distributable Amount for 2020
1	Distributable amount for 2020 from Section C, line 6			
2	Underdistributions, if any, for years prior to 2020			
	(reasonable cause required - explain in Part VI). See			
	instructions.			
3	Excess distributions carryover, if any, to 2020			
а	From 2015			
b	From 2016			
С	From 2017			
d	From 2018			
е	From 2019			
f	Total of lines 3a through 3e			
g	Applied to underdistributions of prior years			
h	Applied to 2020 distributable amount			
i	Carryover from 2015 not applied (see instructions)			
j	Remainder. Subtract lines 3g, 3h, and 3i from line 3f.			
4	Distributions for 2020 from			
	Section D, line 7: \$			
a	Applied to underdistributions of prior years			
b	Applied to 2020 distributable amount			
C	Remainder. Subtract lines 4a and 4b from line 4.			
5	Remaining underdistributions for years prior to 2020, if			
	any. Subtract lines 3g and 4a from line 2. For result			
	greater than zero, explain in <b>Part VI.</b> See instructions.			
6	Remaining underdistributions for 2020. Subtract lines 3h			
	and 4b from line 1. For result greater than zero, explain in			
	Part VI. See instructions.			
7	Excess distributions carryover to 2021. Add lines 3j			
	and 4c.			
8	Breakdown of line 7:			
a	Excess from 2016			
b	Excess from 2017			
c	Excess from 2018			
d	Excess from 2019			
<u>e</u>	Excess from 2020			

Schedule A (Form 990 or 990-EZ) 2020 Page **8** 

Supplemental Information. Provide the explanations required by Part II, line 10; Part II, line 17a or 17b; Part III, line 12; Part IV, Section A, lines 1, 2, 3b, 3c, 4b, 4c, 5a, 6, 9a, 9b, 9c, 11a, 11b, and 11c; Part IV, Section B, lines 1 and 2; Part IV, Section C, line 1; Part IV, Section D, lines 2 and 3; Part IV, Section E, lines 1c, 2a, 2b, 3a and 3b; Part V, line 1; Part V, Section B, line 1e; Part V, Section D, lines 5, 6, and 8; and Part V, Section E.

lines 2, 5, and 6. Also complete this part for any additional information. (See instructions.)

SCHEDULE A, PART II, LINE 10

THE TOTAL REPORTED ON LINE 10 IS COMPRISED OF EVENT INCOME, CHILDREN'S

CENTER AND VENDING.

04-2103545

#### SCHEDULE C (Form 990 or 990-EZ)

## **Political Campaign and Lobbying Activities**

For Organizations Exempt From Income Tax Under section 501(c) and section 527

► Complete if the organization is described below. ► Attach to Form 990 or Form 990-EZ. ► Go to www.irs.gov/Form990 for instructions and the latest information.

OMB No. 1545-0047 **Open to Public** Inspection

Department of the Treasury Internal Revenue Service

If the organization answered "Yes," on Form 990, Part IV, line 3, or Form 990-EZ, Part V, line 46 (Political Campaign Activities), then

- Section 501(c)(3) organizations: Complete Parts I-A and B. Do not complete Part I-C.
- Section 501(c) (other than section 501(c)(3)) organizations: Complete Parts I-A and C below. Do not complete Part I-B.
- Section 527 organizations: Complete Part I-A only.

If the organization answered "Yes," on Form 990, Part IV, line 4, or Form 990-EZ, Part VI, line 47 (Lobbying Activities), then

- Section 501(c)(3) organizations that have filed Form 5768 (election under section 501(h)): Complete Part II-A. Do not complete Part II-B.

•	Section 501(c)(3) organizations	that have NOT filed Form 5768 (ele-	ction under section 501(n	)): Complete Part II-B. Do no	ot complete Part II-A.
f the Tax)	e organization answered "Yes," (See separate instructions), thei	on Form 990, Part IV, line 5 (Proว	y Tax) (See separate i	nstructions) or Form 990-I	EZ, Part V, line 35c (Prox
•	Section 501(c)(4), (5), or (6) orga	anizations: Complete Part III.			
Nam	e of organization			Employer ide	ntification number
TRU	JSTEES OF BOSTON COLI	-		04-210	
Pai	-	organization is exempt unde		<del>_</del>	
1	Provide a description of the	organization's direct and indirec	t political campaign a	ctivities in Part IV. (See in	nstructions for
	definition of "political campa	ign activities")			
2		xpenditures (See instructions)			
3		campaign activities (See instruct			
Par	rt I-B Complete if the c	organization is exempt unde	r section 501(c)(3).		
1		ise tax incurred by the organizat			
2		ise tax incurred by organization			
3	=	a section 4955 tax, did it file Form			
4a	Was a correction made?				Yes No
	If "Yes," describe in Part IV.				
Pai	rt I-C Complete if the c	organization is exempt unde	r section 501(c), ex	ccept section 501(c)(3	5).
1		xpended by the filing organization			
2		g organization's funds contribute es			
3	line 17b	enditures. Add lines 1 and 2. E		▶\$	
5	Enter the names, addresses organization made payment the amount of political cont	e Form 1120-POL for this year? and employer identification nun s. For each organization listed, or ributions received that were produced or a political action committee	nber (EIN) of all section enter the amount paid omptly and directly de	on 527 political organized from the filing organizelivered to a separate po	zation's funds. Also enter olitical organization, such
	(a) Name	(b) Address	(c) EIN	(d) Amount paid from filing organization's funds. If none, enter -0	(e) Amount of political contributions received and promptly and directly delivered to a separate political organization. If none, enter -0
(1)					
(2)					
(3)					
(4)					
(5)					
(6)					
			•	•	•

For Paperwork Reduction Act Notice, see the Instructions for Form 990 or 990-EZ.

# Public Disclosure Copy TRUSTEES OF BOSTON COLLEGE

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SUI	ledule C (FOIIII 990 01 990-EZ) 2020	TICODIL	DO OF DO	DION COLLICE		01 2	TUJJIJ Faye Z
Pa	art II-A Complete if the org section 501(h)).	ganizati	on is exen	npt under sectior	n 501(c)(3) and	filed Form 5768 (ele	ction under
Α			•	affiliated group (and excess lobbying expe		ach affiliated group mem	ber's name,
В	Check ▶ if the filing organize	zation ch	ecked box A	A and "limited contro	l" provisions app	ly.	
	Limits (The term "expendit		ying Expendence		)	(a) Filing organization's totals	<b>(b)</b> Affiliated group totals
k c c	a Total lobbying expenditures to it to total lobbying expenditures to it. Total lobbying expenditures (and Other exempt purpose expendition of total exempt purpose expendition to total exempt purpose expenditures to it.	nfluence ld lines 1 tures ures (ad	a legislative a and 1b) d lines 1c an	e body (direct lobbyi	ng)		
	If the amount on line 1e, column (a	) or (b) is:	The lobbying	g nontaxable amount	is:		
	Not over \$500,000		20% of the	amount on line 1e.			
	Over \$500,000 but not over \$1,000	0,000	\$100,000 pl	us 15% of the excess	over \$500,000.		
	Over \$1,000,000 but not over \$1,5	00,000	\$175,000 pl	us 10% of the excess	over \$1,000,000.		
	Over \$1,500,000 but not over \$17,	000,000	\$225,000 pl \$1,000,000	us 5% of the excess of	ver \$1,500,000.		
	Over \$17,000,000						
	<b>g</b> Grassroots nontaxable amount						
	h Subtract line 1g from line 1a. If						
	Subtract line 1f from line 1c. If						
j	i If there is an amount other th				_		
	reporting section 4911 tax for t						Yes No
				aging Period Unde	• •		
	(Some organizations tha			11(h) election do no te instructions for l	-		nns below.
		Lobi	ying Exper	nditures During 4-Yo	ear Averaging Pe	riod	I
	Calendar year (or fiscal year beginning in)	(a)	2017	<b>(b)</b> 2018	<b>(c)</b> 2019	(d) 2020	(e) Total
2a	Lobbying nontaxable amount						
k	b Lobbying ceiling amount (150% of line 2a, column (e))						
_	Total lobbying expenditures						
_	d Grassroots nontaxable amount						
_	Grassroots ceiling amount (150% of line 2d, column (e))						
f	Grassroots lobbying expenditures						

Schedule C (Form 990 or 990-EZ) 2020

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Schedule C (Form 990 or 990-EZ) 2020 Page 3

During the year, did the filing organization attempt to influence foreign, national, state, or local legislation, including any attempt to influence public opinion on a legislative matter or referendum, through the use of:  a Volunteers?  b Paid staff or management (include compensation in expenses reported on lines 1c through 1i)?  c Media advertisements?  d Mailings to members, legislators, or the public?	Yes	No		Amount	
legislation, including any attempt to influence public opinion on a legislative matter or referendum, through the use of:  Volunteers?  b Paid staff or management (include compensation in expenses reported on lines 1c through 1i)?  c Media advertisements?  d Mailings to members, legislators, or the public?					
referendum, through the use of:  a Volunteers?  b Paid staff or management (include compensation in expenses reported on lines 1c through 1i)?  c Media advertisements?  d Mailings to members, legislators, or the public?					
a Volunteers?  b Paid staff or management (include compensation in expenses reported on lines 1c through 1i)?  c Media advertisements?  d Mailings to members, legislators, or the public?					
<ul> <li>b Paid staff or management (include compensation in expenses reported on lines 1c through 1i)?</li> <li>c Media advertisements?</li> <li>d Mailings to members, legislators, or the public?</li> </ul>		v			
<ul> <li>c Media advertisements?</li> <li>d Mailings to members, legislators, or the public?</li> </ul>					
d Mailings to members, legislators, or the public?					
e Publications, or published or broadcast statements?		Х			
·		Х			
• • • • • • • • • • • • • • • • • • • •	Х			7	5,000
		Х			
i Other activities?		Х			
j Total. Add lines 1c through 1i				7	5,000
a Did the activities in line 1 cause the organization to be not described in section 501(c)(3)?		X			
		-			
	·\/5\	or s	ection		
	·)(IJ),	, UI 3	ectioi	1	
				Ye	s No
Were substantially all (90% or more) dues received nondeductible by members?				1	
				2	
				3	
501(c)(6) and if either (a) BOTH Part III-A, lines 1 and 2, are answered "No" Ol answered "Yes."	R (b	) Par	t III-A,		5
		- 1	1		
political expenses for which the section 527(f) tax was paid).					
			2a		
			2b 2c		
			3		
·		- 1			
		9	4		
Taxable amount of lobbying and political expenditures (See instructions)			5		
rovide the descriptions required for Part I-A, line 1; Part I-B, line 4; Part I-C, line 5; Part II-A (affiliated (See instructions); and Part II-B, line 1. Also, complete this part for any additional information.	grou	ıp list	); Part	II-A, lines	1 and
uring the year, did the filing organization attempt to influence foreign, national, state, or local gislation, including any attempt to influence public opinion on a legislative matter or inferendum, through the use of:					

Schedule C (Form 990 or 990-EZ) 2020 Page **4** 

#### Part IV Supplemental Information (continued)

FORM 990, SCHEDULE C, PART II-B, LINE 1-G

LOBBYING ACTIVITY EXPLANATION

PAYMENTS FOR LOBBYING EXPENDITURES ARE MADE TO THE FOLLOWING:

CASSIDY AND ASSOCIATES, INC. - ASSIST MANAGEMENT IN THE IDENTIFICATION,

DEVELOPMENT, AND PRESENTATION OF INSTITUTIONAL INITIATIVES FOR

CONSIDERATION BY COMMITTEES OF CONGRESS, FEDERAL REGULATORY AGENCIES, AND

OTHERS; ACT AS LIAISON TO GOVERNMENT AGENCIES BY MONITORING AND REPORTING

ON GOVERNMENTAL PROGRAMS AND LEGISLATION RELEVANT TO INSTITUTIONAL

INITIATIVES.

THE ORGANIZATION PAYS MEMBERSHIP DUES TO MEMBER ORGANIZATIONS WHICH MAY ENGAGE IN LOBBYING ACTIVITIES. THEREFORE, A PORTION OF THE DUES MAY BE ATTRIBUTABLE TO LOBBYING ACTIVITIES.

### **SCHEDULE D** (Form 990)

Department of the Treasury

## Supplemental Financial Statements ► Complete if the organization answered "Yes" on Form 990,

Part IV, line 6, 7, 8, 9, 10, 11a, 11b, 11c, 11d, 11e, 11f, 12a, or 12b.

► Attach to Form 990.

▶ Go to www.irs.gov/Form990 for instructions and the latest information.

OMB No. 1545-0047 **Open to Public** Inspection

Internal Revenue Service Name of the organization Employer identification number

TRU	STEES OF BOSTON COLLEGE			04-2103545
Pa	rt I Organizations Maintaining Donor Advised	Funds or Other Si	milar Funds o	r Accounts.
	Complete if the organization answered "Ye	s" on Form 990, Pa	rt IV, line 6.	
		(a) Donor advised	funds	(b) Funds and other accounts
1	Total number at end of year			
2	Aggregate value of contributions to (during year)			
3	Aggregate value of grants from (during year)			
4	Aggregate value at end of year			
5	Did the organization inform all donors and donor adv	visors in writing that	the assets held	in donor advised
	funds are the organization's property, subject to the org	anization's exclusive I	egal control?	Yes Mo
6	Did the organization inform all grantees, donors, and o		-	
	only for charitable purposes and not for the benefit of	the donor or donor	advisor, or for	any other purpose
	conferring impermissible private benefit?			Yes No
Pa	rt II Conservation Easements.			
	Complete if the organization answered "Ye	s" on Form 990, Pa	rt IV, line 7.	
1	Purpose(s) of conservation easements held by the organization	anization (check all tha	t apply).	
	Preservation of land for public use (for example, recr	eation or education)	Preservation	of a historically important land area
	Protection of natural habitat		Preservation	of a certified historic structure
	Preservation of open space			
2	Complete lines 2a through 2d if the organization held a	qualified conservation	n contribution in	n the form of a conservation
	easement on the last day of the tax year.			Held at the End of the Tax Year
а	Total number of conservation easements			2a
b	Total acreage restricted by conservation easements			2b
С	Number of conservation easements on a certified history	oric structure included	in (a)	2c
d	Number of conservation easements included in (c) ac			
	historic structure listed in the National Register			2d
3	Number of conservation easements modified, transfe	rred, released, exting	uished, or term	ninated by the organization during the
	tax year			
4	Number of states where property subject to conservati			
5	Does the organization have a written policy regard			-
	violations, and enforcement of the conservation easem			
6	Staff and volunteer hours devoted to monitoring, inspecting	g, handling of violation	s, and enforcing	conservation easements during the year
_	<u> </u>			
7	Amount of expenses incurred in monitoring, inspecting,	handling of violations,	, and enforcing o	conservation easements during the year
_	<b>\$</b>			
8	Does each conservation easement reported on line 2(d)			
_	and section 170(h)(4)(B)(ii)?			Yes □ No
9	In Part XIII, describe how the organization reports consbalance sheet, and include, if applicable, the text of the			
	organization's accounting for conservation easements.	e loothole to the orga	mzation s imand	ciai statements that describes the
Pa	rt III Organizations Maintaining Collections of A	Art Historical Treas	sures or Othe	er Similar Assets
	Complete if the organization answered "Ye			7. O.I.I.i.a. 7.000.01
1a	If the organization elected, as permitted under FASB	·		ie statement and halance sheet works
ıu	of art. historical treasures. or other similar assets he	eld for public exhibit	ion. education.	or research in furtherance of public
	service, provide in Part XIII the text of the footnote to its			
b	If the organization elected, as permitted under FASB	ASC 958, to report	in its revenue s	statement and balance sheet works of
	art, historical treasures, or other similar assets held for provide the following amounts relating to these items:	public extlibition, e	uucalion, or res	search in furtherance of public service,
	(1) Decrease in the deal of Fermi COO Deat VIII for A			<b>▶</b> \$ 448,648.
	(ii) Assets included in Form 990, Part VIII, line 1			\$ 33,361,342.
2	If the organization received or held works of art, h	istorical treasures or	r other similar	assets for financial gain provide the
_	following amounts required to be reported under FASB			access to marious gain, provide the
а	Revenue included on Form 990, Part VIII, line 1			<b>⊳</b> \$
b	Assets included in Form 990, Part X			

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TRUSTEES OF BOSTON COLLEGE

Schedule D (Form 990) 2020 Page **2** 

3 Using the organization's acquisition, accession, and other records, check any of the following that make significant use of its collection terms (check all that apply):  a	Pa	rt     Organizations Maintaini	ing Collections of	Art, Historical 7	reasures, c	r Other	Similar Assets (d	continue	ed)	
a	3	Using the organization's acquisition	on, accession, and	other records, ch	eck any of th	ne followi	ing that make sigr	nificant ı	use c	of its
provide a description of the organization's collections and explain how they further the organization's exempt purpose in Part XIII  During the year, did the organization solicit or receive donations of art, historical treasures, or other similar assets to be sold to raise funds rather than to be maintained as part of the organization's collection?		collection items (check all that app	oly):							
A Previde a description of the trure generations  Provide a description of the organization's collections and explain how they further the organization's exempt purpose in Part XIII.  During the year, did the organization solicit or receive donations of art, historical treasures, or other similar assets to be sold to raise funds rather than to be maintained as part of the organization's collection?	а	X Public exhibition		<b>d</b> X Loa	n or exchang	e progran	n			
4 Provide a description of the organization's collections and explain how they further the organization's exempt purpose in Part XIII.  5 During the year, did the organization solicit or receive donations of art, historical treasures, or other similar assets to be solid to raise funds rather than to be maintained as part of the organization's collection?	b	X Scholarly research		e Oth	er					
Sulf   Sulf   Surface	С	X Preservation for future gene	erations							
5 During the year, did the organization solicit or receive donations of art, historical treasures, or other similar assets to be sold to raise funds rather than to be maintained as part of the organization's collection?	4	Provide a description of the organ	nization's collections	s and explain hov	v they furthe	r the org	janization's exemp	t purpos	se in	Part
Section   Part IV   Escrow and Custodial Arrangements.   Complete if the organization answered "Yes" on Form 990, Part IV, line 9, or reported an amount on Form 990, Part X, line 21.  1a Is the organization an agent, trustee, custodian or other intermediary for contributions or other assets not included on Form 990, Part X, line 21.  1b Is the organization an agent, trustee, custodian or other intermediary for contributions or other assets not included on Form 990, Part X, line 21.  1c   Amount   Te		XIII.								
Secrow and Custodial Arrangements.	5									_
Complete if the organization answered "Yes" on Form 990, Part IV, line 9, or reported an amount on Form 990, Part X, line 21.    Substitution   Part X				ained as part of th	e organizatio	n's collec	tion?	Yes	Х	No
990, Part X, line 21.  1a Is the organization an agent, trustee, custodian or other intermediary for contributions or other assets not included on Form 990, Part X? \\  C Beginning balance \\  1	Pa		•					_		
1a Is the organization an agent, trustee, custodian or other intermediary for contributions or other assets not included on Form 990, Part X7:    Ves			ation answered "Ye	es" on Form 990	, Part IV, lin	e 9, or re	eported an amour	nt on Fo	orm	
Included on Form 990, Part X?										
b   ff "Yes," explain the arrangement in Part XIII and complete the following table:    C   Beginning balance   16   16	1 a									7
C   Beginning balance   16   C   C   C   C   C   C   C   C   C								Yes	X	No
C   Beginning balance   1c   d   d   d   d   d   d   d   d   d	b	If "Yes," explain the arrangement i	in Part XIII and com	plete the following	table:					
dad							Amount			
E Distributions during the year										
f   Ending balance	d					i				
2a Did the organization include an amount on Form 990, Part X, line 21, for escrow or custodial account liability?	е					•				
b   f "Yes," explain the arrangement in Part XIII. Check here if the explanation has been provided on Part XIII.		S .								
Part V   Endowment Funds.   Complete if the organization answered "Yes" on Form 990, Part IV, line 10.		<u> </u>	•				, _			╡
Complete if the organization answered "Yes" on Form 990, Part IV, line 10.    Complete if the organization answered   (a) Prior year   (b) Prior year   (b) Prior year   (c) Two years back   (a) Three years back   (a) Four years years   (a)			in Part XIII. Check h	ere if the explanat	ion has been	provided o	on Part XIII		_ X	
1a       Beginning of year balance       (a) Current year       (b) Prior year       (c) Two years back       (d) Three years back       (e) Four years back         b       Contributions       2579462000       2474129000       2567405000       2400473000       2195667000         c       Net investment earnings, gains, and losses       1122749000       119,444,000       -22,123,000       245,387,000       278,834,000         d       Grants or scholarships       37,703,000       34,473,000       35,048,000       32,394,000       31,250,000         e       Other expenditures for facilities and programs       81,920,000       75,108,000       78,967,000       76,099,000       73,575,000         f       Administrative expenses       2,478,000       2,809,000       2,506,000       2,507,000       2,289,000         g       End of year balance       3761836000       2579462000       247412900       2567405000       240047300         e       Porovide the estimated percentage of the current year end balance (line 1g, column (a)) held as:       366,8900       2567405000       2567405000       2400473000         3a       Are there endowment   100000000000000000000000000000000000	Pa		c LINA	" F 000	D (N/ !!	40				
1a Beginning of year balance       2579462000.       2474129000.       2567405000.       2400473000.       219566700         b Contributions       181,726,000.       98,279,000.       45,368,000.       32,545,000.       33,086,000         c Net investment earnings, gains, and losses       1122749000.       119,444,000.       -22,123,000.       245,387,000.       278,834,000         d Grants or scholarships       37,703,000.       34,473,000.       35,048,000.       32,394,000.       31,250,000         e Other expenditures for facilities and programs       81,920,000.       75,108,000.       78,967,000.       76,099,000.       73,575,000         g End of year balance       2,478,000.       2,809,000.       2,506,000.       2,507,000.       2,289,000         g End of year balance       3761836000.       2579462000.       2474129000.       2567405000.       2,289,000         g End of year balance       33.086,000.       2579462000.       2474129000.       2567405000.       2,200,000.         2 Provide the estimated percentage of the current year end balance (line 1g, column (a)) held as:       366,8900.       36.8900.       36.8900.       36.8900.       36.8900.       36.8900.       36.8900.       36.8900.       36.8900.       36.8900.       36.8900.       36.8900.       36.8900.       36.8900.		Complete if the organiza								
181,726,000.   98,279,000.   45,368,000.   32,545,000.   33,086,000.				* * * * * * * * * * * * * * * * * * * *						
c Net investment earnings, gains, and losses.  d Grants or scholarships	1 a	Beginning of year balance								
and losses.   1122749000   119 , 444 , 000   -22 , 123 , 000   245 , 387 , 000   278 , 834 , 000   d Grants or scholarships   37 , 703 , 000   34 , 473 , 000   35 , 048 , 000   32 , 394 , 000   31 , 250 , 000   e Other expenditures for facilities and programs   81 , 920 , 000   75 , 108 , 000   78 , 967 , 000   76 , 099 , 000   73 , 575 , 000   f Administrative expenses   2 , 478 , 000   2 , 809 , 000   2 , 506 , 000   2 , 507 , 000   2 , 289 , 000   g End of year balance   70	b	Contributions	181,726,000.	98,279,000	15,368	3,000.	32,545,000.	33,0	086,	000
d Grants or scholarships	С	Net investment earnings, gains,								
e Other expenditures for facilities and programs		and losses								
## Administrative expenses	d	Grants or scholarships	37,703,000.	34,473,000	35,048	3,000.	32,394,000.	31,2	250,	000
f Administrative expenses	е	Other expenditures for facilities								
g End of year balance. 3761836000. 2579462000. 2474129000. 2567405000. 2400473000  2 Provide the estimated percentage of the current year end balance (line 1g, column (a)) held as:  a Board designated or quasi-endowment ▶ 32.0400 %  b Permanent endowment ▶ 31.0700 %  The percentages on lines 2a, 2b, and 2c should equal 100%.  3a Are there endowment funds not in the possession of the organization that are held and administered for the organization by:  (i) Unrelated organizations . 3a(i) X (ii) Related organizations . 3a(ii) X  b If "Yes" on line 3a(ii), are the related organizations listed as required on Schedule R? . 3b		and programs								
Part VI Land, Buildings, and Equipment. Complete if the organization answered "Yes" on Form 990, Part IV, line 11a. See Form 990, Part X, line 10.  Description of property (a) Cost or other basis (investment) (investment) (investment) (investment) (a) Cost or other basis (c) Accumulated depreciation (d) Book value (d) Book value (d) Equipment. (d) Equipment. (e) Case (d) Equipment. (e) Equipment. (e) Case (d) Equipment. (e) Equipment	f	Administrative expenses								
a Board designated or quasi-endowment ▶ 36.8900 %  b Permanent endowment ▶ 32.0400 %  The percentages on lines 2a, 2b, and 2c should equal 100%.  3a Are there endowment funds not in the possession of the organization that are held and administered for the organization by:  (i) Unrelated organizations (ii) Related organizations (iii) Related organizations (iii) Related organizations (iii) Related organizations (iiii) Related organizations (iiii) Related organizations (iiii) Related organizations (iiii) Related organizations (iiiii) Related organizations (iiii) Related organiza	g	End of year balance	3761836000.	2579462000	247412	29000.	2567405000.	2400	0473	5000
b         Permanent endowment ► 32.0400 %           c         Term endowment ► 31.0700 %           The percentages on lines 2a, 2b, and 2c should equal 100%.           3a         Are there endowment funds not in the possession of the organization that are held and administered for the organization by:	2	Provide the estimated percentage	of the current year	end balance (line	1g, column (a)	)) held as:				
Term endowment ▶ 31.0700 %         The percentages on lines 2a, 2b, and 2c should equal 100%.         3a Are there endowment funds not in the possession of the organization that are held and administered for the organization by:				<u>)</u> %						
The percentages on lines 2a, 2b, and 2c should equal 100%.  3a Are there endowment funds not in the possession of the organization that are held and administered for the organization by:  (i) Unrelated organizations  (ii) Related organizations  (iii) Related organizations  (iii) Related organizations  (iv) Tyes" on line 3a(ii), are the related organizations listed as required on Schedule R?  (iv) Describe in Part XIII the intended uses of the organization's endowment funds.    Part VI										
Are there endowment funds not in the possession of the organization that are held and administered for the organization by:  (i) Unrelated organizations.  (ii) Related organizations.  (iii) Related organizations.  (iii) Related organizations.  (iiii) Related organizations.  (iv) In a 3a(ii), are the related organizations listed as required on Schedule R?  (iv) In a 3a(ii), are the related organizations listed as required on Schedule R?  (iv) In a 3a(ii), are the related organizations listed as required on Schedule R?  (vi) In a 3a(ii), are the related organizations listed as required on Schedule R?  (vii) Related organizations.  (viii) Related organizations.  (viii) Related organizations.  (viiii) Related organizations.  (viiii) Related organizations.  (viiii) Related organizations.  (viiii) Related organizations.  (viiiii) Related organizations.  (viiiiii) Related organizations.  (viiiiiii) Related organizations.  (viiiiiiiiiiiiiiiiiiiiiiiiiiiiiiiiiii	С		_							
Ves   No   Ves										
(i) Unrelated organizations (ii) Related organizations (iii) Related organizations (iii) Related organizations (iii), are the related organizations listed as required on Schedule R? (iv) above the organization's endowment funds.  Part VI Land, Buildings, and Equipment. Complete if the organization answered "Yes" on Form 990, Part IV, line 11a. See Form 990, Part X, line 10.  Description of property (a) Cost or other basis (b) Cost or other basis (c) Accumulated depreciation (other) depreciation (other) (investment) (other) (othe	3a		the possession of t	he organization th	at are held a	nd admin	istered for the	_		
(ii) Related organizations . 3a(ii)   X   3a		-							Yes	
b If "Yes" on line 3a(ii), are the related organizations listed as required on Schedule R?.  4 Describe in Part XIII the intended uses of the organization's endowment funds.  Part VI  Land, Buildings, and Equipment. Complete if the organization answered "Yes" on Form 990, Part IV, line 11a. See Form 990, Part X, line 10.  Description of property  (a) Cost or other basis (other) (investment)  (investment)  (b) Cost or other basis (other) (other) (other)  203,790,379  203,790,379  b Buildings  c Leasehold improvements  d Equipment  275,646,211  212,394,402  63,251,809  e Other  569,358,118  184,902,299  384,455,819								<del>\ \ \ \</del>		
Describe in Part XIII the intended uses of the organization's endowment funds.    Part VI		,								X
Part VI         Land, Buildings, and Equipment. Complete if the organization answered "Yes" on Form 990, Part IV, line 11a. See Form 990, Part X, line 10.           Description of property         (a) Cost or other basis (investment)         (b) Cost or other basis (other)         (c) Accumulated depreciation         (d) Book value           1a Land         203,790,379         203,790,379         203,790,379           b Buildings         1981446227         798,073,538         1,183,372,689           c Leasehold improvements         275,646,211         212,394,402         63,251,809           e Other         569,358,118         184,902,299         384,455,819	b	( ):	J	•				3b		
Complete if the organization answered "Yes" on Form 990, Part IV, line 11a. See Form 990, Part X, line 10.           Description of property         (a) Cost or other basis (investment)         (b) Cost or other basis (other)         (c) Accumulated depreciation         (d) Book value           1a Land         203,790,379         203,790,379         203,790,379           b Buildings         1981446227         798,073,538         1,183,372,689           c Leasehold improvements         275,646,211         212,394,402         63,251,809           e Other         569,358,118         184,902,299         384,455,819				tion's endowment	funds.					
Description of property         (a) Cost or other basis (investment)         (b) Cost or other basis (other)         (c) Accumulated depreciation         (d) Book value           1a Land         203,790,379         203,790,379         203,790,379           b Buildings         1981446227         798,073,538         1,183,372,689           c Leasehold improvements         275,646,211         212,394,402         63,251,809           e Other         569,358,118         184,902,299         384,455,819	Pa	Complete if the organiz	<b>uipment.</b> ation answered "Y	es" on Form 990	) Part IV lin	ne 11a S	See Form 990 Pa	rt X lin	e 10	
1a Land       203,790,379       203,790,379         b Buildings       1981446227       798,073,538       1,183,372,689         c Leasehold improvements       275,646,211       212,394,402       63,251,809         e Other       569,358,118       184,902,299       384,455,819										•
b Buildings       1981446227. 798,073,538. 1,183,372,689.         c Leasehold improvements.       275,646,211. 212,394,402. 63,251,809.         e Other       569,358,118. 184,902,299. 384,455,819.			,		, ,	depre		000 57	20 2	
c Leasehold improvements       275,646,211.       212,394,402.       63,251,809.         e Other       569,358,118.       184,902,299.       384,455,819.	1a				* *	700 0				
d Equipment       275,646,211       212,394,402       63,251,809         e Other       569,358,118       184,902,299       384,455,819		•		19	81446227.	798,0	13,538. 1,	183,3°	/2,6	89.
e Other	С	•			646 016	016 5				

Schedule D (Form 990) 2020

Public Disclosure Copy
TRUSTEES OF BOSTON COLLEGE

Part VII Investments - Other Securities.			Page 3
Complete if the organization answ	vered "Yes" on Form 990,	Part IV, line 11b. See Form 990, F	Part X, line 12.
(a) Description of security or category (including name of security)	(b) Book value	(c) Method of valuatio Cost or end-of-year market	n:
(1) Financial derivatives			
(2) Closely held equity interests			
(3) Other			
(A) EQUITIES	2,466,078,769.	FMV	
(B) REAL ESTATE	258,862,269.	FMV	
(C) FIXED INCOME	96,567,112.	FMV	
(D) CASH	509,172,152.	FMV	
(E)			
(F)			
(G)			
(H)			
Total. (Column (b) must equal Form 990, Part X, col. (B) line 12.)	. ▶ 3,330,680,302.		
Part VIII Investments - Program Related. Complete if the organization answ	vered "Yes" on Form 990,	Part IV, line 11c. See Form 990, F	Part X, line 13.
(a) Description of investment	<b>(b)</b> Book value	(c) Method of valuation	
		Cost or end-of-year market	value
<u>(1)</u>			
(2)			
<u>(3)</u>			
_(4)			
_(5)			
<u>(6)</u>			
_(7)			
(8)			
<u>(9)</u>			
Total. (Column (b) must equal Form 990, Part X, col. (B) line 13.)	. ▶		
Part IX Other Assets. Complete if the organization answ	vered "Yes" on Form 990,	Part IV, line 11d. See Form 990, F	Part X, line 15.
	(a) Description		(b) Book value
<u>(1)</u>			
<u>(2)</u>			
<u>(3)</u>			
(4)			
(5)			
(6)			
<u>(7)</u>			
(8)			
Total (Column (b) must asked Form 000 Port V as	(D) line 45)		
Part X Other Liabilities. Complete if the organization answline 25.			990, Part X,
	annulation of linkills.		(h) Doole
	escription of liability		(b) Book value
(1) Federal income taxes (2) DEPOSITS PAYABLE			17,263,839.
			9,196,338.
_(-)			9,130,330.
<u>(4)</u>			
(5)			
<u>(6)</u>			
<u>(7)</u>			
(8) (9)			
Total. (Column (b) must equal Form 990, Part X, col. (B) lin	0.251		26,460,177.
2. Liability for uncertain tax positions. In Part XIII, provide	ie nie text of the footbote to th	ie organizations imanciai statements tha	r reports the

organization's liability for uncertain tax positions under FASB ASC 740. Check here if the text of the footnote has been provided in Part XIII

JSA 0E1270 1.000 06884N R19B V 20-7.19

Schedule D (Form 990) 2020 Page 4 Part XI Reconciliation of Revenue per Audited Financial Statements With Revenue per Return. Complete if the organization answered "Yes" on Form 990, Part IV, line 12a. 1 2 Amounts included on line 1 but not on Form 990, Part VIII, line 12: 2b 2c Recoveries of prior year grants............. Other (Describe in Part XIII.) 2e 3 3 Amounts included on Form 990. Part VIII. line 12. but not on line 1: a Investment expenses not included on Form 990, Part VIII, line 7b . . . . . . . **b** Other (Describe in Part XIII.) Total revenue. Add lines 3 and 4c. (This must equal Form 990, Part I, line 12.) . . . . . Reconciliation of Expenses per Audited Financial Statements With Expenses per Return. Part XII Complete if the organization answered "Yes" on Form 990, Part IV, line 12a. 1 2 Amounts included on line 1 but not on Form 990. Part IX. line 25: 2b 2c c Other losses....... Other (Describe in Part XIII.) 2e 3 Amounts included on Form 990. Part IX. line 25, but not on line 1: a Investment expenses not included on Form 990, Part VIII, line 7b . . . . . . . **b** Other (Describe in Part XIII.) 4c c Add lines 4a and 4b Total expenses. Add lines 3 and 4c. (This must equal Form 990, Part I, line 18.). . . . . Part XIII Supplemental Information. Provide the descriptions required for Part II, lines 3, 5, and 9; Part III, lines 1a and 4; Part IV, lines 1b and 2b; Part V, line 4; Part X, line 2; Part XI, lines 2d and 4b; and Part XII, lines 2d and 4b. Also complete this part to provide any additional information. SEE PAGE 5

Schedule D (Form 990) 2020

Page 5

Part XIII Supplemental Information (continued)

SCHEDULE D, PART III, LINE 4

THE COLLECTIONS HELD BY BOSTON COLLEGE EDUCATE AND INSPIRE ITS STUDENTS AND FACULTY.

SCHEDULE D, PART IV, LINE 2B

STATE STREET HOLDS THE MAJORITY OF OUR TRUSTS.

SCHEDULE D, PART V, LINE 4

THE INTENT OF THE ENDOWMENT FUND IS TO GENERATE INVESTMENT EARNINGS AS A SOURCE OF REVENUE TO SUPPORT STUDENT AID, INSTRUCTION, STUDENT FORMATION AND OTHER OPERATING ACTIVITIES OF THE UNIVERSITY RESTRICTED BY DONORS OR INTERNALLY DESIGNATED BY THE BOARD OF TRUSTEES.

SCHEDULE D, PART X, LINE 2

BOSTON COLLEGE'S FINANCIAL STATEMENTS DID NOT INCLUDE A FIN 48 FOOTNOTE.

Schedule D (Form 990) 2020

#### **SCHEDULE E** (Form 990 or 990-EZ)

# Public Disclosure Copy Schools

► Complete if the organization answered "Yes" on Form 990, Part IV, line 13, or Form 990-EZ, Part VI, line 48.

► Attach to Form 990 or Form 990-EZ. ► Go to www.irs.gov/Form990 for the latest information. Open to Public

Inspection

OMB No. 1545-0047

Department of the Treasury Internal Revenue Service

Name of the organization Employer identification number TRUSTEES OF BOSTON COLLEGE 04-2103545

Pa	rt I			
			YES	NO
1	Does the organization have a racially nondiscriminatory policy toward students by statement in its charter,	1	X	
2	bylaws, other governing instrument, or in a resolution of its governing body?		21	
_	brochures, catalogues, and other written communications with the public dealing with student admissions,			
	programs, and scholarships?	2	Х	
3	Has the organization publicized its racially nondiscriminatory policy on its primarily publicly accessible Internet			
	homepage at all times during its taxable year in a manner reasonably expected to be noticed by visitors to the			
	homepage, or through newspaper or broadcast media during the period of solicitation for students, or during the registration period if it has no solicitation program, in a way that makes the policy known to all parts of the			
	general community it serves? If "Yes," please describe. If "No," please explain. If you need more space, use Part II	3		Х
	general community is considered in societies in steel please explanation year needs opened, and state in a			
	SEE SUPPLEMENTAL PAGE			
4	Does the organization maintain the following?			
a	Records indicating the racial composition of the student body, faculty, and administrative staff?	4a	Х	
b	Records documenting that scholarships and other financial assistance are awarded on a racially			
	nondiscriminatory basis?	4b	Х	
С	Copies of all catalogues, brochures, announcements, and other written communications to the public dealing		37	
	with student admissions, programs, and scholarships?	4c 4d	X	
d	Copies of all material used by the organization or on its behalf to solicit contributions?	40	21	
	if you answered two to any of the above, please explain. If you need more space, use if art in.			
_	Done the commission discriminate houses in account with more at the			
5 a	Does the organization discriminate by race in any way with respect to: Students' rights or privileges?	5a		Х
-	eladone rigine or primegeo.			
b	Admissions policies?	5b		X
С	Employment of faculty or administrative staff?	5c		X
d	Scholarships or other financial assistance?	5d		Х
ŭ	Constant in the Constant and Constant C	- Ju		
е	Educational policies?	5e		X
f	Use of facilities?	5f		Х
g	Athletic programs?	5g		Х
9	Taking programo:	J		
h	Other extracurricular activities?	5h		X
	If you answered "Yes" to any of the above, please explain. If you need more space, use Part II.			
6a	Does the organization receive any financial aid or assistance from a governmental agency?	6a	Х	
b	Has the organization's right to such aid ever been revoked or suspended?	6b		Х
7	If you answered "Yes" on either line 6a or line 6b, explain on Part II.			
7	Does the organization certify that it has complied with the applicable requirements of sections 4.01 through 4.05 of Rev. Proc. 75-50, 1975-2 C.B. 587, covering racial nondiscrimination? If "No," explain on Part II	7	Х	
	4.00 of Nev. 1106. 10-00, 1810-2 C.D. 001, covering radial nondiscriminations in two, explain of Patt II		21	

Schedule E (Form 990 or 990-EZ) (2020)

**Supplemental Information.** Provide the explanations required by Part I, lines 3, 4d, 5h, 6b, and 7, as applicable. Also provide any other additional information (see instructions).

NON-DISCRIMINATION POLICY

PART I, LINE 3

A DESCRIPTION OF THE UNIVERSITY NON-DISCRIMINATORY POLICY IS PUBLISHED VIA THE ADMISSIONS WEBSITE, THE STUDENT SERVICES WEBSITE REGISTRATION MATERIALS, THE UNIVERSITY CATALOG, AND JOB POSTINGS ON THE HUMAN RESOURCES WEBSITE. THE NOTICE FOR THE NON-DISCRIMINATORY POLICY IS ACCESSIBLE VIA LINK FROM THE UNIVERSITY'S HOMEPAGE.

BOSTON COLLEGE MEETS THE REQUIREMENTS OF SECTIONS 4.01 THROUGH 4.05 OF REV. PROC 75-50, COVERING RACIAL NONDISCRIMINATION, BECAUSE IT DRAWS A SUBSTANTIAL PERCENTAGE OF ITS STUDENTS FROM AROUND THE U.S. AND WORLD, ENROLLS STUDENTS OF RACIAL MINORITY GROUPS IN MEANINGFUL NUMBERS, AND FOLLOWS A RACIALLY NONDISCRIMINATORY POLICY AS TO STUDENTS.

PART I, LINE 6A

THE UNIVERSITY PARTICIPATES IN THE FEDERAL SUPPLEMENTAL EDUCATIONAL OPPORTUNITY GRANT, PERKINS, FEDERAL WORK-STUDY AND OTHER FEDERAL TITLE IV AND HUMAN SERVICES PROGRAMS.

### **SCHEDULE F** (Form 990)

## **Statement of Activities Outside the United States**

▶ Complete if the organization answered "Yes" on Form 990, Part IV, line 14b, 15, or 16. ► Attach to Form 990.

► Go to www.irs.gov/Form990 for instructions and the latest information.

OMB No. 1545-0047 **Open to Public** Inspection

Department of the Treasury Internal Revenue Service

TRU	STEES OF BOSTON COLLEGI	<b>Ξ</b>			04-210354	
Part		n Activities	Outside the	United States. Comple		
	For grantmakers. Does the orgother assistance, the grantees' award the grants or assistance?	eligibility for t	he grants or	assistance, and the selec	ction criteria used to	X Yes No
	For grantmakers. Describe in I outside the United States.				-	other assistance
3	Activities per Region. (The follow  (a) Region	(b) Number of offices in the region	(c) Number of employees, agents, and independent contractors in the region	(d) Activities conducted in the region (by type) (such as, fundraising, program services, investments, grants to recipients located in the region)	(e) If activity listed in (d) is a program service, describe specific type of	(f) Total expenditures for and investments in the region
(1)	EUROPE	0.	257.	PROGRAM SERVICES	STUDY AB, INSTR, RSRCH	1,829,757.
(2)	SOUTH AMERICA	0.	19.	PROGRAM SERVICES	STUDY AB, RSRCH, INSTR	64,753.
(3)	RUSSIA/INDEPENDENT STATES	0.	7.	PROGRAM SERVICES	RESEARCH	11,300.
(4)	SOUTH ASIA	0.	10.	PROGRAM SERVICES	INSTRUCTION, RSRCH	31,178.
(5)	CENTRAL AMERICA/CARIBBEAN	0.	5.	PROGRAM SERVICES	PUBLIC SVC, INSTRUCT	17,875.
(6)	MIDDLE EAST AND NORTH AFRICA	0.	5.	PROGRAM SERVICES	ACADEMIC SUPP, RSRCH	3,531.
(8)	EAST ASIA AND THE PACIFIC SUB-SAHARAN AFRICA	0.	66. 89.	PROGRAM SERVICES PROGRAM SERVICES	RSRCH, STUDY AB	271,851.
(9)	NORTH AMERICA	0.	79.	PROGRAM SERVICES	RSRCH, INSTR, AUXILL.	452,213.
(10)	EUROPE	0.	3.	FUNDRAISING		1,350.
(11)	NORTH AMERICA	0.	9.	FUNDRAISING		14,045.
(12)	SUB-SAHARAN AFRICA	0.	3.	GRANTMAKING		180,730.
(13)	CENTRAL AMERICA/CARIBBEAN	0.	0.	INVESTMENTS		1,525,019,870.
(14)	SUB-SAHARAN AFRICA	0.	0.	INVESTMENTS		29,088,533.
(15) (16)	EUROPE	0.	0.	INVESTMENTS		24,369,867.
(17)						
3a b	Subtotal Total from continuation		552.			1,582,705,492.

For Paperwork Reduction Act Notice, see the Instructions for Form 990.

0E1274 1.000 06884N R19B

Totals (add lines 3a and 3b)

V 20-7.19

Schedule F (Form 990) 2020

1,582,705,492.

04-2103545

Schedule F (Form 990) 2020

	(Form 990) 2020								Page <b>2</b>
Part II	Grants and Other Assist Part IV, line 15, for any							red "Yes" on	Form 990,
1	(a) Name of organization	(b) IRS code section and EIN (if applicable)	(c) Region	(d) Purpose of grant	(e) Amount of cash grant	(f) Manner of cash disbursement	<b>(g)</b> Amount of noncash assistance	(h) Description of noncash assistance	(i) Method of valuation (book, FMV, appraisal, other)
(1)			SUB-SAHARAN AFRICA	GENERAL SUPP	36,530.	WIRE TRANSFR			
(2)			SUB-SAHARAN AFRICA	GENERAL SUPP	144,200.	WIRE TRANSFR			
(3)									
(4)									
(5)									
(6)									
(7)									
(8)									
(9)									
(10)									
(11)									
(12)									
(13)									
(14)									
(15)									
(16)									
exe	er total number of recipient o mpt 501(c)(3) organization by er total number of other organ	the IRS, or for which	the grantee or counsel h	as provided a sect	ion 501(c)(3) equiv	/alency letter	<b>-</b>		2.

Schedule F (Form 990) 2020

Schedule F (Form 990) 2020

## **Public Disclosure Copy**

04-2103545

Grants and Other Assistance to Individuals Outside the United States. Complete if the organization answered "Yes" on Form 990, Part IV, line 16. Part III Part III can be duplicated if additional space is needed. (a) Type of grant or assistance (b) Region (c) Number of (d) Amount of (e) Manner of (h) Method of (f) Amount of (g) Description valuation (book, FMV, recipients cash grant cash noncash of noncash disbursement assistance assistance appraisal, other) (1) (2) (3) \_ (4) (5) (6) (7) (8) (9) (10)(11)(12)(13)(14)(15)(16) (17) (18)

Schedule F (Form 990) 2020

# Public Disclosure Copy TRUSTEES OF BOSTON COLLEGE

Schedule F (Form 990) 2020 Page **4** 

Part	V Foreign Forms			
1	Was the organization a U.S. transferor of property to a foreign corporation during the tax year? If "Yes," the organization may be required to file Form 926, Return by a U.S. Transferor of Property to a Foreign Corporation (see Instructions for Form 926)	X	Yes	☐ No
2	Did the organization have an interest in a foreign trust during the tax year? If "Yes," the organization may be required to separately file Form 3520, Annual Return To Report Transactions With Foreign Trusts and Receipt of Certain Foreign Gifts, and/or Form 3520-A, Annual Information Return of Foreign Trust With a U.S. Owner (see Instructions for Forms 3520 and 3520-A; don't file with Form 990)		Yes	X No
3	Did the organization have an ownership interest in a foreign corporation during the tax year? If "Yes," the organization may be required to file Form 5471, Information Return of U.S. Persons With Respect to Certain Foreign Corporations (see Instructions for Form 5471)	X	Yes	☐ No
4	Was the organization a direct or indirect shareholder of a passive foreign investment company or a qualified electing fund during the tax year? If "Yes," the organization may be required to file Form 8621, Information Return by a Shareholder of a Passive Foreign Investment Company or Qualified Electing Fund (see Instructions for Form 8621)	X	Yes	☐ No
5	Did the organization have an ownership interest in a foreign partnership during the tax year? If "Yes," the organization may be required to file Form 8865, Return of U.S. Persons With Respect to Certain Foreign Partnerships (see Instructions for Form 8865)	X	Yes	□ No
6	Did the organization have any operations in or related to any boycotting countries during the tax year? If "Yes," the organization may be required to separately file Form 5713, International Boycott Report (see Instructions for Form 5713; don't file with Form 990)		Yes	X No

Schedule F (Form 990) 2020

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Schedule F (Form 990) 2020 Page **5** 

#### Part V

### Supplemental Information

Provide the information required by Part I, line 2 (monitoring of funds); Part I, line 3, column (f) (accounting method; amounts of investments vs. expenditures per region); Part II, line 1 (accounting method); Part III (accounting method); and Part III, column (c) (estimated number of recipients), as applicable. Also complete this part to provide any additional information (see instructions).

PART I, LINE 2

BOSTON COLLEGE ISSUES GRANT FUNDS BASED UPON BUDGETED PROPOSALS AND RECEIVES REPORTS FROM THE GRANT RECIPIENTS TO MONITOR THE USE OF THESE AWARD FUNDS DURING AND AT THE END OF THE FUNDING PERIOD.

PART I, LINE 3, COLUMN F

THE ORGANIZATION REVIEWS ALL FOREIGN WIRE INFORMATION AND INTERNATIONAL TRAVEL EXPENSES FOR OVERSEAS PAYMENTS AND DISCUSSES WITH THE DEPARTMENTS ORIGINATING THE PAYMENTS TO DETERMINE IF THE PAYMENTS WERE FOR FOREIGN ACTIVITIES. THE FOREIGN EXPENDITURES ARE CAPTURED SEPARATELY IN THE ORGANIZATION'S ACCOUNTING SYSTEM AND AMOUNTS INCLUDED ON SCHEDULE F ARE PURSUANT TO THE ORGANIZATION'S ACCOUNTING SYSTEM.

PART II, LINE 1

FOREIGN GRANTS ARE TRACKED SEPARATELY IN THE ORGANIZATION'S GENERAL LEDGER.

## SCHEDULE I (Form 990)

# Grants and Other Assistance to Organizations, Governments, and Individuals in the United States

Complete if the organization answered "Yes" on Form 990, Part IV, line 21 or 22. ► Attach to Form 990.

Department of the Treasury Internal Revenue Service

► Go to www.irs.gov/Form990 for the latest information.

OMB No. 1545-0047

2020

Open to Public Inspection

Name of the organization						Employer identificat	ion number
TRUSTEES OF BOSTON COLLEGE						04-210354	<del>1</del> 5
Part I General Information on Grants and	d Assistanc	е				•	
<ol> <li>Does the organization maintain records to so the selection criteria used to award the grant</li> <li>Describe in Part IV the organization's proced</li> </ol>	ts or assistand dures for mor	e? nitoring the use	of grant funds in the	e United States.			X Yes No
Part II Grants and Other Assistance to D Part IV, line 21, for any recipient tl		_			. •		es on Form 990,
(a) Name and address of organization or government	(b) EIN	(c) IRC section (if applicable)	(d) Amount of cash grant	(e) Amount of non- cash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of noncash assistance	(h) Purpose of grant or assistance
(1) ALLSTON BRIGHTON COMMUNITY FUND							
116 COLLEGE ROAD CHESTNUT HILL, MA 02467	04-2304133	501(C)(3)	75,000.				GENERAL SUPPORT
(2) BOSTON CHARITABLE TRUST FUND							
BOSTON CITY HALL NO M-T BOSTON, MA 02201	04-6528581	GOVT	25,000.				GENERAL SUPPORT
(3) FRANCISCAN MISSIONARY SISTERS FOR AFRICA							
PO BOX 35095 BRIGHTON, MA 02135	23-7337822	501(C)(3)	15,000.				GENERAL SUPPORT
(4) JESUIT CONFERENCE OF CANADA AND THE USA							
1016 16TH ST NW #400 WASHINGTON, DC 20036	52-1614116	501(C)(3)	100,000.				GENERAL SUPPORT
(5)	-						
(6)							
(7)							
(8)							
(9)							
10)							
(11)							
(12)							
<ul> <li>Enter total number of section 501(c)(3) and</li> <li>Enter total number of other organizations lis</li> </ul>	•	•					4.

Schedule I (Form 990) 2020

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For Paperwork Reduction Act Notice, see the Instructions for Form 990.

04-2103545

Public Disclosure Copy

Schedule I (Form 990) (2020)

Part III Grants and Other Assistance to Domestic Individuals. Complete if the organization answered "Yes" on Form 990, Part IV, line 22. Part III can be duplicated if additional space is needed.

(a) Type of grant or assistance	(b) Number of recipients	(c) Amount of cash grant	(d) Amount of non-cash assistance	(e) Method of valuation (book, FMV, appraisal, other)	(f) Description of non-cash assistance
1 SCHOLARSHIPS TO STUDENTS	8,946.	242,437,470.			
2 COMMUNITY OUTREACH	526.		24,985.	FMV	GROCERY GIFT CARDS
3 COMMUNITY OUTREACH	805.		25,168.	FMV	DIAPERS
4 COMMUNITY OUTREACH	500.		42,715.	FMV	GROCERIES/MEALS
5					
6					
7					

**Supplemental Information.** Provide the information required in Part I, line 2, Part III, column (b); and any other additional information.

PART I, LINE 2 - GRANT PROCEDURES

BOSTON COLLEGE AWARDS NEED BASED FINANCIAL AID, INCLUDING GRANTS AND LOANS TO STUDENTS BASED ON ELIGIBILITY REQUIREMENTS SUCH AS FINANCIAL NEED AND ACADEMIC PROGRESS. AID IS ADMINISTERED BY THE STUDENT SERVICES OFFICE. STUDENTS AND THEIR PARENTS COMPLETE EXTENSIVE APPLICATION MATERIALS, SUBMIT TAX RETURNS AND OTHER DOCUMENTS TO SUPPORT THEIR CLAIM FOR FINANCIAL ASSISTANCE. IN ADDITION, THE COLLEGE MAKES A LIMITED NUMBER OF SCHOLARSHIPS AVAILABLE BASED ON ACADEMIC OR ATHLETIC ACHIEVEMENT. ON OCCASION BOSTON COLLEGE MAY PROVIDE GRANTS TO 501(C)(3) AND GOVERNMENT ENTITIES. THESE GRANTS ARE PROVIDED AT THE COLLEGE'S DISCRETION. FOR

Schedule I (Form 990) (2020)

Schedule I (Form 990) (2020)

Part III Grants and Other Assistance to Domestic Individuals. Complete if the organization answered "Yes" on Form 990, Part IV, line 22. Part III can be duplicated if additional space is needed.

(a) Type of grant or assistance	<b>(b)</b> Number of recipients	(c) Amount of cash grant	(d) Amount of non-cash assistance	(e) Method of valuation (book, FMV, appraisal, other)	(f) Description of non-cash assistance
_1					
_ 2					
3					
4					
5					
6					
_ 7					

**Part IV** Supplemental Information. Provide the information required in Part I, line 2, Part III, column (b); and any other additional information.

COMMUNITY OUTREACH GRANTS, BOSTON COLLEGE RELIED ON THE DISTRIBUTING

AGENCIES TO ASSESS NEED.

PART III, LINE 1, COLUMN (C) THE CASH GRANT IS REFLECTED ON STUDENTS

ACCOUNTS. SOME OF THE GRANTS LISTED MAY HOWEVER, BE PAID DIRECTLY TO THE

STUDENT VIA ACCOUNTS PAYABLE AS A MONTHLY 'NON SERVICE STIPEND'. THE

GRANTS ALSO INCLUDE BOOK VOUCHERS, LOAN FORGIVENESS AND CHILDREN'S CENTER

AID.

Schedule I (Form 990) (2020)

#### 04-2103545

# **Public Disclosure Copy**

Schedule I (Form 990) (2020)

,	
art III	Grants and Other Assistance to Domestic Individuals. Complete if the organization answered "Yes" on Form 990, Part IV, line 22.
	Part III can be duplicated if additional space is needed.

(a) Type of grant or assistance	<b>(b)</b> Number of recipients	(c) Amount of cash grant	(d) Amount of non-cash assistance	(e) Method of valuation (book, FMV, appraisal, other)	(f) Description of non-cash assistance
2					
3					
4					
5					
6					
7					

**Part IV** Supplemental Information. Provide the information required in Part I, line 2, Part III, column (b); and any other additional information.

PART III, LINE 2

THE UNIVERSITY DISTRIBUTED 526 \$50 STOP & SHOP GROCERY GIFT CARDS

(RECEIVED AT A DISCOUNT) TO LOCAL FOOD DISTRIBUTION SITES.

PART III, LINE 3

THE UNIVERSITY DONATED 805 CASES OF DIAPERS VARIOUS FOR DISTRIBUTION AT

LOCAL FOOD DISTRIBUTION SITES AND AT THE BC NEIGHBORHOOD CENTER.

PART III, LINE 4

THE UNIVERSITY'S DINING SERVICES DIVISION PREPARED "COMPLETE" FROZEN

Schedule I (Form 990) (2020)

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Schedule I (Form 990) (2020)

Part III Grants and Other Assistance to Domestic Individuals. Complete if the organization answered "Yes" on Form 990, Part IV, line 22. Part III can be duplicated if additional space is needed.

(a) Type of grant or assistance	<b>(b)</b> Number of recipients	(c) Amount of cash grant	(d) Amount of non-cash assistance	(e) Method of valuation (book, FMV, appraisal, other)	(f) Description of non-cash assistance
1					
2					
3					
4					
5					
6					
7					
Part IV Complemental Information Dravide the	 : <b>£</b>		 	 	  - 4   -  1 4

**Part IV** Supplemental Information. Provide the information required in Part I, line 2, Part III, column (b); and any other additional information.

MEALS FOR DISTRIBUTION AT LOCAL FOOD DISTRIBUTION SITES IN ADDITION TO

PROVIDING THESE SITES WITH HIGH-DEMAND GROCERY ITEMS.

## **SCHEDULE J** (Form 990)

Compensation Information
For certain Officers, Directors, Trustees, Key Employees, and Highest **Compensated Employees** 

► Complete if the organization answered "Yes" on Form 990, Part IV, line 23.

Attach to Form 990. Employer identification number

OMB No. 1545-0047 Inspection

Department of the Treasury Internal Revenue Service Name of the organization

TRUSTEES OF BOSTON COLLEGE

► Go to www.irs.gov/Form990 for instructions and the latest information.

04-2103545

Part	Questions Regarding Compensation			
			Yes	No
1a	Check the appropriate box(es) if the organization provided any of the following to or for a person listed on Form			
	990, Part VII, Section A, line 1a. Complete Part III to provide any relevant information regarding these items.			
	X First-class or charter travel Housing allowance or residence for personal use			
	Travel for companions Payments for business use of personal residence			
	X Tax indemnification and gross-up payments X Health or social club dues or initiation fees			
	Discretionary spending account  Personal services (such as maid, chauffeur, chef)			
b	If any of the boxes on line 1a are checked, did the organization follow a written policy regarding payment			
b	or reimbursement or provision of all of the expenses described above? If "No," complete Part III to			
	explain	1b		Х
2	Did the organization require substantiation prior to reimbursing or allowing expenses incurred by all			
	directors, trustees, and officers, including the CEO/Executive Director, regarding the items checked on line			
	1a?	2	X	
3	Indicate which, if any, of the following the organization used to establish the compensation of the			
	organization's CEO/Executive Director. Check all that apply. Do not check any boxes for methods used by a			
	related organization to establish compensation of the CEO/Executive Director, but explain in Part III.			
	X Compensation committee Written employment contract			
	Independent compensation consultant X Compensation survey or study			
	Form 990 of other organizations  X Approval by the board or compensation committee			
4	During the year, did any person listed on Form 990, Part VII, Section A, line 1a, with respect to the filing			
	organization or a related organization:			
а	Receive a severance payment or change-of-control payment?	4a		X
b	Participate in or receive payment from a supplemental nonqualified retirement plan?	4b	X	
С	Participate in or receive payment from an equity-based compensation arrangement?	4c		Х
	If "Yes" to any of lines 4a-c, list the persons and provide the applicable amounts for each item in Part III.			
_	Only section 501(c)(3), 501(c)(4), and 501(c)(29) organizations must complete lines 5-9.			
5	For persons listed on Form 990, Part VII, Section A, line 1a, did the organization pay or accrue any			
	compensation contingent on the revenues of:	_		37
a	The organization?	5a		X
b	, , , , , , , , , , , , , , , , , , , ,	5b		X
•	If "Yes" on line 5a or 5b, describe in Part III.			
6	For persons listed on Form 990, Part VII, Section A, line 1a, did the organization pay or accrue any			
	compensation contingent on the net earnings of:			Х
а	The organization?	6a		X
р	Any related organization?	6b		^
7	For persons listed on Form 990, Part VII, Section A, line 1a, did the organization provide any nonfixed	_	Х	
	payments not described on lines 5 and 6? If "Yes," describe in Part III.	7		
8	Were any amounts reported on Form 990, Part VII, paid or accrued pursuant to a contract that was subject			
	to the initial contract exception described in Regulations section 53.4958-4(a)(3)? If "Yes," describe			Х
0	in Part III	8		^
9	If "Yes" on line 8, did the organization also follow the rebuttable presumption procedure described in Regulations section 53.4958-6(c)?			
	1/eguiations section 33.4330-0(c):	9	ı	ĺ

For Paperwork Reduction Act Notice, see the Instructions for Form 990.

Schedule J (Form 990) 2020

Schedule J (Form 990) 2020

### Part II Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees. Use duplicate copies if additional space is needed.

For each individual whose compensation must be reported on Schedule J, report compensation from the organization on row (i) and from related organizations, described in the instructions, on row (ii). Do not list any individuals that aren't listed on Form 990, Part VII.

Note: The sum of columns (B)(i)-(iii) for each listed individual must equal the total amount of Form 990, Part VII, Section A, line 1a, applicable column (D) and (E) amounts for that individual.

		(B) Breakdown of	f W-2 and/or 1099-MI	SC compensation	(C) Retirement and	(D) Nontaxable	(E) Total of columns	(F) Compensation
(A) Name and Title		(i) Base compensation	(ii) Bonus & incentive compensation	(iii) Other reportable compensation	other deferred compensation	benefits	(B)(i)-(D)	in column (B) reported as deferred on prior Form 990
DANIEL BOURQUE	(i)	274,324.	0.	18,620.	28,057.	31,806.	352,807.	0.
1 VP FACILITIES MANAGEMENT	(ii)	0.	0.	0.	0.	0.	0.	0.
MICHAEL BOURQUE	(i)	341,225.	0.	36,568.	28,500.	60,628.	466,921.	0.
2 UP INFORMATION TECHNOLOGY	(ii)	0.	0.	0.	0.	0.	0.	0.
JOHN D. BURKE	(i)	387,238.	0.	105,064.	28,500.	35,596.	556,398.	0.
3FIN. VP & TREASURER	(ii)	0.	0.	0.	0.	0.	0.	0.
JAMES J. HUSSON	(i)	563,627.	0.	33,586.	28,500.	93,854.	719,567.	0.
4SR. VP UNIVERSITY ADVANCEMENT	(ii)	0.	0.	0.	0.	0.	0.	0.
MARA L. HERMANO	(i)	265,726.	0.	60,102.	6,800.	15,003.	347,631.	0.
5 <sup>VP</sup> INSTL RESEARCH & PLANNING	(ii)	0.	0.	0.	0.	0.	0.	0.
THOMAS J. KEADY	(i)	294,089.	0.	19,751.	28,500.	35,547.	377,887.	0.
6 COMMUNITY AFFAIRS	(ii)	0.	0.	0.	0.	0.	0.	0.
MICHAEL J. LOCHHEAD	(i)	464,216.	0.	49,318.	22,800.	174,107.	710,441.	0.
7EXECUTIVE VICE PRESIDENT	(ii)	0.	0.	0.	0.	0.	0.	0.
JOY H. MOORE	(i)	246,390.	0.	36,931.	22,636.	31,939.	337,896.	0.
8 VP/EXEC. DIR. PMISS	(ii)	0.	0.	0.	0.	0.	0.	0.
DAVID QUIGLEY	(i)	525,861.	0.	132,804.	28,500.	35,866.	723,031.	0.
9PROVOST & DEAN OF FACULTIES	(ii)	0.	0.	0.	0.	0.	0.	0.
KEVIN J. SHEA	(i)	249,985.	25,826.	15,442.	25,826.	35,281.	352,360.	0.
10 VP AND EXECUTIVE ASST. TO PRES	(ii)	0.	0.	0.	0.	0.	0.	0.
DAVID P. TRAINOR	(i)	357,666.	0.	16,642.	22,800.	35,735.	432,843.	0.
11 VP HUMAN RESOURCES	(ii)	0.	0.	0.	0.	0.	0.	0.
AMY I. YANCEY	(i)	328,946.	0.	65,794.	6,700.	34,967.	436,407.	0.
12 <sup>VP</sup> FOR DEVELOPMENT	(ii)	0.	0.	0.	0.	0.	0.	0.
JOHN J. ZONA	(i)	613,742.	175,177.	20,742.	42,853.	154,614.	1,007,128.	106,387.
13 <sup>CHIEF</sup> INV. OFF. & ASSOC. TREAS	(ii)	0.	0.	0.	0.	0.	0.	0.
ANDREW C. BOYNTON	(i)	613,504.	0.	130,078.	28,500.	35,963.	808,045.	0.
14 <sup>DEAN CSOM</sup>	(ii)	0.	0.	0.	0.	0.	0.	0.
JAMES P. CHRISTIAN	(i)	1,398,880.	0.	29,173.	22,800.	36,186.	1,487,039.	0.
15 BASKETBALL COACH (UNTIL 2/21)	(ii)	0.	0.	0.	0.	0.	0.	0.
FRANK CIGNETTI	(i)	730,992.	0.	9,829.	0.	33,832.	774,653.	0.
16 ASSISTANT COACH, FOOTBALL	(ii)	0.	0.	0.	0.	0.	0.	0.

Schedule J (Form 990) 2020

Schedule J (Form 990) 2020

### Part II Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees. Use duplicate copies if additional space is needed.

For each individual whose compensation must be reported on Schedule J, report compensation from the organization on row (i) and from related organizations, described in the instructions, on row (ii). Do not list any individuals that aren't listed on Form 990, Part VII.

Note: The sum of columns (B)(i)-(iii) for each listed individual must equal the total amount of Form 990, Part VII, Section A, line 1a, applicable column (D) and (E) amounts for that individual.

		<b>(B)</b> Breakdown o	f W-2 and/or 1099-MI	SC compensation	(C) Retirement and	(D) Nontaxable	(E) Total of columns	(F) Compensation	
(A) Name and Title		(i) Base compensation	(ii) Bonus & incentive compensation	(iii) Other reportable compensation	other deferred compensation	benefits	(B)(i)-(D)	in column (B) reported as deferred on prior Form 990	
JEFFREY HAFLEY	(i)	2,793,191.	100,000.	44,844.	0.	30,877.	2,968,912.	0.	
1 HEAD COACH, FOOTBALL	(ii)	0.	0.	0.	0.	0.	0.	0.	
PATRICK M. KRAFT	(i)	373,664.	0.	374,324.	0.	13,463.	761,451.	0.	
2DIRECTOR OF ATHLETICS	(ii)	0.	0.	0.	0.	0.	0.	0.	
	(i)								
3	(ii)								
	(i)								
4	(ii)								
	(i)								
5	(ii)								
	(i)								
6	(ii)								
	(i)								
7	(ii)								
	(i)								
8	(ii)								
_	(i)								
9	(ii)								
	(i)								
10	(ii) (i)								
44	(ii)								
11	(i)								
12	(ii)								
-12	(i)								
13	(ii)								
	(i)								
14	(ii)								
	(i)								
15	(ii)								
	(i)								
16	(ii)							adula 1/Farm 000) 2020	

TRUSTEES OF BOSTON COLLEGE 04-2103545

Schedule J (Form 990) 2020 Page 3

#### Part III Supplemental Information

Provide the information, explanation, or descriptions required for Part I, lines 1a, 1b, 3, 4a, 4b, 4c, 5a, 5b, 6a, 6b, 7, and 8, and for Part II. Also complete this part for any additional information.

SCHEDULE J, PART I

THE UNIVERSITY PAID COMPENSATION AND BENEFITS OF \$4,991,083 TO THE JESUIT

COMMUNITY, THE FOUNDERS OF BOSTON COLLEGE, FOR INSTRUCTIONAL,

ADMINISTRATIVE AND INSTITUTIONAL SERVICES, WHICH INCLUDE THE SERVICES

RENDERED BY THE UNIVERSITY'S JESUIT OFFICERS.

SCHEDULE J, PART I, LINE 1A

FIRST CLASS TRAVEL OR CHARTER TRAVEL: BOSTON COLLEGE DOES NOT GENERALLY

PERMIT FIRST CLASS TRAVEL FOR BUSINESS TRIPS. HOWEVER, ON OCCASION FOR

UNUSUALLY LONG FLIGHTS IT MAY BE PERMITTED PROVIDED THERE IS APPROVAL IN

ADVANCE.

AS PART OF HIS RESPONSIBILITIES, 1 OFFICER FLEW FIRST CLASS.

GROSS-UP PAYMENTS: DURING CALENDAR YEAR 2020, 1 HIGHLY COMPENSATED

INDIVIDUAL RECEIVED GROSS-UP PAYMENTS. THE FULL VALUE WAS INCLUDED IN

THEIR TAXABLE COMPENSATION.

HEALTH OR SOCIAL CLUB DUES OR INITIATION FEES: 1 HIGHLY COMPENSATED

Schedule J (Form 990) 2020

JSA

04-2103545

## **Public Disclosure Copy**

Schedule J (Form 990) 2020

#### Part | Supplemental Information

Provide the information, explanation, or descriptions required for Part I, lines 1a, 1b, 3, 4a, 4b, 4c, 5a, 5b, 6a, 6b, 7, and 8, and for Part II. Also complete this part for any additional information.

INDIVIDUAL AND 1 OFFICER RECEIVED AN ANNUAL MEMBERSHIP TO A LOCAL COUNTRY CLUB. THE FULL VALUE WAS INCLUDED IN EACH EMPLOYEE'S TAXABLE COMPENSATION.

SCHEDULE J, PART I, LINE 1B

BOSTON COLLEGE HAS POLICIES THAT COVER FIRST CLASS TRAVEL AND TRAVEL FOR COMPANIONS. SUCH TRAVEL IS GENERALLY NOT PERMITTED BUT IS APPROVED ON A CASE BY CASE BASIS AT THE VP LEVEL. SOCIAL CLUB DUES ARE PROVIDED IN ACCORDANCE WITH THE CONTRACTS OF THE INDIVIDUALS WHO RECEIVE THE BENEFIT AND ARE APPROVED.

SCHEDULE J, PART I, LINE 4B AND 7

TERMS AND CONDITIONS OF DEFERRED PERFORMANCE COMPENSATION PLAN FOR

INVESTMENT PROFESSIONALS:

IN 2015 BOSTON COLLEGE ESTABLISHED A PERFORMANCE COMPENSATION PLAN

("PLAN") TO ASSIST WITH RECRUITMENT AND RETENTION OF ITS INVESTMENT

OFFICE PROFESSIONALS. UNDER THE TERMS OF THE PLAN, PARTICIPANTS ARE

ELIGIBLE FOR CERTAIN AWARDS BASED ON THE PERFORMANCE OF BOSTON COLLEGE'S

Schedule J (Form 990) 2020

Schedule J (Form 990) 2020

#### Part | Supplemental Information

Provide the information, explanation, or descriptions required for Part I, lines 1a, 1b, 3, 4a, 4b, 4c, 5a, 5b, 6a, 6b, 7, and 8, and for Part II. Also complete this part for any additional information.

INVESTMENTS EACH CALENDAR YEAR, AS MEASURED BY CERTAIN QUANTITATIVE AND QUALITATIVE FACTORS. A PORTION OF THE AWARD UNDER THE PLAN IS SUBJECT TO A TWO YEAR DEFERRAL PERIOD. FOR 2020, THE CHIEF INVESTMENT OFFICER'S COMPENSATION INCLUDED A BONUS PAYMENT UNDER THE PLAN INCLUDED ON SCHEDULE J, PART II, COLUMN (B)(II) AND A DEFERRAL AMOUNT INCLUDED IN SCHEDULE J, PART II COLUMN (C). THE AMOUNT INCLUDED IN SCHEDULE J, PART II COLUMN (F) REPRESENTS COMPENSATION RECEIVED IN 2020 AND IS INCLUDED IN SCHEDULE J, PART II COLUMN (B)(II). THE AMOUNT IN SCHEDULE J, PART II COLUMN (F) WAS REPORTED AS DEFERRED COMPENSATION IN SCHEDULE J, PART II, COLUMN (C) IN A PRIOR YEAR.

SCHEDULE J, PART I, LINE 7

THE UNIVERSITY OFFERS INCENTIVE COMPENSATION TO CERTAIN INVESTMENT PROFESSIONALS BASED UPON THE UNIVERSITY'S INVESTMENT PERFORMANCE. SEE RESPONSE TO QUESTION 4B ABOVE.

IN ADDITION, ONE OFFICER LISTED IN SCHEDULE J, PART II RECEIVED A MERIT BASED BONUS AND THE AMOUNT OF THIS BONUS IS SHOWN ON SCHEDULE J, PART II,

Schedule J (Form 990) 2020

04-2103545

Schedule J (Form 990) 2020

## Part | Supplemental Information

Provide the information, explanation, or descriptions required for Part I, lines 1a, 1b, 3, 4a, 4b, 4c, 5a, 5b, 6a, 6b, 7, and 8, and for Part II. Also complete this part for any additional information.

COLUMN (B)(II).

Schedule J (Form 990) 2020

# Public Disclosure Copy BONDS

# SCHEDULE K (Form 990)

## **Supplemental Information on Tax-Exempt Bonds**

► Complete if the organization answered "Yes" on Form 990, Part IV, line 24a. Provide descriptions, explanations, and any additional information in Part VI.

► Attach to Form 990.

Department of the Treasury
Internal Revenue Service

**Bond Issues** 

► Go to www.irs.gov/Form990 for instructions and the latest information.

OMB No. 1545-0047

2020
Open to Public Inspection

Name of the organization
TRUSTEES OF BOSTON COLLEGE
04-2103545

	(a) Issuer name	(b) Issuer EIN	(c) CUSIP#	(d) Date issu	ued (e	) Issue price	(f) D	escription of pu	rpose	(g) De	efeased	(h) beha iss	alf of	(i) Po	
										Yes	No	Yes	No	Yes	No
<b>А</b> ма	SS DFA - SERIES S	04-3431814	57583UZQ4	08/20/20	013	156,252,258	. SEE PART VI				Х		Х		Х
В ма	SS DFA - SERIES T	04-3431814	57584XK42	01/31/20	017	141,202,852	. SEE PART VI	EE PART VI			Х		Х		Х
C MA	SS DFA - SERIES U	04-3431814	57584YZH5	04/02/20	020	187,464,608	. SEE PART VI				Х		Х		Х
_															
D															
Part	Proceeds							_							
4	Amount of handa ratinad				45	<b>A</b>	)	В	С	•	-		D		
2	Amount of bonds retired				47	,373,000	·								
3					156	,256,983	3 141 1	202,852.	187,4	64 60	18				
4	Total proceeds of issue					,230,303	7. 111,	102,032.	107,1	01,00	-				
5						,639,607	7.								—
6						, ,			135,9	80,00	00.				
7	Issuance costs from proceeds					676,552	1.	. 922,840. 1,05							
8	Credit enhancement from proceeds					· ·		,	· ·	•					
9	Working capital expenditures from proceeds														
10	Capital expenditures from proceeds				56	,365,583	3.								
11	Other spent proceeds				95	,575,242	2. 140,2	280,012.	50,4	27,5	71.				
12	Other unspent proceeds														
13	Year of substantial completion				2	016	201	LO	201	4					
					Yes	No	Yes	No	Yes	No	,	Yes		No	
14	Were the bonds issued as part of a refundi	•	•	•											
	if issued prior to 2018, a current refunding issue)				X			X	X						
15	Were the bonds issued as part of a refund	•		` '											
	issued prior to 2018, an advance refunding issue)					X	X			X					
16	Has the final allocation of proceeds been made?				Х		X		Х						
17	Does the organization maintain adequate bo														
	final allocation of proceeds?				Х		X		Х						

For Paperwork Reduction Act Notice, see the Instructions for Form 990.

Schedule K (Form 990) 2020

# TRUSTEES OF BOSTON COLLEGE Disclosure Copy

Schedule K (Form 990) 2020

Sche	dule K (Form 990) 2020								Page Z
Pa	rt III Private Business Use	X-EXEMP	T BONDS						
			Α		В		С		)
1	Was the organization a partner in a partnership, or a member of an LLC,	Yes	No	Yes	No	Yes	No	Yes	No
	which owned property financed by tax-exempt bonds?		X		Х		X		
2	Are there any lease arrangements that may result in private business use of								
	bond-financed property?	X		Х		X			
3a	Are there any management or service contracts that may result in private								
	business use of bond-financed property?	Х		Х		X			
b	If "Yes" to line 3a, does the organization routinely engage bond counsel or other outside								
	counsel to review any management or service contracts relating to the financed property?	Х		Х		X			-
С	Are there any research agreements that may result in private business use of								
	bond-financed property?	Х		X		X	1		-
d	If "Yes" to line 3c, does the organization routinely engage bond counsel or other								
	outside counsel to review any research agreements relating to the financed property?	Х		Х		X			
4	Enter the percentage of financed property used in a private business use by entities			_					
	other than a section 501(c)(3) organization or a state or local government ▶		.9000 %	2	2.8100 %		.0600 %		%
5	Enter the percentage of financed property used in a private business use as a								
	result of unrelated trade or business activity carried on by your organization,								
	another section 501(c)(3) organization, or a state or local government ▶		%		%		%		%
	Total of lines 4 and 5		.9000 %	2	2.8100 %		.0600 %		%
_7_	Does the bond issue meet the private security or payment test?		X		X		X		-
8a	Has there been a sale or disposition of any of the bond-financed property to a								
	nongovernmental person other than a 501(c)(3) organization since the bonds were issued?		X		X		X		
b	If "Yes" to line 8a, enter the percentage of bond-financed property sold or								
	disposed of		%		%		%		%
С	If "Yes" to line 8a, was any remedial action taken pursuant to Regulations								
	sections 1.141-12 and 1.145-2?								i
9	Has the organization established written procedures to ensure that all								
	nonqualified bonds of the issue are remediated in accordance with the								
	requirements under Regulations sections 1.141-12 and 1.145-2?	X		X		X			
Pa	rt IV Arbitrage	I	_				_		
_			A		В		С		
1	Has the issuer filed Form 8038-T, Arbitrage Rebate, Yield Reduction and	Yes	No	Yes	No	Yes	No	Yes	No
	Penalty in Lieu of Arbitrage Rebate?		Х		X		X		
	If "No" to line 1, did the following apply?								
	Rebate not due yet?			X		X			
	Exception to rebate?								-
	No rebate due?	Х							
	If "Yes" to line 2c, provide in Part VI the date the rebate computation was								
	performed								
3	Is the bond issue a variable rate issue?		X		X		X		

Schedule K (Form 990) 2020

JSA

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# TRUSTEES OF BOSTON COLLEGE Disclosure Copy

Page 3 Schedule K (Form 990) 2020

Рa	rt IV Arbitrage (continued)									
			A	E	3	(	2		)	
4a	Has the organization or the governmental issuer entered into a qualified	Yes	No	Yes	No	Yes	No	Yes	No	
	hedge with respect to the bond issue?		Х		Х		Х			
b	Name of provider									
С	Term of hedge									
	Was the hedge superintegrated?									
	Was the hedge terminated?									
	Were gross proceeds invested in a guaranteed investment contract (GIC)?		Х		Х		Х			
	Name of provider									
	Term of GIC									
	Was the regulatory safe harbor for establishing the fair market value of the GIC satisfied?									
	Were any gross proceeds invested beyond an available temporary period?		Х		Х		Х			
	Has the organization established written procedures to monitor the									
	requirements of section 148?	X		X		X				
Pa	rt V Procedures To Undertake Corrective Action						l.			
		A B					;	D		
	Has the organization established written procedures to ensure that violations	Yes	No	Yes	No	Yes	No	Yes	No	
	of federal tax requirements are timely identified and corrected through the									
	voluntary closing agreement program if self-remediation isn't available under									
	applicable regulations?	X		X		X				
Pa	Supplemental Information. Provide additional information for responses t	o questior	ns on Sche	dule K. Se	e instruct	ions.				

Schedule K (Form 990) 2020

TRUSTEES OF BOSTON COLLEGE 04-2103545

Part VI Supplemental Information. Provide additional information for responses to questions on Schedule K (see instructions) (Continued)

SCHEDULE K, PART I, COLUMN F

Schedule K (Form 990) 2020

A. REFUNDING MHEFA SERIES N (9/04/03) - CONSTRUCTION, RENOVATION AND EQUIPMENT FOR VARIOUS BUILDINGS ON MULTIPLE CAMPUSES.

B. ADVANCE REFUNDING OF SERIES P (07/26/07) - CONSTRUCTION, RENOVATION, AND EQUIPMENT FOR VARIOUS BUILDINGS ON MULTIPLE CAMPUSES.

C. REFUNDING PORTION OF SERIES M-1, SERIES Q1 AND Q2, AND SERIES R1 AND R2 - CONSTRUCTION, RENOVATION, AND EQUIPMENT FOR VARIOUS BUILDINGS ON MULTIPLE CAMPUSES.

PART II, LINE 3 THE DIFFERENCE BETWEEN THE AMOUNT OF TOTAL PROCEEDS AND THE ISSUE PRICE IN PART I IS THE RESULT OF INVESTMENT EARNINGS.

PART IV, 2C. THE REBATE CALCULATION DATES ARE FOLLOWS: SERIES S: 8/31/2016; SERIES T: 12/31/2020

Page 4

#### **SCHEDULE L**

Department of the Treasury

Internal Revenue Service

### **Transactions With Interested Persons**

(Form 990 or 990-EZ) ► Complete if the organization answered "Yes" on Form 990, Part IV, line 25a, 25b, 26, 27, 28a, 28b, or 28c, or Form 990-EZ, Part V, line 38a or 40b.

► Attach to Form 990 or Form 990-EZ.

▶Go to www.irs.gov/Form990 for instructions and the latest information.

OMB No. 1545-0047

2020

Open To Public Inspection

Name of the organization
TRUSTEES OF BOSTON COLLEGE
04-2103545

Part I Excess Benefit Transactions (section 501(c)(3), section 501(c)(4), and 501(c)(29) organizations only).

Complete if the organization answered "Yes" on Form 990, Part IV, line 25a or 25b, or Form 990-EZ, Part V, line 40b.

	(-) News of discussified assess	(b) Relationship between disqualified person and	(a) December of the continu	(d) C	orrected?
	(a) Name of disqualified person	organization	(c) Description of transaction	Yes	No
(1)					
(2)					
(3)					
(4)					
(5)					
(6)					
2	Enter the amount of tax incurred by	the organization managers or disqualified	persons during the year		
	under section 4958		▶ \$		

#### Part II Loans to and/or From Interested Persons.

Complete if the organization answered "Yes" on Form 990-EZ, Part V, line 38a or Form 990, Part IV, line 26; or if the organization reported an amount on Form 990, Part X, line 5, 6, or 22.

(a) Name of interested person	(b) Relationship with organization	(c) Purpose of loan	(d) Loan to or from the organization?		from the		<b>(e)</b> Original principal amount	(f) Balance due	( <b>g)</b> In d	·		(h) Approved by board or committee?		ritten ment?
			То	From			Yes	No	Yes	No	Yes	No		
(1) JAMES HUSSON	SR VP ADV	MORTGAGE		Х	500,000.	500,000.		Х	Х		X			
(2) MICHAEL LOCHHEAD	EXECUTIVE VP	MORTGAGE		Х	600,000.	600,000.		Х	Х		X			
(3) DAVID QUIGLEY	PROVOST	MORTGAGE		Х	250,000.	159,015.		Х	Х		X			
(4) JOHN BURKE	VP FINANCE	MORTGAGE		Х	600,000.	480,000.		Х	Х		X			
(5) AMY YANCEY	VP UNIV ADV	MORTGAGE		Х	400,000.	400,000.		Х	Х		X			
(6) DAVID TRAINOR	VP HR	MORTGAGE		Х	400,000.	400,000.		Х	Х		X			
(7)														
(8)														
(9)														
(10)														
Total						\$ 2,539,015.								

### Part III Grants or Assistance Benefiting Interested Persons.

Complete if the organization answered "Yes" on Form 990, Part IV, line 27.

(a) Name of interested person	(b) Relationship between interested person and the organization	(c) Amount of assistance	(d) Type of assistance	(e) Purpose of assistance
(1)				
(2)				
(3)				
(4)				
(5)				
(6)				
(7)				
(8)				
(9)				
(10)				

For Paperwork Reduction Act Notice, see the Instructions for Form 990 or 990-EZ.

Schedule L (Form 990 or 990-EZ) 2020

Schedule L (Form 990 or 990-EZ) 2020 Page **2** 

### Part IV Business Transactions Involving Interested Persons.

Complete if the organization answered "Yes" on Form 990, Part IV, line 28a, 28b, or 28c.

(a) Name of interested person	(b) Relationship between interested person and the organization	(c) Amount of transaction	(d) Description of transaction	organi	haring of ization's enues?	
				Yes	No	
(1) SUFFOLK CONSTRUCTION	CONTROLLED ORG OF TRUSTEE	71,671,211.	CONSTRUCTION SERVICES		Х	
_(2)						
_(3)						
_(4)						
(5)						
(6)						
(7)						
(8)						
(9)						
(10)						

### Part V Supplemental Information

Provide additional information for responses to questions on Schedule L (see instructions).

SCHEDULE L, PART IV

IN FISCAL 2017, FISCAL 2020, AND FISCAL 2021 BOSTON COLLEGE ENTERED INTO ARRANGEMENTS WITH SUFFOLK CONSTRUCTION COMPANY, INC. FOR THE CONSTRUCTION OF CERTAIN FACILITIES. THESE ARRANGEMENTS WERE REVIEWED BY THE FINANCE AND AUDIT COMMITTEE OF THE BOARD OF TRUSTEES AND WERE DETERMINED TO BE FAIR AND REASONABLE AND IN THE BEST INTERESTS OF BOSTON COLLEGE. IN ACCORDANCE WITH THE BOSTON COLLEGE CONFLICT OF INTEREST POLICY, THE RELATED TRUSTEE RECUSED HIMSELF FROM ALL DECISION MAKING ON THESE MATTERS.

### **SCHEDULE M** (Form 990)

## **Noncash Contributions**

▶ Complete if the organizations answered "Yes" on Form 990, Part IV, lines 29 or 30.

OMB No. 1545-0047

Inspection

Department of the Treasury Internal Revenue Service

► Attach to Form 990.

► Go to www.irs.gov/Form990 for instructions and the latest information.

Name of the organization

04-2103545

Employer identification number

TRU	STEES OF BOSTON COLLEGE				04-	2103545	5		
Par	Types of Property								
		(a) Check if applicable	(b) Number of contributions or items contributed	(c) Noncash contributio amounts reported o Form 990, Part VIII, lin	n l	Method noncash co			
1	Art - Works of art	Х	5.	322,50	03.0	PINION	OF I	EXPER	TS
2	Art - Historical treasures								
3	Art - Fractional interests								
4	Books and publications			188,46	50. 0	PINION	OF I	EXPER	TS
5	Clothing and household								
-	goods								
6	Cars and other vehicles.								
7	Boats and planes								
8	Intellectual property								
9	Securities - Publicly traded		450.	29,373,28	38. M	ARKET V	VALUI	C	
10	Securities - Closely held stock								
11	Securities - Partnership, LLC,								
• •	or trust interests								
12	Securities - Miscellaneous								
13	Qualified conservation								
13	contribution - Historic								
	structures								
14	Qualified conservation								
14	contribution - Other								
15	Real estate - Residential								
16	Real estate - Commercial								
17	Real estate - Other								
18	Collectibles								
19	Food inventory								
20	Drugs and medical supplies								
21	Taxidermy								
22	Historical artifacts								
23	Scientific specimens								
24	Archeological artifacts		5.	478,42	2.1				
25	Other ►( ATCH 1 )		3.	4/0,42	21.				
26	Other ►()				-				
27	Other ►()				-				
28	Other ►( )				_				
29	Number of Forms 8283 received				I				3.
	which the organization completed I	Form 8283,	Part V, Donee Acknowledge	ement	2	9		1,,	
								Yes	No
30a	During the year, did the organizat			•		_			
	28, that it must hold for at least the	•				•			37
	to be used for exempt purposes for		olding period?				30	3	X
b	If "Yes," describe the arrangement i								
31	Does the organization have a	gift accept	tance policy that require	es the review of a	iny no	nstandard	t		
	contributions?							X	
32a	Does the organization hire or use	e third parti	es or related organization	s to solicit, process,	or sel	noncash	ו		
	contributions?						. 32	3	X
b	If "Yes," describe in Part II.								
33	If the organization didn't report an describe in Part II.	amount in c	olumn (c) for a type of pro	perty for which colum	ın (a) is	checked	,		

For Paperwork Reduction Act Notice, see the Instructions for Form 990.

Schedule M (Form 990) 2020

04-2103545

Schedule M (Form 990) (2020) Part II

Supplemental Information. Provide the information required by Part I, lines 30b, 32b, and 33, and whether the organization is reporting in Part I, column (b), the number of contributions, the number of items received, or a combination of both. Also complete this part for any additional information.

SCHEDULE M, PART I, COLUMN (B)

COLUMN B IS BASED ON THE NUMBER OF CONTRIBUTIONS.

Schedule M (Form 990) (2020)

Page 2

JSA

04-2103545

Schedule M (Form 990) (2020)

**Supplemental Information.** Provide the information required by Part I, lines 30b, 32b, and 33, and whether the organization is reporting in Part I, column (b), the number of contributions, the number of items received, Part II or a combination of both. Also complete this part for any additional information.

ATTACHMENT 1

Page 2

### SCHEDULE M, PART I - OTHER NONCASH CONTRIBUTIONS

DESCRIPTION	(A) CHECK	(B) NUMBER OF CONTRIBUTIONS	(C) REVENUES REPORTED	(D) METHOD OF DETERMINING
SPRINKLER SYSTEMS/EQUIP	X	1.	437,198.	ACTUAL INVOICE PRICE
FLOWERS	Х	1.	31,007.	ACTUAL INVOICE PRICE
FOSSILS	Х	2.	9,516.	ACTUAL INVOICE PRICE
THEATER PROPS	Х	1.	700.	ACTUAL INVOICE PRICE
TOTALS	_	5.	478,421.	

Schedule M (Form 990) (2020)

### SCHEDULE O (Form 990 or 990-EZ)

### Supplemental Information to Form 990 or 990-EZ

Complete to provide information for responses to specific questions on Form 990 or 990-EZ or to provide any additional information.

▶ Attach to Form 990 or 990-EZ.

OMB No. 1545-0047

2020

Open to Public Inspection

Department of the Treasury Internal Revenue Service

▶ Information about Schedule O (Form 990 or 990-EZ) and its instructions is at www.irs.gov/form990.

Name of the organization

TRUSTEES OF BOSTON COLLEGE

04-2103545

FORM 990, PART I, LINE 1 AND PART III, LINE 1 MISSION

STRENGTHENED BY MORE THAN A CENTURY AND A HALF OF DEDICATION TO ACADEMIC EXCELLENCE, BOSTON COLLEGE COMMITS ITSELF TO THE HIGHEST STANDARDS OF TEACHING AND RESEARCH IN UNDERGRADUATE, GRADUATE AND PROFESSIONAL PROGRAMS AND TO THE PURSUIT OF A JUST SOCIETY THROUGH ITS OWN ACCOMPLISHMENTS, THE WORK OF ITS FACULTY AND STAFF, AND THE ACHIEVEMENTS OF ITS GRADUATES. IT SEEKS BOTH TO ADVANCE ITS PLACE AMONG THE NATION'S FINEST UNIVERSITIES AND TO BRING TO THE COMPANY OF ITS DISTINGUISHED PEERS AND TO CONTEMPORARY SOCIETY THE RICHNESS OF THE CATHOLIC INTELLECTUAL IDEAL OF A MUTUALLY ILLUMINATING RELATIONSHIP BETWEEN RELIGIOUS FAITH AND FREE INTELLECTUAL INQUIRY.

BOSTON COLLEGE DRAWS INSPIRATION FOR ITS ACADEMIC AND SOCIETAL MISSION FROM ITS DISTINCTIVE RELIGIOUS TRADITION. AS A CATHOLIC AND JESUIT UNIVERSITY, IT IS ROOTED IN A WORLD VIEW THAT ENCOUNTERS GOD IN ALL CREATION AND THROUGH ALL HUMAN ACTIVITY, ESPECIALLY IN THE SEARCH FOR TRUTH IN EVERY DISCIPLINE, IN THE DESIRE TO LEARN, AND IN THE CALL TO LIVE JUSTLY TOGETHER. IN THIS SPIRIT, THE UNIVERSITY REGARDS THE CONTRIBUTION OF DIFFERENT RELIGIOUS TRADITIONS AND VALUE SYSTEMS AS ESSENTIAL TO THE FULLNESS OF ITS INTELLECTUAL LIFE AND TO THE CONTINUOUS DEVELOPMENT OF ITS DISTINCTIVE INTELLECTUAL HERITAGE.

BOSTON COLLEGE PURSUES THIS DISTINCTIVE MISSION BY SERVING SOCIETY IN

Schedule O (Form 990 or 990-EZ) 2020 Page **2** 

Name of the organization Employer identification number

TRUSTEES OF BOSTON COLLEGE 04-2103545

#### THREE WAYS:

- BY FOSTERING THE RIGOROUS INTELLECTUAL DEVELOPMENT AND THE RELIGIOUS,

ETHICAL AND PERSONAL FORMATION OF ITS UNDERGRADUATE, GRADUATE AND

PROFESSIONAL STUDENTS IN ORDER TO PREPARE THEM FOR CITIZENSHIP, SERVICE

AND LEADERSHIP IN A GLOBAL SOCIETY;

- BY PRODUCING NATIONALLY AND INTERNATIONALLY SIGNIFICANT RESEARCH THAT ADVANCES INSIGHT AND UNDERSTANDING, THEREBY BOTH ENRICHING CULTURE AND ADDRESSING IMPORTANT SOCIETAL NEEDS; AND

- BY COMMITTING ITSELF TO ADVANCE THE DIALOGUE BETWEEN RELIGIOUS BELIEF

AND OTHER FORMATIVE ELEMENTS OF CULTURE THROUGH THE INTELLECTUAL INQUIRY,

TEACHING AND LEARNING, AND THE COMMUNITY LIFE THAT FORM THE UNIVERSITY.

BOSTON COLLEGE FULFILLS THIS MISSION WITH A DEEP CONCERN FOR ALL MEMBERS

OF ITS COMMUNITY, WITH A RECOGNITION OF THE IMPORTANT CONTRIBUTION A

DIVERSE STUDENT BODY, FACULTY AND STAFF CAN OFFER, WITH A FIRM COMMITMENT

TO ACADEMIC FREEDOM, AND WITH A DETERMINATION TO EXERCISE CAREFUL

STEWARDSHIP OF ITS RESOURCES IN PURSUIT OF ITS ACADEMIC GOALS.

#### VOLUNTEERS

FORM 990, PART I, LINE 6

ALTHOUGH BOSTON COLLEGE HAS MANY VOLUNTEERS WHO DEDICATE THEIR TIME AND EFFORTS TO THE COLLEGE, THEIR NUMBER IS NOT FORMALLY TRACKED. ALL TRUSTEES ARE PROVIDING VOLUNTEER SERVICES TO BOSTON COLLEGE. BOSTON COLLEGE ALUMNI KEEP UP THE JESUIT, CATHOLIC TRADITION AFTER GRADUATION AS ALUMNI VOLUNTEERS. WHETHER IT'S SIMPLY KEEPING IN TOUCH WITH FELLOW

Schedule O (Form 990 or 990-EZ) 2020

Name of the organization

TRUSTEES OF BOSTON COLLEGE

Employer identification number

04-2103545

EAGLES OR MAKING A DIFFERENCE THROUGH THE UNIVERSITY, BOSTON COLLEGE HAS ACTIVE ALUMNI WHO CONTINUE TO VOLUNTEER THEIR TIME TO CONTRIBUTE TO THE BOSTON COLLEGE COMMUNITY.

OTHER PROGRAM SERVICES

FORM 990, PART III, LINE 4D

EXPENDITURES FOR RESEARCH, PUBLIC SERVICE AND OTHER MISCELLANEOUS PROGRAM REVENUES AND EXPENSES.

FORM 990, PART VI, GOVERNANCE, MANAGEMENT, AND DISCLOSURE SECTION A - QUESTION 2

DANIEL F. BOURQUE AND MICHAEL J. BOURQUE HAVE A FAMILY RELATIONSHIP.

WILLIAM C. CONNELL AND ROBERT F. MORRISSEY HAVE A FAMILY RELATIONSHIP.

ALFRED F. KELLY JR AND DENISE M. MORRISON HAVE A BUSINESS RELATIONSHIP.

FORM 990, PART VI, GOVERNANCE, MANAGEMENT, AND DISCLOSURE

SECTION B - QUESTION 11

WORKING WITH PRICEWATERHOUSECOOPERS, LLP (PWC), THE FORM 990 IS PREPARED BY BOSTON COLLEGE. UPON COMPLETION, THE FULL FORM 990 IS REVIEWED BY SENIOR MANAGEMENT, THE PRESIDENT OF BOSTON COLLEGE, THE CHAIR OF THE BOARD OF TRUSTEES, AND THE CHAIR OF THE FINANCE AND AUDIT COMMITTEE OF THE BOARD OF TRUSTEES. THE FULL 990 IS REVIEWED AT A FINANCE AND AUDIT COMMITTEE MEETING. UPON FINALIZATION AND PRIOR TO FILING, THE FORM 990 IS THEN FORWARDED TO ALL TRUSTEES FOR THEIR REVIEW. PWC SIGNS THE RETURN AS PAID PREPARER AND ELECTRONICALLY FILES THE RETURN WITH THE IRS. THE RETURN IS THEN POSTED ON THE BOSTON COLLEGE WEBSITE.

Schedule O (Form 990 or 990-EZ) 2020 Page 2

Name of the organization

TRUSTEES OF BOSTON COLLEGE

04-2103545

FORM 990, PART VI, GOVERNANCE, MANAGEMENT, AND DISCLOSURE SECTION B - QUESTION 12C

EACH OFFICER, TRUSTEE, AND KEY EMPLOYEE IS REQUIRED TO DISCLOSE ANNUALLY, IN WRITING, ANY FINANCIAL OR BUSINESS RELATIONSHIPS THAT HE OR SHE, OR ANY FAMILY MEMBER, HAS WITH BOSTON COLLEGE. THESE DISCLOSURES ARE REVIEWED BY THE FINANCIAL VICE PRESIDENT AND TREASURER AND HIS STAFF. THE FINANCIAL VICE PRESIDENT AND TREASURER PREPARES A REPORT OF ALL CONFLICTS FOR REVIEW WITH THE PRESIDENT, EXECUTIVE VICE PRESIDENT, AND GENERAL COUNSEL. FOLLOWING THEIR REVIEW, THE REPORT IS REVIEWED WITH THE FINANCE AND AUDIT COMMITTEE OF THE BOARD OF TRUSTEES AND THE CHAIRMAN OF THE BOARD OF TRUSTEES. ALL CONFLICT SITUATIONS ARE RESOLVED AT THIS FINAL REVIEW IN ACCORDANCE WITH THE UNIVERSITY'S CONFLICT OF INTEREST POLICY.

FORM 990, PART VI, GOVERNANCE, MANAGEMENT, AND DISCLOSURE

SECTION B - POLICIES, QUESTIONS 15A & B

BOSTON COLLEGE'S PRESIDENT IS A MEMBER OF THE SOCIETY OF JESUS. THE

COMPENSATION AND BENEFITS OF WILLIAM P. LEAHY S.J., ALONG WITH OTHER

MEMBERS OF THE JESUIT COMMUNITY WHO PROVIDE SERVICES TO BOSTON COLLEGE,

ARE PAID TO THE JESUIT COMMUNITY. TOTAL PAYMENTS TO THE JESUIT COMMUNITY

IN FY'21 WERE \$4,991,083. FOR ALL OTHER OFFICERS, TRUSTEES, AND KEY

EMPLOYEES, BOSTON COLLEGE HAS AN EXECUTIVE COMPENSATION COMMITTEE THAT

ANNUALLY REVIEWS AND APPROVES THE COMPENSATION OF THE ORGANIZATION'S

OFFICERS AND KEY EMPLOYEES. THE COMPENSATION COMMITTEE CONSIDERS MARKET

DATA AND ANALYSES. THE COMMITTEE'S DELIBERATIONS ARE REFLECTED IN ITS

Schedule O (Form 990 or 990-EZ) 2020

Schedule O (Form 990 or 990-EZ) 2020 Page **2** 

Name of the organization

TRUSTEES OF BOSTON COLLEGE

04-2103545

MINUTES.

FORM 990, PART VI, GOVERNANCE, MANAGEMENT, AND DISCLOSURE

SECTION C - DISCLOSURE, LINE 19

BOSTON COLLEGE MAKES ITS FINANCIAL STATEMENTS AVAILABLE TO THE PUBLIC VIA

ITS WEBSITE. ITS GOVERNING DOCUMENTS AND CONFLICT OF INTEREST POLICY ARE

AVAILABLE TO THE PUBLIC UPON REQUEST.

FORM 990, PART XI, LINE 9

POST-RETIREMENT GAIN/(LOSS): \$6,758,536

FOREIGN CURRENCY EXCHANGE GAIN/(LOSS): \$661,834

LIFE INCOME VALUE ADJUSTMENTS: (\$2,271,022)

LOSS ON WRITE-OFF OF GIFTS/PLEDGES: (\$24,339,812)

TOTAL: (\$19,190,464)

FORM 990, PART V, LINE 4B - FOREIGN COUNTRIES

SPAIN

FRANCE

ITALY

ATTACHMENT 2

ATTACHMENT 1

990, PART VII- COMPENSATION OF THE FIVE HIGHEST PAID IND. CONTRACTORS

NAME AND ADDRESS DESCRIPTION OF SERVICES COMPENSATION

CONSTRUCTION

SUFFOLK CONSTRUCTION COMPANY INC 4700 WEST SAM HOUSTON PARKWAY NORTH

HOUSTON, TX 77041

WALSH BROTHERS INC CONSTRUCTION 15,396,921.

210 COMMERCIAL STREET

BOSTON, MA 02109

Schedule O (Form 990 or 990-EZ) 2020

60,505,266.

Schedule O (Form 990 or 990-EZ) 2020 Page **2** 

Name of the organization

TRUSTEES OF BOSTON COLLEGE

6 dentification number of the organization of the or

ATTACHMENT 2 (CONT'D)

990, PART VII- COMPENSATION OF THE FIVE HIGHEST PAID IND. CONTRACTORS

DESCRIPTION OF SERVICES COMPENSATION

CONSIGLI CONSTRUCTION CO INC
72 SUMNER ST.
MILFORD, MA 01757

MCCOURT CONSTRUCTION
60 K STREET
SOUTH BOSTON, MA 02127

CLINICAL RESEARCH SEQUENCING PLATFORM LL

COVID-19 TESTING

COMPENSATION

14,235,903.

CONSTRUCTION
9,103,120.

CLINICAL RESEARCH SEQUENCING PLATFORM LL 415 MAIN STREET

CAMBRIDGE, MA 02142

TRUSTEES OF BOSTON COLLEGE 04-2103545

SCHEDULE R (Form 990)

## **Related Organizations and Unrelated Partnerships**

 $\blacktriangleright$  Complete if the organization answered "Yes" on Form 990, Part IV, line 33, 34, 35b, 36, or 37.

► Attach to Form 990.

Department of the Treasury Internal Revenue Service

► Go to www.irs.gov/Form990 for instructions and the latest information.

OMB No. 1545-0047

2020

Open to Public Inspection

Name of the organization
TRUSTEES OF BOSTON COLLEGE

Employer identification number 04-2103545

Part I Identification of Disregarded Entities. Complete if the organization answered "Yes" on Form 990, Part IV, line 33.

(a) Name, address, and EIN (if applicable) of disregarded entity	<b>(b)</b> Primary activity	(c) Legal domicile (state or foreign country)	<b>(d)</b> Total income	(e) End-of-year assets	(f) Direct controlling entity
(1) BOSTON COLLEGE ALUMNI ASSOCIATION, LLC 04-2103545					
140 COMMONWEALTH AVENUE CHESTNUT HILL, MA 02467	ALUM. REL	MA		0.	BC
(2)					
(3)					
(4)					
(5)					
	-				
(6)					
· ·	1				

Part II Part II Identification of Related Tax-Exempt Organizations. Complete if the organization answered "Yes" on Form 990, Part IV, line 34, because it had one or more related tax-exempt organizations during the tax year.

(a)  Name, address, and EIN of related organization	<b>(b)</b> Primary activity	(c) Legal domicile (state or foreign country)	(d) Exempt Code section	(e) Public charity status (if section 501(c)(3))	(f) Direct controlling entity		12(b)(13) rolled
						Yes	No
(1) PINE MANOR COLLEGE 04-2321292							
400 HEATH ST CHESTNUT HILL, MA 02467	EDUCATION	MA	501(C)(3)	2	BC	X	
(2) BOSTON COLLEGE IRELAND LIMITED							
43 ST. STEPHENS GREEN DUBLIN 2, EI	EDUCATION	EI	501(C)(3)		BC	X	l
(3)							
_(4)							
(5)							
(6)							
(7)							

For Paperwork Reduction Act Notice, see the Instructions for Form 990.

Schedule R (Form 990) 2020

JSA

06884N R19B

V 20-7.19

## Public Disclosure Copy TRUSTEES OF BOSTON COLLEGI

Page 2 Schedule R (Form 990) 2020

Identification of Related Organizations Taxable as a Partnership. Complete if the organization answered "Yes" on Form 990, Part IV, line 34, Part III because it had one or more related organizations treated as a partnership during the tax year.

(a) Name, address, and EIN of related organization	<b>(b)</b> Primary activity	(c) Legal domicile (state or foreign country)	(d) Direct controlling entity	(e) Predominant income (related, unrelated, excluded from tax under sections 512 - 514)	(f) Share of total income	(g) Share of end-of- year assets	Disprop	h) portionate ations?	(i) Code V - UBI amount in box 20 of Schedule K-1 (Form 1065)	(j) General or managing partner?		(k) Percentage ownership
		,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,		,			Yes	No		Yes	No	
(1) GREENHOUSE LONG ONLY ONSHORE F												
650 S. EXETER ST., SUITE 1080	INVESTMENTS	MD	BC	EXCLUDED	5,272,858.	35,645,368.		Х	0.		Х	74.4613
(2)												
_(3)	_											
(4)	_											
(5)												
(6)												
(7)												

**Identification of Related Organizations Taxable as a Corporation or Trust.** Complete if the organization answered "Yes" on Form 990, Part IV, line 34, because it had one or more related organizations treated as a corporation or trust during the tax year. Part IV

(a) Name, address, and EIN of related organization	<b>(b)</b> Primary activity	(c) Legal domicile (state or foreign country)		(e) Type of entity (C corp, S corp, or trust)	(f) Share of total income	(g) Share of end-of-year assets	(h) Percentage ownership	(i) Section 512(b)(13 controlled entity? Yes No
(1) CHARITABLE REMAINDER TRUSTS (18)	SUPPORT	MA	N/A	т				х
(2) CHARITABLE REMAINDER TRUSTS (1)	SUPPORT	PA	N/A	Т				х
(3) OTHER TRUSTS (4)	SUPPORT	MA	N/A	Т				х
(4) POOLED LIFE INCOME FUND (1)	SUPPORT	MA	N/A	Т				х
(5) CLOUGH OFFSHORE FUND, LTD.  CRICKET SQ, HUTCHINS DR, BOX 2681 GRAND CAYMAN, CAYMAN IS	INVESTMENT	CJ	BC	С	417,940.	21,843,054.	50.4200	х
(6) (7)								

# Public Disclosure Copy TRUSTEES OF BOSTON COLLEGE

Note: Complete line 1 if any entity is listed in Parts II, III, or IV of this schedule.

Schedule R (Form 990) 2020

Part V Transactions With Related Organizations. Complete if the organization answered "Yes" on Form 990, Part IV, line 34, 35b, or 36.

1	During the tax year, did the organization engage in any of the following transactions with one or more r	elated organizations lis	ted in Parts II-IV?							
	Receipt of (i) interest, (ii) annuities, (iii) royalties, or (iv) rent from a controlled entity									
	it, grant, or capital contribution to related organization(s)									
	Gift, grant, or capital contribution from related organization(s)				1b 1c		X			
	Loans or loan guarantees to or for related organization(s)									
e	Loans or loan guarantees by related organization(s)				1d 1e		X			
f	Dividends from related organization(s)				1f		Х			
	Sale of assets to related organization(s)				1g		Χ			
	Purchase of assets from related organization(s)				1h		Χ			
i	Exchange of assets with related organization(s)				1i		Х			
j	Lease of facilities, equipment, or other assets to related organization(s)				1j		Χ			
-										
k	Lease of facilities, equipment, or other assets from related organization(s)				1k	Х				
1	Performance of services or membership or fundraising solicitations for related organization(s)				11	Х				
	Performance of services or membership or fundraising solicitations by related organization(s).				1m		X			
n	n Sharing of facilities, equipment, mailing lists, or other assets with related organization(s)									
	Sharing of paid employees with related organization(s)				10		X			
р	Reimbursement paid to related organization(s) for expenses				1p		X			
q	Reimbursement paid by related organization(s) for expenses				1q		X			
r	Other transfer of cash or property to related organization(s)				1r	X				
S	Other transfer of cash or property from related organization(s).				1s	Х				
2	If the answer to any of the above is "Yes," see the instructions for information on who must complete t	his line, including cove		action thre		3.				
	<b>(a)</b> Name of related organization	<b>(c)</b> Amount involved	Method	(d) of dete	rminin	a				
	·	type (a-s)			ınt invo					
(1)	PINE MANOR COLLEGE	S	122,202,000.	FMV						
(')	THE PANOR COLLEGE	5	122,202,000.	I I I V						
(2)	PINE MANOR COLLEGE	R	14,321,729.	FMV						
(-)			11/321/727							
(3)	PINE MANOR COLLEGE	K	4,679,370.	FMV						
ν,		-	-,0.5,0.0.							
(4)	PINE MANOR COLLEGE	L	749,808.	FMV						
`',			. , , , , , ,	-						

R

(6)

Schedule R (Form 990) 2020

FMV

612,771.

Yes No

0E1309 1.000 06884N R19B

BOSTON COLLEGE IRELAND LIMITED

Schedule R (Form 990) 2020

## Part VI Unrelated Organizations Taxable as a Partnership. Complete if the organization answered "Yes" on Form 990, Part IV, line 37.

Provide the following information for each entity taxed as a partnership through which the organization conducted more than five percent of its activities (measured by total assets or gross revenue) that was not a related organization. See instructions regarding exclusion for certain investment partnerships.

(a) Name, address, and EIN of entity	<b>(b)</b> Primary activity	(c) Legal domicile (state or foreign country)	(d) Predominant income (related, unrelated, excluded from tax under sections 512 - 514)	(e) Are all partners section 501(c)(3) organizations?		(f) Share of total income	(g) Share of end-of-year assets	(h) Disproportionate allocations?		(i) Code V - UBI amount in box 20 of Schedule K-1 (Form 1065)	(j) General or managing partner?		(k) Percentage ownership
			sections 512 - 514)	Yes	No			Yes	No	lo (*	Yes	No	
(1)	_												
(2)													
(3)													
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(13)												_	
(14)													
(15)													
(16)													

Schedule R (Form 990) 2020

# $\underset{\mathtt{TRUSTEES}}{\textbf{Public Disclosure Copy}}$

Schedule R (Form 990) 2020 Page 5

## Part VII Supplemental Information

Provide additional information for responses to questions on Schedule R. See instructions.

FORM 990, SCHEDULE R, PART IV, LINE 1

CHARITABLE REMAINDER TRUSTS ARE DOMICILED IN MASSACHUSETTS AND

PENNSYLVANIA.