PUBLIC DISCLOSURE COPY

990 eom

(Rev. January 2020)

Department of the Treasury Internal Revenue Service

Return of Organization Exempt From Income Tax

Under section 501(c), 527, or 4947(a)(1) of the Internal Revenue Code (except private foundations)

► Do not enter social security numbers on this form as it may be made public.

► Go to www.irs.gov/Form990 for instructions and the latest information.

OMB No. 1545-0047
2019
Open to Public Inspection

A F	or th	e 2019	calend	dar year, or tax y	ear beginning		06/01, 2019	, and ending		_	0.	5/31 , 20	20	
			C Nam	e of organization						D Employer ide	ntific	ation numb	er	
B c	heck if a	pplicable:	TR	USTEES OF E	BOSTON CO	LLEGE				04-210	354	:5		
	Addre		Doin	g business as										
	7 '	change	Num	ber and street (or F	P.O. box if mail is	not delivered to street	address)	Room/suite		E Telephone nu	mber			
	+	return	14	0 COMMONWE	ALTH AVEN	JE		440		(617) 55	2 – 2	2729		
	Final	return/				and ZIP or foreign post	al code			, , , , ,				
	termi Amer	nated ided	-	ESTNUT HILI	-	= '				G Gross receipts	s \$	4 162	691	.110
	returi Appli	n cation		e and address of p			. LEAHY, S	.т		H(a) Is this a gro			Yes	X No
	pend	ing		•	•	JE, CHESTNUT				subordinates	?	-	1	\vdash
	T								_	H(b) Are all subord			Yes	No
		empt st		X 501(c)(3)	501(c) () (insert no.)	4947(a)(1)) or 52	.7	+		list. (see inst	uctions)	
				BC.EDU				1.		H(c) Group exem				
				X Corporation	Trust	Association Ot	her ►	L Year o	of forma	tion: 1863 M	State	e of legal do	micile:	MA
Pa	art I		ımmar	-										
	1	Briefly	/ descri	be the organizati	on's mission o	r most significant ad	ctivities: SEE S	CHEDULE	0					
ce														
nar														
Governance	2	Check	this bo	ox 🕨 if the	organization d	iscontinued its ope	erations or dispos	sed of more th	an 25%	% of its net asset	s.			
G	3	Numb	er of vo	oting members of	the governing	body (Part VI, line	la)				3			44.
S S	4	Numb	er of in	dependent voting	g members of t	he governing body	(Part VI, line 1b)				4			42.
Activities &	5	Total	numbei	r of individuals er	mployed in cale	endar year 2019 (Pa	ırt V, line 2a)				5		12,	354.
:tiv	6	Total	numbei	r of volunteers (es	stimate if necess	sary)					6			52.
ΑC	7a					III, column (C), line					7a	-13,	035,	640.
	l					Form 990-T, line 39					7b			0.
										Prior Year		Cur	rent Ye	ear
•	8	Contr	ibutions	s and grants (Part	ants (Part VIII, line 1h) 159,699,817. enue (Part VIII, line 2g) 874,877,565.				225,	038,	278.			
Revenue	9 F								8	874,877,56	55.	882,	662,	617.
eve	l					es 3, 4, and 7d)			1	166,369,71	6.			777.
Ř	11					6d, 8c, 9c, 10c, and				-2,222,86	57.			009.
	12					equal Part VIII, col			1,1	198,724,23	1.	1,223,	122,	663.
	13				_ '	umn (A), lines 1-3)			_	218,977,16				630.
	14					mn (A), line 4)					0.			0.
"	15					fits (Part IX, colum			5	547,097,66	7.	556,	640,	608.
Expenses				•		(A), line 11e)					0.			0.
per	l					D), line 25) ▶	~~ ==							
Ĕ	17					a-11d, 11f-24e)			-	327,567,41	2.	324.	577.	017.
						Part IX, column (A)				093,642,23				
	19					n line 12				105,081,99				
or		110101	100 100	з схреносо. Сири	ract line to from	TIMO IZ			+	nning of Current			l of Yea	
Net Assets or Fund Balances	20	Total	accate l	(Part X line 16)						772,401,28				
Ass Bal	21									353,729,91				
Vet	22					from line 20				418,671,36				
Z⊩ Da	rt II			e Block	Oubtract line 21	Holli lille 20		<u> </u>	- / -	,,		- / /		
					ave examined th	is return, including a	companying sched	dules and state	ments	and to the best o	f mv	knowledge	and be	elief it is
true	e, corre	ect, and	complet	e. Declaration of pre	eparer (other thar	officer) is based on a	all information of wh	nich preparer ha	as any k	nowledge.	,			
Sig	n	5	Signatur	e of officer						Date				
Her	re		JOHN	D. BURKE			FINANC	CE VP/TRE	ASUF	RER				
		_		orint name and title				,						
				eparer's name		Preparer's signature		Date		Check	if	PTIN		
Paid	I	GWE		PENCER		17.	4)4/21		J "'	P006	4146	3
Prep	oarer			▶PRICEWAT	ERHOIISECO	OPERS LLD		1 0-7/0	, ,,	Firm's EIN ▶ 1				
Use	Only		name			, SUITE 500	BOSTON M	<u>Δ </u>				-530-50		
Mar	/ the	_				shown above? (es	NI.
_				tion Act Notice,			306 II 30 UUUU 13	·/ • • • • • • •	<u> </u>					No (2019)
	. upc		uuc	AULITUTE, ?	ooo uuo acpaiai	·						1 011		(2013)

For	rm 990 (2019)	Page 2
Pa	Statement of Program Service Accomplishments	77
_	Check if Schedule O contains a response or note to any line in this Part III	X
1	Briefly describe the organization's mission: SEE SCHEDULE O	
	SEE SCHEDULE O	
2	Did the organization undertake any significant program services during the year which were not listed on the	
	prior Form 990 or 990-EZ?	X No
	If "Yes," describe these new services on Schedule O.	
3	Did the organization cease conducting, or make significant changes in how it conducts, any program	
	services?Yes	X No
	If "Yes," describe these changes on Schedule O.	
4		
	expenses. Section 501(c)(3) and 501(c)(4) organizations are required to report the amount of grants and allocations to the total expenses, and revenue if any for each program parties reported.	to others
	the total expenses, and revenue, if any, for each program service reported.	
_	(0.1)	`
4a	a (Code:) (Expenses \$536,310,777. including grants of \$227,489,314.) (Revenue \$698,904,514. INSTRUCTION - INCLUDES EXPENDITURES TO PROVIDE COURSEWORK FOR	_)
	STUDENTS AND TO PROVIDE FINANCIAL AID IN THE FORM OF SCHOLARSHIPS	
	AND FELLOWSHIPS. ENROLLMENTS WERE 14,890 AND THE NUMBER OF DEGREES	
	CONFERRED WAS 4,171.	
	CONFERRED WAS 1,171.	
<u> </u>	h (Codo: \ \/Evnonooo \(\) ass are ass including grants of \(\)	\
40	b (Code:) (Expenses \$193,170,496. including grants of \$) (Revenue \$152,899,583. AUXILIARY SERVICES - INCLUDES EXPENDITURES FOR THE SELF-SUPPORTING	_)
	ACTIVITIES OF THE UNIVERSITY SUCH AS THE OPERATIONS OF 32	
	RESIDENCE HALLS, 14 DINING FACILITIES, 31 NCAA DIVISION I ATHLETIC	
	TEAMS, BOOKSTORE AND HEALTH SERVICES.	
	- HAMB, BOOKBIOKE AND HEADIN BEKVICES.	
<u></u>	c (Code:) (Expenses \$ 173,913,818. including grants of \$) (Revenue \$)
70	STUDENT SERVICES AND ACADEMIC SUPPORT - INCLUDES ACTIVITIES OF	_'
	WHICH THE PRIMARY PURPOSE IS TO CONTRIBUTE TO THE STUDENTS'	
	EMOTIONAL AND PHYSICAL WELL-BEING AND TO HIS/HER INTELLECTUAL,	
	CULTURAL, AND SOCIAL DEVELOPMENT. OPERATED 8 UNIVERSITY LIBRARY	
	FACILITIES CONTAINING OVER 3.294 MILLION VOLUMES, OVER 46 THOUSAND	
	SERIAL SUBSCRIPTIONS, AND OVER 325 THOUSAND GOVERNMENT DOCUMENTS	
	SERVING THE UNIVERSITY AND SURROUNDING COMMUNITY.	
	SERVING THE UNIVERSITE AND SURROUNDING COMMUNITY.	
<u> ۱</u>	d Other program services (Describe on Schedule O.)	
→u		
40	(Expenses \$ 57,358,707. including grants of \$ 773,316.) (Revenue \$ 30,858,520.) ■ Total program service expenses ▶ 960.753.798.	

4e Total program service expenses ► 960,753,79

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1	Is the organization described in section 501(c)(3) or 4947(a)(1) (other than a private foundation)? If "Yes,"		Yes	No
1		1	Х	
,	complete Schedule A	2	X	
	Did the organization engage in direct or indirect political campaign activities on behalf of or in opposition to		21	
	candidates for public office? If "Yes," complete Schedule C, Part I	3		Х
		<u> </u>		2:
	Section 501(c)(3) organizations. Did the organization engage in lobbying activities, or have a section 501(h)	,	Х	
	election in effect during the tax year? If "Yes," complete Schedule C, Part II.	4	- 1	
	Is the organization a section 501(c)(4), 501(c)(5), or 501(c)(6) organization that receives membership dues,	_		Х
	assessments, or similar amounts as defined in Revenue Procedure 98-19? If "Yes," complete Schedule C, Part III	5		
	Did the organization maintain any donor advised funds or any similar funds or accounts for which donors			
	have the right to provide advice on the distribution or investment of amounts in such funds or accounts? If	_		Σ
	"Yes," complete Schedule D, Part I	6		
		7		2
	the environment, historic land areas, or historic structures? <i>If "Yes," complete Schedule D, Part II</i> . Did the organization maintain collections of works of art, historical treasures, or other similar assets? <i>If "Yes,"</i>	-		
			Х	
	complete Schedule D, Part III	8	- 1	
	custodian for amounts not listed in Part X; or provide credit counseling, debt management, credit repair, or debt negotiation services? If "Yes," complete Schedule D, Part IV	9	Х	
	Did the organization, directly or through a related organization, hold assets in donor-restricted endowments	-	27	_
	or in quasi endowments? If "Yes," complete Schedule D, Part V	10	Х	
	If the organization's answer to any of the following questions is "Yes," then complete Schedule D, Parts VI,	10	21	
	VII, VIII, IX, or X as applicable.			
	Did the organization report an amount for land, buildings, and equipment in Part X, line 10? If "Yes,"			
	complete Schedule D, Part VI	11a	Х	
	Did the organization report an amount for investments-other securities in Part X, line 12 that is 5% or more	1		
	of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VII	11b	Х	
	Did the organization report an amount for investments-program related in Part X, line 13 that is 5% or more			
	of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VIII.	11c		2
	Did the organization report an amount for other assets in Part X, line 15, that is 5% or more of its total assets			
	reported in Part X, line 16? If "Yes," complete Schedule D, Part IX	11d		2
	Did the organization report an amount for other liabilities in Part X, line 25? If "Yes," complete Schedule D, Part X	11e	Х	
	Did the organization's separate or consolidated financial statements for the tax year include a footnote that addresses			
	the organization's liability for uncertain tax positions under FIN 48 (ASC 740)? If "Yes," complete Schedule D, Part X	11f		
	Did the organization obtain separate, independent audited financial statements for the tax year? If "Yes," complete			
	Schedule D, Parts XI and XII.	12a		Σ
b	Was the organization included in consolidated, independent audited financial statements for the tax year? If			
	"Yes," and if the organization answered "No" to line 12a, then completing Schedule D, Parts XI and XII is optional	12b	X	
	Is the organization a school described in section 170(b)(1)(A)(ii)? If "Yes," complete Schedule E	13	Х	
	Did the organization maintain an office, employees, or agents outside of the United States?	14a	Х	
,	Did the organization have aggregate revenues or expenses of more than \$10,000 from grantmaking,			
	fundraising, business, investment, and program service activities outside the United States, or aggregate			
	foreign investments valued at \$100,000 or more? If "Yes," complete Schedule F, Parts I and IV	14b	Х	
	Did the organization report on Part IX, column (A), line 3, more than \$5,000 of grants or other assistance to or			
	for any foreign organization? If "Yes," complete Schedule F, Parts II and IV	15	Х	
	Did the organization report on Part IX, column (A), line 3, more than \$5,000 of aggregate grants or other			
	assistance to or for foreign individuals? If "Yes," complete Schedule F, Parts III and IV	16		
	Did the organization report a total of more than \$15,000 of expenses for professional fundraising services on			
	Part IX, column (A), lines 6 and 11e? If "Yes," complete Schedule G, Part I (see instructions)	17		2
	Did the organization report more than \$15,000 total of fundraising event gross income and contributions on			
	Part VIII, lines 1c and 8a? If "Yes," complete Schedule G, Part II	18	X	
	Did the organization report more than \$15,000 of gross income from gaming activities on Part VIII, line 9a?			
	If "Yes," complete Schedule G, Part III	19		Σ
а	Did the organization operate one or more hospital facilities? If "Yes," complete Schedule H	20a		2
	If "Yes" to line 20a, did the organization attach a copy of its audited financial statements to this return?	20b		
	Did the organization report more than \$5,000 of grants or other assistance to any domestic organization or			
	domestic government on Part IX, column (A), line 1? If "Yes," complete Schedule I, Parts I and II	21	Х	
			990	

Form 990 (2019) Page 4 Part IV Checklist of Required Schedules (continued) Yes No 22 Did the organization report more than \$5,000 of grants or other assistance to or for domestic individuals on Χ 22 Did the organization answer "Yes" to Part VII, Section A, line 3, 4, or 5 about compensation of the organization's current and former officers, directors, trustees, key employees, and highest compensated Χ 24a Did the organization have a tax-exempt bond issue with an outstanding principal amount of more than \$100,000 as of the last day of the year, that was issued after December 31, 2002? If "Yes," answer lines 24b Χ Χ b Did the organization invest any proceeds of tax-exempt bonds beyond a temporary period exception? 24b c Did the organization maintain an escrow account other than a refunding escrow at any time during the year 24c Χ Χ d Did the organization act as an "on behalf of" issuer for bonds outstanding at any time during the year? 25a Section 501(c)(3), 501(c)(4), and 501(c)(29) organizations. Did the organization engage in an excess benefit transaction with a disqualified person during the year? If "Yes," complete Schedule L, Part I............ Χ b Is the organization aware that it engaged in an excess benefit transaction with a disqualified person in a prior year, and that the transaction has not been reported on any of the organization's prior Forms 990 or 990-EZ? Χ 25b 26 Did the organization report any amount on Part X, line 5 or 22, for receivables from or payables to any current or former officer, director, trustee, key employee, creator or founder, substantial contributor, or 35% controlled entity or family member of any of these persons? If "Yes," complete Schedule L, Part II....... 26 Χ Did the organization provide a grant or other assistance to any current or former officer, director, trustee, key employee, creator or founder, substantial contributor or employee thereof, a grant selection committee member, or to a 35% controlled entity (including an employee thereof) or family member of any of these Χ 27 Was the organization a party to a business transaction with one of the following parties (see Schedule L, Part IV instructions, for applicable filing thresholds, conditions, and exceptions): a A current or former officer, director, trustee, key employee, creator or founder, or substantial contributor? If Χ "Yes," complete Schedule L, Part IV b A family member of any individual described in line 28a? If "Yes," complete Schedule L, Part IV....... X c A 35% controlled entity of one or more individuals and/or organizations described in lines 28a or 28b? If 28c X 29 Did the organization receive more than \$25,000 in non-cash contributions? If "Yes," complete Schedule M Did the organization receive contributions of art, historical treasures, or other similar assets, or qualified Χ conservation contributions? If "Yes," complete Schedule M 30 Χ Did the organization liquidate, terminate, or dissolve and cease operations? If "Yes," complete Schedule N, Part I 31 Did the organization sell, exchange, dispose of, or transfer more than 25% of its net assets? If "Yes," Χ 33 Did the organization own 100% of an entity disregarded as separate from the organization under Regulations Χ sections 301.7701-2 and 301.7701-3? If "Yes," complete Schedule R, Part I Was the organization related to any tax-exempt or taxable entity? If "Yes," complete Schedule R, Part II, III, Χ Χ b If "Yes" to line 35a, did the organization receive any payment from or engage in any transaction with a Χ controlled entity within the meaning of section 512(b)(13)? If "Yes," complete Schedule R, Part V, line 2 Section 501(c)(3) organizations. Did the organization make any transfers to an exempt non-charitable Χ 36 Did the organization conduct more than 5% of its activities through an entity that is not a related organization Χ and that is treated as a partnership for federal income tax purposes? If "Yes," complete Schedule R, Part VI 37 Did the organization complete Schedule O and provide explanations in Schedule O for Part VI, lines 11b and 19? Note: All Form 990 filers are required to complete Schedule O. Part V Statements Regarding Other IRS Filings and Tax Compliance Check if Schedule O contains a response or note to any line in this Part V Yes No 2,104 1a Enter the number reported in Box 3 of Form 1096. Enter -0- if not applicable | 1a b Enter the number of Forms W-2G included in line 1a. Enter -0- if not applicable 1b c Did the organization comply with backup withholding rules for reportable payments to vendors and

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Form 990 (2019) Page 5

Par	Statements Regarding Other IRS Filings and Tax Compliance (continued)			
			Yes	No
2a	Enter the number of employees reported on Form W-3, Transmittal of Wage and Tax			
	Statements, filed for the calendar year ending with or within the year covered by this return 2a 12,354			
b	If at least one is reported on line 2a, did the organization file all required federal employment tax returns?	2b	Х	
	Note: If the sum of lines 1a and 2a is greater than 250, you may be required to e-file (see instructions)			
3a	Did the organization have unrelated business gross income of \$1,000 or more during the year?	3a	Х	
	If "Yes," has it filed a Form 990-T for this year? If "No" to line 3b, provide an explanation on Schedule O	3b	Х	
	At any time during the calendar year, did the organization have an interest in, or a signature or other authority over,			
	a financial account in a foreign country (such as a bank account, securities account, or other financial account)?	4a		X
b	If "Yes," enter the name of the foreign country ▶			
-	See instructions for filing requirements for FinCEN Form 114, Report of Foreign Bank and Financial Accounts (FBAR).			
5a	Was the organization a party to a prohibited tax shelter transaction at any time during the tax year?	5a		X
	Did any taxable party notify the organization that it was or is a party to a prohibited tax shelter transaction?	5b		Х
	If "Yes" to line 5a or 5b, did the organization file Form 8886-T?	5c		
	Does the organization have annual gross receipts that are normally greater than \$100,000, and did the			
-	organization solicit any contributions that were not tax deductible as charitable contributions?	6a		X
b	If "Yes," did the organization include with every solicitation an express statement that such contributions or			
-	gifts were not tax deductible?	6b		
7	Organizations that may receive deductible contributions under section 170(c).			
	Did the organization receive a payment in excess of \$75 made partly as a contribution and partly for goods			
_	and services provided to the payor?	7a	Х	
b	If "Yes," did the organization notify the donor of the value of the goods or services provided?	7b	Х	
	Did the organization sell, exchange, or otherwise dispose of tangible personal property for which it was			
	required to file Form 8282?	7c		Х
d	If "Yes," indicate the number of Forms 8282 filed during the year			
	Did the organization receive any funds, directly or indirectly, to pay premiums on a personal benefit contract?	7e		X
f	Did the organization, during the year, pay premiums, directly or indirectly, on a personal benefit contract?	7 f		X
g	If the organization received a contribution of qualified intellectual property, did the organization file Form 8899 as required?	7g		
h	If the organization received a contribution of cars, boats, airplanes, or other vehicles, did the organization file a Form 1098-C?.	7h		
8	Sponsoring organizations maintaining donor advised funds. Did a donor advised fund maintained by the			
	sponsoring organization have excess business holdings at any time during the year?	8		
9	Sponsoring organizations maintaining donor advised funds.			
а	Did the sponsoring organization make any taxable distributions under section 4966?	9a		
b	Did the sponsoring organization make a distribution to a donor, donor advisor, or related person?	9b		
10	Section 501(c)(7) organizations. Enter:			
а	Initiation fees and capital contributions included on Part VIII, line 12			
b	Gross receipts, included on Form 990, Part VIII, line 12, for public use of club facilities 10b			
11	Section 501(c)(12) organizations. Enter:			
	Gross income from members or shareholders			
b	Gross income from other sources (Do not net amounts due or paid to other sources			
	against amounts due or received from them.)	40		
	Section 4947(a)(1) non-exempt charitable trusts. Is the organization filing Form 990 in lieu of Form 1041?	12a		
	If "Yes," enter the amount of tax-exempt interest received or accrued during the year			
	Section 501(c)(29) qualified nonprofit health insurance issuers.	13a		
а	Is the organization licensed to issue qualified health plans in more than one state?	ısa		
	Note: See the instructions for additional information the organization must report on Schedule O.			
D	Enter the amount of reserves the organization is required to maintain by the states in which the organization is licensed to issue qualified health plans			
•	Enter the amount of reserves on hand			
	Did the organization receive any payments for indoor tanning services during the tax year?	14a		X
	If "Yes," has it filed a Form 720 to report these payments? <i>If "No," provide an explanation on Schedule O</i>	14b		
15	Is the organization subject to the section 4960 tax on payment(s) of more than \$1,000,000 in remuneration or			
. •	excess parachute payment(s) during the year?	15	Х	
	If "Yes," see instructions and file Form 4720, Schedule N.			
16	Is the organization an educational institution subject to the section 4968 excise tax on net investment income?	16		Х
	If "Yes," complete Form 4720, Schedule O.			

Form **990** (2019)

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Part VI Governance, Management, and Disclosure For each "Yes" response to lines 2 through 7b below, and for a "No" response to line 8a, 8b, or 10b below, describe the circumstances, processes, or changes on Schedule O. See instructions.

response to line 8a, 8b, or 10b below, describe the circumstances, processes, or changes on Schedule O. See instru	ıctıons.
Check if Schedule O contains a response or note to any line in this Part VI	X

Sect	ion A. Governing Body and Management		· · · · · ·			21
3601	1011 A. Governing Body and Management				Yes	No
10	Enter the number of veting members of the governing hady at the and of the toy year	1a	44			
Та	Enter the number of voting members of the governing body at the end of the tax year If there are material differences in voting rights among members of the governing body, or if the governing body delegated broad authority to an executive committee or similar	ı u				
h	committee, explain on Schedule O. Enter the number of voting members included on line 1a, above, who are independent	1b	42			
2	Did any officer, director, trustee, or key employee have a family relationship or a business re		hin with	1		
-	any other officer, director, trustee, or key employee?			2	Х	
3	Did the organization delegate control over management duties customarily performed by or un					
•	supervision of officers, directors, trustees, or key employees to a management company or other p			3		X
4	Did the organization make any significant changes to its governing documents since the prior Form 990 was fi			4		Х
5	Did the organization become aware during the year of a significant diversion of the organization's			5		Х
6	Did the organization have members or stockholders?			6		Х
7a	Did the organization have members, stockholders, or other persons who had the power to el					
	one or more members of the governing body?			7a		Х
b	Are any governance decisions of the organization reserved to (or subject to approval					
	stockholders, or persons other than the governing body?			7b		X
8	Did the organization contemporaneously document the meetings held or written actions und	ertake	n during			
	the year by the following:					
а	The governing body?			8a	Х	
b	Each committee with authority to act on behalf of the governing body?			8b	X	
9	Is there any officer, director, trustee, or key employee listed in Part VII, Section A, who cannot					
	the organization's mailing address? If "Yes," provide the names and addresses on Schedule O			9	,	X
Secti	on B. Policies (This Section B requests information about policies not required by the Inte	ernai	Revenue	Code	.) Yes	No
				40-	res	X
10a	, , , ,			10a		Λ
b	If "Yes," did the organization have written policies and procedures governing the activities of		-	10h		
	affiliates, and branches to ensure their operations are consistent with the organization's exempt p	•		10b 11a	X	_
11a	Has the organization provided a complete copy of this Form 990 to all members of its governing body before fi	ling th	e form? .	IIa	21	
b	Describe in Schedule O the process, if any, used by the organization to review this Form 990.			12a	Х	
12a	Did the organization have a written conflict of interest policy? If "No," go to line 13			120		
b	Were officers, directors, or trustees, and key employees required to disclose annually interests		•	12b	Х	
_	rise to conflicts?			120		
С	describe in Schedule O how this was done	-		12c	Х	
13	Did the organization have a written whistleblower policy?			13	Х	
14	Did the organization have a written whistleblower policy?			14	Х	
15	Did the process for determining compensation of the following persons include a review ar					
13	independent persons, comparability data, and contemporaneous substantiation of the deliberation		-			
а	The organization's CEO, Executive Director, or top management official			15a	Х	
b	Other officers or key employees of the organization			15b	Х	
-	If "Yes" to line 15a or 15b, describe the process in Schedule O (see instructions).					
16a	Did the organization invest in, contribute assets to, or participate in a joint venture or similar	ır arra	naement			
	with a taxable entity during the year?			16a		Х
b	If "Yes," did the organization follow a written policy or procedure requiring the organization	to eva	aluate its			
	participation in joint venture arrangements under applicable federal tax law, and take steps to organization's exempt status with respect to such arrangements?	safe	guard the	16b		
Sect	ion C. Disclosure					
17	List the states with which a copy of this Form 990 is required to be filed ▶ CA, IN, MA,					
18	Section 6104 requires an organization to make its Forms 1023 (1024 or 1024-A, if applicable),	990.	and 990-T	(Sec	tion 5	501(c)
	(3)s only) available for public inspection. Indicate how you made these available. Check all that ap X Own website Another's website X Upon request Other (explain on Science)	ply.		(300		- (0)
19	Describe on Schedule O whether (and if so, how) the organization made its governing docur	nents,	conflict o	f inte	est p	oolicy,
	and financial statements available to the public during the tax year.					
20	State the name, address, and telephone number of the person who possesses the organization's	oooks	and record	ls ▶		

JSA Form **990** (2019)

9E1042 2.000

04-2103545

Form 990 (2019) Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees, Part VII **Independent Contractors**

Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees

- 1a Complete this table for all persons required to be listed. Report compensation for the calendar year ending with or within the organization's tax year.
- List all of the organization's current officers, directors, trustees (whether individuals or organizations), regardless of amount of compensation. Enter -0- in columns (D), (E), and (F) if no compensation was paid.
 - List all of the organization's current key employees, if any. See instructions for definition of "key employee."
- List the organization's five current highest compensated employees (other than an officer, director, trustee, or key employee) who received reportable compensation (Box 5 of Form W-2 and/or Box 7 of Form 1099-MISC) of more than \$100,000 from the organization and any related organizations.
- List all of the organization's former officers, key employees, and highest compensated employees who received more than \$100,000 of reportable compensation from the organization and any related organizations.
- List all of the organization's former directors or trustees that received, in the capacity as a former director or trustee of the organization, more than \$10,000 of reportable compensation from the organization and any related organizations. See instructions for the order in which to list the persons above.

Check this box if neither	the organization nor	anv related	l organization	compensated	I anv current office	r. director. or trustee.

(A) Name and title	(B) Average hours per week	box,	unle	Pos heck ss pe	erson	e than o	an	(D) Reportable compensation from the	(E) Reportable compensation from related	(F) Estimated amount of other compensation
	(list any hours for related organizations below dotted line)	Individual trustee or director	Institutional trustee	Officer	Key employee	Highest compensated employee	Former	organization (W-2/1099-MISC)	organizations (W-2/1099-MISC)	from the organization and related organizations
(1) STEPHEN R. ADDAZIO	40.00									
FOOTBALL COACH (UNTIL 12/19)	0.					X		2,650,351.	0.	58,734.
(2) JAMES P. CHRISTIAN	40.00							, ,		,
BASKETBALL COACH	0.					Х		1,419,516.	0.	56,983.
(3) JOHN J. ZONA	40.00									
CHIEF INV. OFF. & ASSOC. TREAS	0.				Х			954,233.	0.	380,239.
(4) JAMES J. HUSSON	40.00									
SR. VP UNIVERSITY ADVANCEMENT	0.			Х				666,705.	0.	119,134.
(5) ANDREW C. BOYNTON	40.00									
DEAN CSOM	0.					Х		712,944.	0.	62,345.
(6) MARTIN D. JARMOND	40.00									
ATHLETIC DIRECTOR	0.					Х		718,950.	0.	54,386.
(7) DAVID QUIGLEY	40.00									
PROVOST & DEAN OF FACULTIES	0.			Х				656,679.	0.	62,288.
(8) JEREMIAH F. YORK	40.00									
HOCKEY COACH	0.					Х		646,649.	0.	59,722
(9) MICHAEL J. LOCHHEAD	40.00									
EXECUTIVE VICE PRESIDENT	0.			Х				614,625.	0.	56,146
(10) JOHN D. BURKE	40.00									
FIN. VP & TREASURER	0.			Х				480,341.	0.	62,041
(11) MICHAEL BOURQUE	40.00									
VP INFORMATION TECHNOLOGY	0.			Х				373,093.	0.	115,627.
(12) DAVID P. TRAINOR	40.00									
VP HUMAN RESOURCES	0.			Х				396,874.	0.	56,489
(13) THOMAS J. KEADY	40.00									
VP GVT & COMMUNITY AFFAIRS	0.			Х				313,236.	0.	61,875
(14) DANIEL BOURQUE	40.00									
VP FACILITIES MANAGEMENT	0.			Х				291,857.	0.	58,336

Form **990** (2019)

JSA

04-2103545

TRUSTEES OF BOSTON COLLEGE

Form 990 (2019)

Part VII Section A. Officers, Directors, Tru	ustees, Ke	y Em	plo	ye	es,	and I	lig	hest Compensat	ed Employees (d	continued)	
(A) Name and title	(B) Average hours per week (list any hours for	(do r box, office	not cl unles	Pos heck ss pe	c) sition more erson direct	e than c is both or/trust	one an	(D) Reportable compensation from the	(E) Reportable compensation from related organizations	(F) Estimated amount of other compensation	
	related organizations below dotted line)	Individual trustee or director	Institutional trustee	Officer	Key employee	Highest compensated employee	Former	organization (W-2/1099-MISC)	(W-2/1099-MISC)	from the organization and related organizations	
15) JOY H. MOORE VP STUDENT AFF. (FROM 8/19)	40.00			Х				290,576.	. 0.	52,069	
16) KEVIN J. SHEA VP AND EXECUTIVE ASST. TO PRES	40.00			Х				263,518.	. 0.	59,300	
17) BARBARA JONES FORMER VP STUDENT AFF.	40.00						Х	180,098.	0.	23,805	
18) KELLI J. ARMSTRONG FRMR VP PLAN&ASSES(UNTIL 5/19)	0.						Х	157,971.	. 0.	26,405	
19) MARIA ALESSANDRA L. HERMANO VP INSTL RSRCH/PLAN(FROM 9/19) 20) AMY I. YANCEY	0. 40.00			Х				144,929.	0.	3,169	
VP FOR DEVELOPMENT(FROM 10/19) 21) PETER K. MARKELL	0.			Х				107,738.	0.	7,274	
TRUSTEE - CHAIR 22) JOHN F. FISH	0.	Х						0	0.	C	
TRUSTEE - VICE CHAIR 23) SUSAN MARTINELLI SHEA	0. 1.00	Х						0	0.	С	
TRUSTEE - SECRETARY 24) GUIDO BARILLA	1.00	Х						0	0.	С	
TRUSTEE (FROM 9/19) 25) STEVEN M. BARRY	1.00	X						0	0.	0	
TRUSTEE 1b Sub-total	0.	X					>	0 12,040,883.	0.	1,436,367. 0.	
c Total from continuation sheets to Part VII, S d Total (add lines 1b and 1c)							<u> </u>	12,040,883.	0.	1,436,367.	
Total number of individuals (including but not reportable compensation from the organization)		hose 1155		d a	bov	e) who	o re	eceived more than	\$100,000 of		
Did the organization list any former office employee on line 1a? If "Yes." complete Sched.										Yes No	
4 For any individual listed on line 1a, is the organization and related organizations gro											
5 Did any person listed on line 1a receive or for services rendered to the organization? If "You	accrue co	mpen	sati	on i	fron	n any	un	related organization	on or individual	5 X	
Section B. Independent Contractors											

1 Complete this table for your five highest compensated independent contractors that received more than \$100,000 of compensation from the organization. Report compensation for the calendar year ending with or within the organization's tax year.

(A) Name and business address	(B) Description of services	(C) Compensation
ATTACHMENT 1		

2 Total number of independent contractors (including but not limited to those listed above) who received more than \$100,000 in compensation from the organization ► 370

Form **990** (2019)

Form 990 (2019)

Part VII Section A. Officers, Directors, (A)	(B)			(C				(D)	(E)		(F)	
Name and title	Average hours per week (list any hours for related organizations below dotted line)	box,	unles	Posi heck i ss per	ition more rson	e than or trust Highest compensated employee	an	Reportable compensation from the organization (W-2/1099-MISC)	Reportable compensation from related organizations (W-2/1099-MISC)	com fro orga	stimated nount of other pensation the anizatio direlated	f on on d
	1.00	rustee	l trustee		ée	npensated						
26) DRAKE G. BEHRAKIS TRUSTEE	$\frac{1.00}{0.}$	X						0	0.			(
7) PATRICIA LYNOTT BONAN TRUSTEE (UNTIL 9/19)	1.00	Х						0	0.			(
8) KAREN IZZI BRISTING	1.00											
TRUSTEE (UNTIL 9/19) 9) D. SCOTT BROWN	1.00	X						0 .	0.			(
TRUSTEE 0) AMB. R. NICHOLAS BURNS	0.	Х						0 .	0.			(
TRUSTEE	0.	Х						0.	0.			(
1) PATRICK CARNEY TRUSTEE	1.00	X						0	0.			
2) HON. DARCEL D. CLARK	1.00							0	0			
TRUSTEE 3) WILLIAM C. CONNELL	1.00	Х						0.	0.			
TRUSTEE 4) ROBERT J. COONEY	1.00	X						0.	0.			-
TRUSTEE	0.	Х						0 .	0.			
5) LEO J. CORCORAN TRUSTEE	1.00	X						0 .	0.			
6) PAUL R. COULSON TRUSTEE	1.00	x						0	0.			
1b Sub-total								0.	0.			0
c Total from continuation sheets to Part VI d Total (add lines 1b and 1c)	-						>					
Total number of individuals (including but reportable compensation from the organization)	not limited to t		liste				o re	eceived more than	\$100,000 of			
reportable compensation from the organiza											Yes	No
3 Did the organization list any former of employee on line 1a? If "Yes," complete Sci										3	Х	
4 For any individual listed on line 1a, is the organization and related organizations	greater than	\$15	50,0	00?	lf	"Yes	5,"	complete Schedu	le J for such		v	
individual	or accrue co	mpen	sati	on f	ron	n any	un	related organization	on or individual	4	Х	
for services rendered to the organization? <i>I</i> Section B. Independent Contractors	f "Yes," comple	te Scl	nedu	ıle J	for	such	per	son		5		Х
Complete this table for your five highest of the complete this table.	compensated i	ndene	ende	ent c	cont	tracto	rs t	hat received more	than \$100 000 c	ıf		

1 Complete this table for your five highest compensated independent contractors that received more than \$100,000 of compensation from the organization. Report compensation for the calendar year ending with or within the organization's tax year.

(A) Name and business address	(B) Description of services	(C) Compensation
	04/0	

2 Total number of independent contractors (including but not limited to those listed above) who received more than \$100,000 in compensation from the organization ▶

Form **990** (2019)

Form 990 (2019)

Part VII Section A. Officers, Directors, Tr	1	y ⊨n	ıpıc			and F	ııgı			ontinue		
(A) Name and title	(B) Average hours per week (list any hours for	box,	unles	Pos heck ss pe d a d	more rson lirect	e than o is both or/truste	an ee)	(D) Reportable compensation from the	(E) Reportable compensation from related organizations	ar com	(F) stimated nount of other pensation	
	related organizations below dotted line)	Individual trustee or director	Institutional trustee	Officer	Key employee	Highest compensated employee	Former	organization (W-2/1099-MISC)	(W-2/1099-MISC)	org an	om the anization d related anization	t
7) CLAUDIA HENAO DE LA CRUZ	1.00											
TRUSTEE (UNTIL 9/19)	0.	Х						0 .	0.			
8) MICHAEL H. DEVLIN II	1.00											
TRUSTEE	0.	Х						0 .	0.			
9) REV. MICHAEL E. ENGH, S.J.	1.00											
TRUSTEE	0.	X						0 .	0.			
0) KATHLEEN FLATLEY IX	1.00											
TRUSTEE	0.	X						0 .	0.			
1) WILLIAM J. GEARY	1.00											
TRUSTEE	0.	X						0 .	0.			
2) JANICE GIPSON	1.00											
TRUSTEE	0.	X						0 .	0.			
3) DAVID T. GRIFFITH	1.00								0.			
TRUSTEE 4) KATHLEEN POWERS HALEY	1.00	X						0 .	. 0.			
TRUSTEE	1.00	X						0.	0.			
5) CHRISTIAN W. E. HAUB	1.00	- A						0.	0.			
TRUSTEE (UNTIL 9/19)	1.00	X						0	0.			
5) REV. DANIEL HENDRICKSON, S.J.	1.00								·			
TRUSTEE	1 0.	Х						0	0.			
7) MICHAELA MURPHY HOAG	1.00											
TRUSTEE	1	Х						0	0.			
b Sub-total							_	0.	0.			C
c Total from continuation sheets to Part VII, S d Total (add lines 1b and 1c)	-				· ·	 	>					
2 Total number of individuals (including but not reportable compensation from the organization)		hose 1155		d al	bove	e) who	re	ceived more than	\$100,000 of		.	
3 Did the organization list any former office employee on line 1a? If "Yes," complete Scheol										3	Yes	No
4 For any individual listed on line 1a, is the organization and related organizations gr individual	eater than	\$15	50,0	00?	If	"Yes	," (complete Schedu	le J for such	4	X	
5 Did any person listed on line 1a receive or										-		
for services rendered to the organization? <i>If "</i> Y										5		Х
Section B. Independent Contractors	, , , , , , , , , , , , , , , , , , , ,											

1 Complete this table for your five highest compensated independent contractors that received more than \$100,000 of compensation from the organization. Report compensation for the calendar year ending with or within the organization's tax year.

(A) Name and business address	(B) Description of services	(C) Compensation

2 Total number of independent contractors (including but not limited to those listed above) who received more than \$100,000 in compensation from the organization ▶

Form **990** (2019)

04-2103545

TRUSTEES OF BOSTON COLLEGE

Form 990 (2019)

		<u>, </u>	.թ.с		C)	uu	9.		ed Employees (c	
(A) Name and title	Average hours per week (list any hours for related organizations	box,	unles er and	Pos heck ss pe	more erson	e than or is both a or/truste mplo	an	(D) Reportable compensation from the organization (W-2/1099-MISC)	Reportable compensation from related organizations (W-2/1099-MISC)	Estimated amount of other compensation from the organization
	below dotted line)	Individual trustee or director	Institutional trustee	7	Key employee	Highest compensated employee	7			and related organizations
8) REV. ROBERT L. KEANE, S.J. TRUSTEE	1.00	Х						0	0.	
9) ALFRED F. KELLY, JR.	1.00									
TRUSTEE	0.	X						0	0.	
0) REV. WILLIAM P. LEAHY, S.J.	40.00	,		3.5				_		
PRESIDENT, TRUSTEE	1.00	X		Х				0	0.	
1) PETER S. LYNCH	0.	X						0	0.	
2) REV. MATTHEW F. MALONE, S.J.	1.00	21						0	j	
TRUSTEE	0.	Х						0	0.	
3) REV. DOUGLAS MARCOUILLER, S.J.	1.00									
TRUSTEE	0.	Х						0	0.	
4) CARMINE A. MARTIGNETTI	1.00									
TRUSTEE	0.	Х						0	0.	
5) KATHLEEN M. MCGILLYCUDDY	1.00									
TRUSTEE	0.	X						0	0.	
6) DENISE M. MORRISON	1.00									
TRUSTEE	0.	X						0	0.	
7) JOHN C. MORRISSEY III	1.00									
TRUSTEE	0.	X						0	0.	
8) ROBERT F. MORRISSEY TRUSTEE	1.00	X						0	0.	
	0.	Λ					_	0.	0.	
1b Sub-total c Total from continuation sheets to Part VII, S d Total (add lines 1b and 1c)					· ·		> >	0.	0.	
2 Total number of individuals (including but not reportable compensation from the organization		hose 1155		d al	bove	e) who	re	ceived more than	\$100,000 of	
3 Did the organization list any former office employee on line 1a? If "Yes," complete Sched										Yes N
For any individual listed on line 1a, is the organization and related organizations graindividual.	eater than	\$15	0,0	00?) If	"Yes	," (complete Schedu	le J for such	4 X
5 Did any person listed on line 1a receive or for services rendered to the organization? If "Yo	accrue co	mpen	sati	on t	fron	n any	unı	related organization	on or individual	5 2
Section B. Independent Contractors										

1 Complete this table for your five highest compensated independent contractors that received more than \$100,000 of compensation from the organization. Report compensation for the calendar year ending with or within the organization's tax year.

(A) Name and business address	(B) Description of services	(C) Compensation

2 Total number of independent contractors (including but not limited to those listed above) who received more than \$100,000 in compensation from the organization ►

Form **990** (2019)

04-2103545

TRUSTEES OF BOSTON COLLEGE

Form 990 (2019)

Part VII Section A. Officers, Directors, Ti (A)	(B)			(((D)	(E)	(F)
Name and title	Average hours per week (list any hours for related organizations	box,	unles er and	Pos heck ss pe	ition more rson lirect	e than o is both or/truste emplo	an	Reportable compensation from the organization (W-2/1099-MISC)	Reportable compensation from related organizations (W-2/1099-MISC)	Estimated amount of other compensation from the organization
	below dotted line)	Individual trustee or director	Institutional trustee	,	Key employee	Highest compensated employee	r			and related organizations
9) DAVID P. O'CONNOR	1.00									
TRUSTEE	0.	Х						0	0.	
0) STEPHEN J. PEMBERTON	1.00								_	
TRUSTEE	0.	X						0	0.	
1) FRANK E. PREVITE	1.00									
TRUSTEE (UNTIL 9/19)	0.	X						0	0.	
2) JONATHAN M. RATHER	1.00									
TRUSTEE	0.	X						0	0.	
3) KENDALL B. REID	$\frac{1.00}{0.}$								0.	
TRUSTEE 4) NAVYN DATOO SALEM	1.00	X						0	. 0.	
TRUSTEE	$-\frac{1.00}{0.}$	X						0	0.	
5) REV. NICHOLAS A. SANNELLA	1.00	Λ						0	. 0.	
TRUSTEE (UNTIL 9/19)	$-\frac{1.00}{0.}$	X						0	0.	
6) PHILIP W. SCHILLER	1.00	Δ.						0	. 0.	
TRUSTEE (UNTIL 9/19)	$-\frac{1.00}{0.}$	X						0	0.	
7) MARC P. SEIDNER	1.00	21						0		
TRUSTEE (FROM 9/19)	0.	X						0	0.	
8) MARIANNE D. SHORT	1.00									
TRUSTEE	0.	X						0	0.	
9) KEVIN A. SMART	1.00									
TRUSTEE	0.	X						0	0.	
1b Sub-total								0.	0.	
c Total from continuation sheets to Part VII,	Section A		• •	• •	• •					
d Total (add lines 1b and 1c)	-		-							
2 Total number of individuals (including but no							re	ceived more than	\$100,000 of	
reportable compensation from the organization		1155				,			+ ,	
										Yes N
3 Did the organization list any former offi employee on line 1a? If "Yes," complete Scheen										3 X
For any individual listed on line 1a, is the organization and related organizations g	reater than	\$15	50,0	00?	lf	"Yes	," (complete Schedu	le J for such	. 37
individual										4 X
5 Did any person listed on line 1a receive o for services rendered to the organization? If "										5 2
Section B. Independent Contractors 1 Complete this table for your five highest cor										

1 Complete this table for your five highest compensated independent contractors that received more than \$100,000 of compensation from the organization. Report compensation for the calendar year ending with or within the organization's tax year.

(A) Name and business address	(B) Description of services	(C) Compensation

2 Total number of independent contractors (including but not limited to those listed above) who received more than \$100,000 in compensation from the organization ►

Form **990** (2019)

Form 990 (2019)

Part VII Section A. Officers, Directors, Tr	ustees, Ke	y En	nplo	ye	es,	and I	lig	hest Compensat	ed Employ	ees (d	ontinue	ed)	
(A) Name and title	(B) Average hours per week (list any hours for	box,	unles	Pos neck ss pe	erson	e than o is both or/trust	an ee)	(D) Reportable compensation from the	(E) Reporta compensation relate organizat	on from d	an	(F) stimated nount of other pensation	f
	related organizations below dotted line)	Individual trustee or director	Institutional trustee	Officer	Key employee	Highest compensated employee	Former	organization (W-2/1099-MISC)	(W-2/1099-		org and	om the anization trelated anization	b
70) RALPH C. STAYER TRUSTEE (UNTIL 9/19)	1.00	Х						0		0.			0
71) ELIZABETH W. VANDERSLICE TRUSTEE (FROM 9/19)	1.00	Х						0		0.			0
72) MICAHEL D. WHITE TRUSTEE	1.00	Х						0		0.			0
73) ELIZABETH EDER ZOBEL TRUSTEE (FROM 9/19)	1.00	Х						0		0.			0
74) REV. CASEY BEAUMIER, S.J. VP & UNIV. SECTY.	40.00			Х				0		0.			0
75) REV. JOHN T. BUTLER, S.J. VP INIV. MISSION & MINISTRY	40.00			Х				0		0.			0
	<u> </u>									-			
1b Sub-total c Total from continuation sheets to Part VII, S d Total (add lines 1b and 1c)	_						* * *	0.		0.			0.
Total number of individuals (including but not reportable compensation from the organization)	limited to t		liste		bove	e) who	o re	eceived more than	\$100,000 d	of			
3 Did the organization list any former office		or or	tru	iste	P	kev e	mr	olovee or highes	t compens	ated		Yes	No
employee on line 1a? If "Yes," complete Sched	lule J for su	ch ind	lividu	ıal							3	Х	
4 For any individual listed on line 1a, is the organization and related organizations gr individual	eater than	\$15	50,0	00?	. If	"Yes	s,"	complete Schedu			4	Х	
5 Did any person listed on line 1a receive or for services rendered to the organization? If "Y											5		Х
Complete this table for your five highest component compensation from the organization. Report of year.													
(A) Name and business add	dress							(B) Description of se	ervices	C	(C) Compens	sation	

2 Total number of independent contractors (including but not limited to those listed above) who received more than \$100,000 in compensation from the organization ►

Form **990** (2019)

04-2103545

Part VIII Statement of Revenue

Form 990 (2019)

		Check if Schedule O contains a re	esponse or nou				
				(A) Total revenue	(B) Related or exempt function revenue	(C) Unrelated business revenue	(D) Revenue exclude from tax under sections 512-51
ıts	1a	Federated campaigns	1a				
our	b	Membership dues	1b				
Ą'n,	С	Fundraising events	1c 12,952	2,803.			
Contributions, Gifts, Grants and Other Similar Amounts	d	Related organizations	1d				
	е	Government grants (contributions)	1e 32,715	5,136.			
Si	f	All other contributions, gifts, grants,					
Jer		and similar amounts not included above .	1f 179,370	,339.			
5	g	Noncash contributions included in					
p		lines 1a-1f	1g \$ 52,777	7,648.			
a (h	Total. Add lines 1a-1f		225,038,278			
			Business	Code			
}	2a	TUITION AND FEES	900099	698,904,512	. 698,904,512.		
Revenue	b	SALES/SERVICES OF AUXILLARY ENTERPH	RISES 900099	152,899,583	. 152,282,723.	616,860.	
en	С	NON-GOVT GRANTS/F&A RECOVERY	900099	11,392,432	. 11,392,432.		
Şev	d	SALES/SERVICES OF EDUCATIONAL ACTIV	/ITIES 900099	5,028,255	5,028,255.		
,	е	OTHER MISCELLANEOUS PROGRAM REVENUE	900099	14,437,835	. 14,437,835.		
	f	All other program service revenue					
	g	Total. Add lines 2a-2f		882,662,617			
	3	Investment income (including divide	ends, interest,	and			
		other similar amounts)		39,252,361		-13,652,500.	52,904,86
	4	Income from investment of tax-exempt	•	_			62,61
	5	Royalties					716,66
		(i) Rea	l (ii) Pers	onal			
	6a	Gross rents 6a 1,621	,920.				
	b	Less: rental expenses 6b 3,171	,956.				
	С	Rental income or (loss) 6c -1,550	,036.				
	d	Net rental income or (loss)		_1,550,036			-1,550,03
	7a	Gross amount from (i) Securi	ties (ii) Oth	ner			
		sales of assets					
		other than inventory 7a 3,009,239	,344. 2,400	0,750.			
ne	b	Less: cost or other basis					
evenue		and sales expenses 7b 2,931,279	,400. 2,220	0,896.			
₹e,	С	Gain or (loss)	,944. 179	9,854.			
ie i	d	Net gain or (loss)		78,139,798			78,139,79
Other R	8a	Gross income from fundraising					
O		events (not including \$12,952,803.					
		of contributions reported on line					
		1c). See Part IV, line 18	8a 644	1,526.			
	b	Less: direct expenses	8b 2,896	5,195.			
	С	Net income or (loss) from fundraising e	vents	-2,251,669			-2,251,66
	9a	Gross income from gaming					
		activities. See Part IV, line 19	9a	0.			
	b	Less: direct expenses	9b	0.			
	С	Net income or (loss) from gaming acti-	vities	. • 0			
	10a	Gross sales of inventory, less					
		returns and allowances	10a	0.			
	b	Less: cost of goods sold	10b	0.			
	С	Net income or (loss) from sales of invent	ory	. • 0			
2			Business	Code			
ē	11a	CHILDREN'S CENTER	624410	584,548			584,54
en.	b	VENDING	900099	467,479			467,47
ě	C						
Revenue	d	All other revenue					
2	е	Total. Add lines 11a-11d		1,052,027			
	12	Total revenue. See instructions			. 882,045,757.	-13,035,640.	129,074,26

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Form 990 (2019)

TRUSTEES OF BOSTON COLLEGE

04-2103545 Part IX Statement of Functional Expenses

Section 501(c)(3) and 501(c)(4) organizations must complete all columns. All other organizations must complete column (A). (C) Management and (A) Total expenses (B) Program service (D) Fundraising Do not include amounts reported on lines 6b. 7b. 8b. 9b. and 10b of Part VIII. general expenses expenses expenses 1 Grants and other assistance to domestic organizations 433,316. 433,316. and domestic governments. See Part IV, line 21 2 Grants and other assistance to domestic 227,489,314. 227,489,314. individuals. See Part IV, line 22 3 Grants and other assistance to foreign organizations, foreign governments, and foreign individuals. See Part IV, lines 15 and 16 340,000 340,000. 4 Benefits paid to or for members 5 Compensation of current officers, directors, 4,786,411. 6,441,598. 1,036,285. 618,902. trustees, and key employees 6 Compensation not included above to disqualified persons (as defined under section 4958(f)(1)) and 407,588 357,369 50,219. persons described in section 4958(c)(3)(B) 421,612,669. 324,833,584. 82,300,780 14,478,305. 7 Other salaries and wages 8 Pension plan accruals and contributions (include 28,170,462. 21,418,889. 5,760,310. 991,263. section 401(k) and 403(b) employer contributions) 73,989,222. 56,269,409. 15,132,868 2,586,945. 26,019,069. 19,783,118. 5,320,392. 915,559. 11 Fees for services (nonemployees): 0 a Management 2,458,684. 122,167. 2,336,517. 666,350. 666,350. c Accounting $75,\overline{143}$ 75,143. **d** Lobbying e Professional fundraising services. See Part IV, line 17. 20,206,188. 20,206,188. f Investment management fees 9 Other. (If line 11g amount exceeds 10% of line 25, column 35,654,547. 41,922,513. 5,716,596. 551,370. (A) amount, list line 11g expenses on Schedule O.) 528,138. 419. 556,718. 28,161. 12 Advertising and promotion 10,085,014. 2,358,771. 6,650,668. 1,075,575. 13 Office expenses 12,119,260. 5,412,694. 6,564,219. 142,347. 14 Information technology 15 Royalties 33,301,958. 12,700,117. 20,601,841 Occupancy 16 18,223,468. 17,051,443. 500,538. 671,487. 17 Travel Payments of travel or entertainment expenses for any federal, state, or local public officials 3,295,915 519,856. 2,163,303. 612,756. 19 Conferences, conventions, and meetings 43,453,313 38,249,552. 5,203,761. Interest 0 21 Payments to affiliates 89,845,754. 80,063,114. 9,782,640 Depreciation, depletion, and amortization 22 0 23 24 Other expenses. Itemize expenses not covered above (List miscellaneous expenses on line 24e. If line 24e amount exceeds 10% of line 25, column (A) amount, list line 24e expenses on Schedule O.) aCOST OF GOODS SOLD 13,543,666. 13,543,666. hOPERATIONS & MAINT. ALLOC. 64,659,738. -64,659,738 cLICENSING/PERMITS/FEES 8,801,015. 8,801,015. dLIBRARY ONLINE SERVICES 3,372,912. 3,372,912. 22,649,146. 21,820,256. 113,278. 715,612. e All other expenses 1,109,480,255. 960,753,798. 125,315,698 23,410,759. 25 Total functional expenses. Add lines 1 through 24e Joint costs. Complete this line only if the organization reported in column (B) joint costs from a combined educational campaign and fundraising solicitation. Check here following SOP 98-2 (ASC 958-720) 0

Form **990** (2019)

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Form 990 (2019) Page **11**

Part X Balance Sheet

		Check if Schedule O contains a response or note to any line in this P	art X		
			(A) Beginning of year		(B)
			10,293,861.	_	End of year 21,151,062.
	1	Cash - non-interest-bearing	7,829,199.	1	3,959,107.
	2	Savings and temporary cash investments	165,226,285.	2	168,501,264.
	3	Pledges and grants receivable, net	33,085,044.	3	34,948,847.
	4	Accounts receivable, net	33,003,044.	4	34,940,047.
	5	Loans and other receivables from any current or former officer, director,			
		trustee, key employee, creator or founder, substantial contributor, or 35%	5 1/1 2/0	_	5 652 760
	_	controlled entity or family member of any of these persons	5,141,349.	5	5,653,769.
	6	Loans and other receivables from other disqualified persons (as defined	0.		0
	_	under section 4958(f)(1)), and persons described in section 4958(c)(3)(B)	60,843,958.	6	0. 55,496,458.
Assets	7	Notes and loans receivable, net		7	
\ss	8	Inventories for sale or use	461,662.	8	303,222.
_	9	Prepaid expenses and deferred charges	7,573,510.	9	7,104,281.
	10 a	Land, buildings, and equipment: cost or other			
	_	basis. Complete Part VI of Schedule D	1 710 051 212		1 760 020 500
	l .	Less: accumulated depreciation			1,768,832,509.
	11	Investments - publicly traded securities	1,097,449,758.	11	898,404,018.
	12	Investments - other securities. See Part IV, line 11	1,663,332,544.	12	2,226,481,670.
	13	Investments - program-related. See Part IV, line 11	11,112,800.	13	11,112,800.
	14	Intangible assets	0.	14	0.
	15	Other assets. See Part IV, line 11	0.	15	0.
	16	Total assets. Add lines 1 through 15 (must equal line 33)	4,772,401,283.	16	5,201,949,007.
	17	Accounts payable and accrued expenses	223,169,324.	17	232,627,191.
	18	Grants payable	10,654,051.	18	13,033,496.
	19	Deferred revenue	15,898,154.	19	28,001,954.
	20	Tax-exempt bond liabilities.	614,519,297.	20	582,406,637.
	21	Escrow or custodial account liability. Complete Part IV of Schedule D	9,037,667.	21	11,449,903.
ies	22	Loans and other payables to any current or former officer, director,			
Liabilities		trustee, key employee, creator or founder, substantial contributor, or 35%	0		
ia;		controlled entity or family member of any of these persons	0.	22	0.
_	23	Secured mortgages and notes payable to unrelated third parties	2,810,000.	23	2,150,000.
	24	Unsecured notes and loans payable to unrelated third parties	444,293,795.	24	729,380,117.
	25	Other liabilities (including federal income tax, payables to related third			
		parties, and other liabilities not included on lines 17-24). Complete Part X	22 247 600		07 201 750
		of Schedule D	33,347,628. 1,353,729,916.		27,301,758.
	26	Total liabilities. Add lines 17 through 25	1,353,729,916.	26	1,626,351,056.
Fund Balances		Organizations that follow FASB ASC 958, check here ► X and complete lines 27, 28, 32, and 33.			
<u>a</u>	27	Net assets without donor restrictions	1,680,095,169.	27	1,737,685,581.
Ba	28	Net assets with donor restrictions.	1,738,576,198.	28	1,837,912,370.
Ы	-0	Organizations that do not follow FASB ASC 958, check here ▶	27.0070.07200	20	2700.752270.01
E		and complete lines 29 through 33.			
Assets or	29	Capital stock or trust principal, or current funds		29	
set	30	Paid-in or capital surplus, or land, building, or equipment fund		30	
As	31	Retained earnings, endowment, accumulated income, or other funds		31	
Net	32	Total net assets or fund balances	3,418,671,367.	32	3,575,597,951.
	33	Total liabilities and net assets/fund balances	4,772,401,283.	33	5,201,949,007.
					Form 990 (2019)

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04-2103545

JSA

9E1053 2.000 06884N R19B

Form 990 (2019) Page **12** Part XI **Reconciliation of Net Assets** Check if Schedule O contains a response or note to any line in this Part XI 1,223,122,663. 1 1 1,109,480,255. 2 113,642,408. 3 3 3,418,671,367. 4 Net assets or fund balances at beginning of year (must equal Part X, line 32, column (A)) 4 42,750,779. 5 5 6 6 0. 7 7 0. 8 8 533,397. 9 9 10 Net assets or fund balances at end of year. Combine lines 3 through 9 (must equal Part X, line 10 3,575,597,951. Part XII Financial Statements and Reporting Check if Schedule O contains a response or note to any line in this Part XII........... Yes No Accounting method used to prepare the Form 990: Cash | X | Accrual Other If the organization changed its method of accounting from a prior year or checked "Other," explain in Schedule O. Χ 2a 2a Were the organization's financial statements compiled or reviewed by an independent accountant?..... If "Yes," check a box below to indicate whether the financial statements for the year were compiled or reviewed on a separate basis, consolidated basis, or both: Separate basis Consolidated basis Both consolidated and separate basis Χ 2b **b** Were the organization's financial statements audited by an independent accountant? If "Yes," check a box below to indicate whether the financial statements for the year were audited on a separate basis, consolidated basis, or both: X Consolidated basis Separate basis Both consolidated and separate basis c If "Yes" to line 2a or 2b, does the organization have a committee that assumes responsibility for oversight of X 2c the audit, review, or compilation of its financial statements and selection of an independent accountant? If the organization changed either its oversight process or selection process during the tax year, explain on Schedule O. 3a As a result of a federal award, was the organization required to undergo an audit or audits as set forth in the 3a Χ b If "Yes," did the organization undergo the required audit or audits? If the organization did not undergo the Х 3b required audit or audits, explain why on Schedule O and describe any steps taken to undergo such audits . . .

Form **990** (2019)

JSA

9E1054 2.000 06884N R19B

PUBLIC DISCLOSURE COPY

SCHEDULE A (Form 990 or 990-EZ)

Public Charity Status and Public Support

Complete if the organization is a section 501(c)(3) organization or a section 4947(a)(1) nonexempt charitable trust.

► Attach to Form 990 or Form 990-EZ.

Open to Public

Employer identification number

Department of the Treasury Internal Revenue Service Name of the organization

► Go to www.irs.gov/Form990 for instructions and the latest information.

Inspection

OMB No. 1545-0047

TRU	JST	EES OF BOSTON COLLEG	GE				04-21035	45
Pa	rt I	Reason for Public Cha	rity Status (All c	organizations must c	omplet	e this pa	art.) See instructions	
The	orga	anization is not a private fou	ndation because it	is: (For lines 1 through	gh 12, ch	eck only	one box.)	
1		A church, convention of chu	urches, or associa	tion of churches desci	ribed in s	ection 1	70(b)(1)(A)(i).	
2	X	A school described in secti	on 170(b)(1)(A)(ii)	. (Attach Schedule E	(Form 99	90 or 990)-EZ).)	
3		A hospital or a cooperative		·				
4		A medical research organiz	•	-				(iii). Enter the
		hospital's name, city, and st	-	•	•		(// // /	` ,
5		An organization operated to		a college or universit	y owned	d or ope	erated by a governme	ntal unit described in
		section 170(b)(1)(A)(iv). (C		5	,		, 0	
6		A federal, state, or local go		rnmental unit describe	d in sect	ion 170(b)(1)(A)(v).	
7		An organization that norma						om the general public
		described in section 170(b)	•	·		Ü		
8		A community trust describe		·	Part II.)			
9		An agricultural research org	-		-		I in conjunction with a	land-grant college
		or university or a non-land-	=			-		
		university:		,	,			J
10		An organization that norma	Ily receives: (1) m	ore than 331/3 % of its	support	from co	ntributions, membersh	nip fees, and gross
		receipts from activities rela	ted to its exempt f	unctions - subject to a	certain e	exception	s. and (2) no more tha	n 331/3% of its
		support from gross investmacquired by the organizatio	n after June 30, 1	975. See section 509	abie incc (a)(2), ((Complete	s section 5 i i tax) from • Part III.)	businesses
11		An organization organized						
12		An organization organized	and operated exclu	usively for the benefit	of, to pe	erform th	e functions of, or to o	arry out the purposes
		of one or more publicly su	•	-	-			
		Check the box in lines 12a t	hrough 12d that d	escribes the type of su	upporting	g organiz	zation and complete lin	nes 12e, 12f, and 12g.
а		Type I. A supporting orga	anization operated	, supervised, or contr	olled by	its supp	orted organization(s),	typically by giving
		the supported organization	on(s) the power to	regularly appoint or e	lect a m	ajority of	the directors or truste	es of the
		supporting organization.	ou must complet	e Part IV, Sections A	and B.			
b		$oxedsymbol{oxed}$ Type II. A supporting org	anization supervise	ed or controlled in co	nnection	with its	supported organization	on(s), by having
		control or management of	of the supporting o	rganization vested in	the sam	e persor	ns that control or man	age the supported
		organization(s). You must	complete Part IV	, Sections A and C.				
С		$oxedsymbol{oxed}$ Type III functionally integ	grated. A supporti	ng organization opera	ited in co	onnectio	n with, and functional	ly integrated with,
		$_$ its supported organization	n(s) (see instruction	s). You must comple	te Part I	V, Section	ons A, D, and E.	
d					•			• , ,
		that is not functionally into						d an attentiveness
		_ requirement (see instruct		-				
е		☐ Check this box if the orga					• • • • • • • • • • • • • • • • • • • •	I, Type III
	_	functionally integrated, or	. **		porting o	organizat	ion.	
1		ter the number of supported ovide the following information	_					
g		ame of supported organization	(ii) EIN	(iii) Type of organization	(iv) to the	organization	(v) Amount of monetary	(vi) Amount of
	(1) 14	arrie or supported organization	(II) LIN	(described on lines 1-10		ur governing	support (see	other support (see
				above (see instructions))		ment?	instructions)	instructions)
					Yes	No		
(A)								
/D\								
(B)								
(C)								
(C)								
(D)								
(E)								
_								
Tota	al							
								i

For Paperwork Reduction Act Notice, see the Instructions for Form 990 or 990-EZ.

Page 2 Schedule A (Form 990 or 990-EZ) 2019

Part II Support Schedule for Organizations Described in Sections 170(b)(1)(A)(iv) and 170(b)(1)(A)(vi) (Complete only if you checked the box on line 5, 7, or 8 of Part I or if the organization failed to qualify under Part III. If the organization fails to qualify under the tests listed below, please complete Part III.)

Sec	tion A. Public Support						
Cale	ndar year (or fiscal year beginning in)	(a) 2015	(b) 2016	(c) 2017	(d) 2018	(e) 2019	(f) Total
1	Gifts, grants, contributions, and membership fees received. (Do not include any "unusual grants.")	210,570,096.	171,722,628.	131,641,150.	159,699,817.	225,038,278.	898,671,969.
2	Tax revenues levied for the organization's benefit and either paid to or expended on its behalf						0.
3	The value of services or facilities furnished by a governmental unit to the organization without charge						0.
4	Total. Add lines 1 through 3	210,570,096.	171,722,628.	131,641,150.	159,699,817.	225,038,278.	898,671,969.
5	The portion of total contributions by each person (other than a governmental unit or publicly supported organization) included on line 1 that exceeds 2% of the amount						
^	shown on line 11, column (f)						52,897,314.
$\frac{6}{2}$	Public support. Subtract line 5 from line 4						845,774,655.
	tion B. Total Support ndar year (or fiscal year beginning in)	(a) 2015	(b) 2016	(c) 2017	(d) 2018	(e) 2019	(f) Total
_		210,570,096.	171,722,628.	131,641,150.	159,699,817.	225,038,278.	898,671,969.
7 8	Amounts from line 4. Gross income from interest, dividends, payments received on securities loans, rents, royalties, and income from similar sources	26,182,476.	32,546,697.	43,879,651.	57,311,959.	55,306,068.	215,226,851.
9	Net income from unrelated business activities, whether or not the business is regularly carried on	0.	0.	0.	0.	0.	0.
10	Other income. Do not include gain or loss from the sale of capital assets (Explain in Part VI.)	1,965,244.	1,976,491.	1,987,232.	2,137,809.	1,696,553.	9,763,329.
11	Total support. Add lines 7 through 10						1,123,662,149.
12	Gross receipts from related activities, etc. (s	see instructions) .				12	4,169,437,120.
13	First five years. If the Form 990 is f organization, check this box and stop here						
	tion C. Computation of Public Sup						75.27 %
14	Public support percentage for 2019 (li	. , ,				14	75.27 % 76.87 %
15	Public support percentage from 2018						
16a	331/3% support test - 2019. If the or	_					. 37
	box and stop here. The organization q	-		_			
D	331/3% support test - 2018. If the organization	=					
170	this box and stop here . The organizati 10%-facts-and-circumstances test - 2	-		_			
17a	10% or more, and if the organization	_					
	Part VI how the organization meets t					-	•
	organization			•	•		■ I
h	10%-facts-and-circumstances test - 2						and line
D	15 is 10% or more, and if the organization	_	=				
	Explain in Part VI how the organizati						-
	supported organization				_	•	► Dubility
18	Private foundation. If the organization						
. •	instructions						

Schedule A (Form 990 or 990-EZ) 2019

Schedule A (Form 990 or 990-EZ) 2019 Page 3

Part III Support Schedule for Organizations Described in Section 509(a)(2)

(Complete only if you checked the box on line 10 of Part I or if the organization failed to qualify under Part II.)

Sec	tion A. Public Support			· 1	•	,	
	ndar year (or fiscal year beginning in)	(a) 2015	(b) 2016	(c) 2017	(d) 2018	(e) 2019	(f) Total
1	Gifts, grants, contributions, and membership fees			. ,		.,	
-	received. (Do not include any "unusual grants.")						
2	Gross receipts from admissions, merchandise						
	sold or services performed, or facilities						
	furnished in any activity that is related to the						
	organization's tax-exempt purpose						
3	Gross receipts from activities that are not an						
Ū	unrelated trade or business under section 513 .						
4	Tax revenues levied for the						
•	organization's benefit and either paid to						
	or expended on its behalf						
5	The value of services or facilities						
٠	furnished by a governmental unit to the						
	organization without charge						
6	Total. Add lines 1 through 5						
	Amounts included on lines 1, 2, and 3						
ıa	received from disqualified persons						
b	Amounts included on lines 2 and 3						
_	received from other than disqualified						
	persons that exceed the greater of \$5,000						
_	or 1% of the amount on line 13 for the year						
8	Add lines 7a and 7b						
Ü	line 6.)						
Sac	tion B. Total Support						
	ndar year (or fiscal year beginning in)	(a) 2015	(b) 2016	(c) 2017	(d) 2018	(e) 2019	(f) Total
9	Amounts from line 6	(4) 20 . 0	(2) 20:0	(5) 25	(4) 2010	(0) 20 : 0	(.,
	Gross income from interest, dividends,						
	payments received on securities loans,						
	rents, royalties, and income from similar sources						
h	Unrelated business taxable income (less						
	section 511 taxes) from businesses						
	acquired after June 30, 1975						
_	Add lines 10a and 10b						
11	Net income from unrelated business						
• •	activities not included in line 10b, whether						
	,						
	or not the business is regularly carried on						
12	Other income. Do not include gain or						
	loss from the sale of capital assets						
12	(Explain in Part VI.) Total support. (Add lines 9, 10c, 11,						
13							
	and 12.)		tionle first see	nd thind formation	or fifth toy y		F04(a)(2)
14	•	ŭ	·		•		` ` ` ` _
500	organization, check this box and stop here.						
15	tion C. Computation of Public Supp Public support percentage for 2019 (line 8,			mn (f))		15	0/
		, ,	•				%
16	Public support percentage from 2018 Sched					16	%
	levestment income percentage for 2019. (lin			12 column (f))		17	0/
17 10	Investment income percentage for 2019 (lin		•				%
							%
19 a		_					
			_				
b	-						
			•	•		0	
18 19 a	Investment income percentage for 2019 (IIII) Investment income percentage from 2018 S 331/3% support tests - 2019. If the organization of the orga	Schedule A, Part ganization did r s box and stop anization did not this box and s	III, line 17 not check the bo p here. The org t check a box on top here. The or	ox on line 14, a anization qualifie line 14 or line ganization qualifi	nd line 15 is m s as a publicly 19a, and line 16 es as a publicly	ore than 331/3% supported organ is more than 33 supported organ	ization . ► 1/3 %, and ization ►

Schedule A (Form 990 or 990-EZ) 2019

04-2103545

Schedule A (Form 990 or 990-EZ) 2019 Page 4

TRUSTEES OF BOSTON COLLEGE

Part IV **Supporting Organizations**

(Complete only if you checked a box in line 12 on Part I. If you checked 12a of Part I, complete Sections A and B. If you checked 12b of Part I, complete Sections A and C. If you checked 12c of Part I, complete Sections A, D, and E. If you checked 12d of Part I, complete Sections A and D, and complete Part V.)

Se

Secti	ion A. All Supporting Organizations			
			Yes	No
1	Are all of the organization's supported organizations listed by name in the organization's governing documents? If "No," describe in Part VI how the supported organizations are designated. If designated by class or purpose, describe the designation. If historic and continuing relationship, explain.	1		
2	Did the organization have any supported organization that does not have an IRS determination of status under section 509(a)(1) or (2)? If "Yes," explain in Part VI how the organization determined that the supported organization was described in section 509(a)(1) or (2).	2		
3a	Did the organization have a supported organization described in section 501(c)(4), (5), or (6)? If "Yes," answer (b) and (c) below.	3a		
b	Did the organization confirm that each supported organization qualified under section 501(c)(4), (5), or (6) and satisfied the public support tests under section 509(a)(2)? If "Yes," describe in Part VI when and how the organization made the determination.	3b		
С	Did the organization ensure that all support to such organizations was used exclusively for section 170(c)(2)(B) purposes? If "Yes," explain in Part VI what controls the organization put in place to ensure such use.	3c		
4a	Was any supported organization not organized in the United States ("foreign supported organization")? If "Yes," and if you checked 12a or 12b in Part I, answer (b) and (c) below.	4a		
b	Did the organization have ultimate control and discretion in deciding whether to make grants to the foreign supported organization? If "Yes," describe in Part VI how the organization had such control and discretion despite being controlled or supervised by or in connection with its supported organizations.	4b		
С	Did the organization support any foreign supported organization that does not have an IRS determination under sections 501(c)(3) and 509(a)(1) or (2)? If "Yes," explain in Part VI what controls the organization used to ensure that all support to the foreign supported organization was used exclusively for section 170(c)(2)(B) purposes.	4c		
5a	Did the organization add, substitute, or remove any supported organizations during the tax year? If "Yes," answer (b) and (c) below (if applicable). Also, provide detail in Part VI , including (i) the names and EIN numbers of the supported organizations added, substituted, or removed; (ii) the reasons for each such action; (iii) the authority under the organization's organizing document authorizing such action; and (iv) how the action was accomplished (such as by amendment to the organizing document).	5a		
b	Type I or Type II only. Was any added or substituted supported organization part of a class already			
-	designated in the organization's organizing document?	5b		
С	Substitutions only. Was the substitution the result of an event beyond the organization's control?	5c		
6	Did the organization provide support (whether in the form of grants or the provision of services or facilities) to anyone other than (i) its supported organizations, (ii) individuals that are part of the charitable class benefited by one or more of its supported organizations, or (iii) other supporting organizations that also support or benefit one or more of the filing organization's supported organizations? If "Yes," provide detail in Part VI .	6		
7	Did the organization provide a grant, loan, compensation, or other similar payment to a substantial contributor			
	(as defined in section 4958(c)(3)(C)), a family member of a substantial contributor, or a 35% controlled entity with regard to a substantial contributor? If "Yes," complete Part I of Schedule L (Form 990 or 990-EZ).	7		
8	Did the organization make a loan to a disqualified person (as defined in section 4958) not described in line 7? If "Yes," complete Part I of Schedule L (Form 990 or 990-EZ).	8		
9a	Was the organization controlled directly or indirectly at any time during the tax year by one or more disqualified persons as defined in section 4946 (other than foundation managers and organizations described in section 509(a)(1) or (2))? If "Yes," provide detail in Part VI .	9a		
b	Did one or more disqualified persons (as defined in line 9a) hold a controlling interest in any entity in which the supporting organization had an interest? If "Yes," provide detail in Part VI.	9b		
С	Did a disqualified person (as defined in line 9a) have an ownership interest in, or derive any personal benefit from, assets in which the supporting organization also had an interest? If "Yes," provide detail in Part VI.	9c		
10 a	Was the organization subject to the excess business holdings rules of section 4943 because of section 4943(f) (regarding certain Type II supporting organizations, and all Type III non-functionally integrated supporting organizations)? <i>If</i> "Yes," <i>answer 10b below.</i>	10a		
	oupporting organizations): It 100, answer 100 bolow.	. 54		\vdash

Schedule A (Form 990 or 990-EZ) 2019

10b

b Did the organization have any excess business holdings in the tax year? (Use Schedule C, Form 4720, to

determine whether the organization had excess business holdings.)

04-2103545

Schedule A /Form 990 or 990-F7) 2019

TRUSTEES OF BOSTON COLLEGE

Schedu	le A (Form 990 or 990-EZ) 2019		F	Page 5
Part	Supporting Organizations (continued)			
			Yes	No
11	Has the organization accepted a gift or contribution from any of the following persons?			
а	A person who directly or indirectly controls, either alone or together with persons described in (b) and (c) below, the governing body of a supported organization?	11a		
h	A family member of a person described in (a) above?	11b		
	A 35% controlled entity of a person described in (a) or (b) above? If "Yes" to a, b, or c, provide detail in Part VI.	11c		
	on B. Type I Supporting Organizations	110		
	<u></u>		Yes	No
1	Did the directors, trustees, or membership of one or more supported organizations have the power to			
'	regularly appoint or elect at least a majority of the organization's directors or trustees at all times during the			
	tax year? If "No," describe in Part VI how the supported organization(s) effectively operated, supervised, or			
	controlled the organization's activities. If the organization had more than one supported organization,			
	describe how the powers to appoint and/or remove directors or trustees were allocated among the supported			
	organizations and what conditions or restrictions, if any, applied to such powers during the tax year.	1		
2	Did the organization operate for the benefit of any supported organization other than the supported			
	organization(s) that operated, supervised, or controlled the supporting organization? If "Yes," explain in Part			
	VI how providing such benefit carried out the purposes of the supported organization(s) that operated, supervised, or controlled the supporting organization.			
0 1!	11 9 9	2		
Secti	on C. Type II Supporting Organizations		V	NI.
_			Yes	NO
1	Were a majority of the organization's directors or trustees during the tax year also a majority of the directors or trustees of each of the organization's supported organization(s)? <i>If "No," describe in Part VI how control</i>			
	or management of the supporting organization was vested in the same persons that controlled or managed			
	the supported organization(s).	1		
Secti	on D. All Type III Supporting Organizations	<u> </u>		
			Yes	No
1	Did the organization provide to each of its supported organizations, by the last day of the fifth month of the			
	organization's tax year, (i) a written notice describing the type and amount of support provided during the prior tax year, (ii) a copy of the Form 990 that was most recently filed as of the date of notification, and (iii) copies of			
	the organization's governing documents in effect on the date of notification, to the extent not previously			
	provided?	1		
2	Were any of the organization's officers, directors, or trustees either (i) appointed or elected by the supported			
	organization(s) or (ii) serving on the governing body of a supported organization? If "No," explain in Part VI how			
	the organization maintained a close and continuous working relationship with the supported organization(s).	2		
3	By reason of the relationship described in (2), did the organization's supported organizations have a			
	significant voice in the organization's investment policies and in directing the use of the organization's income or assets at all times during the tax year? If "Yes," describe in Part VI the role the organization's			
	supported organizations played in this regard.			
Socti	on E. Type III Functionally Integrated Supporting Organizations	3		
1	Check the box next to the method that the organization used to satisfy the Integral Part Test during the year (see ins	tructi	one)	
a	The organization satisfied the Activities Test. Complete line 2 below.	ou acu	OHS).	
b	The organization is the parent of each of its supported organizations. <i>Complete line 3 below.</i>			
C	The organization supported a governmental entity. Describe in Part VI how you supported a government entity (see	instru	ctions).	
_			Yes	
2	Activities Test. Answer (a) and (b) below.			
а	Did substantially all of the organization's activities during the tax year directly further the exempt purposes of the supported organization(s) to which the organization was responsive? If "Yes," then in Part VI identify			
	those supported organizations and explain how these activities directly furthered their exempt purposes,			
	how the organization was responsive to those supported organizations, and how the organization determined			
	that these activities constituted substantially all of its activities.	2a		
b	Did the activities described in (a) constitute activities that, but for the organization's involvement, one or more			
_	of the organization's supported organization(s) would have been engaged in? If "Yes," explain in Part VI the			
	reasons for the organization's position that its supported organization(s) would have engaged in these			
	activities but for the organization's involvement.	2b		
3	Parent of Supported Organizations. Answer (a) and (b) below.			
а	Did the organization have the power to regularly appoint or elect a majority of the officers, directors, or			
	trustees of each of the supported organizations? Provide details in Part VI.	3a		
b	Did the organization exercise a substantial degree of direction over the policies, programs, and activities of each of its supported organizations? <i>If</i> "Yes," <i>describe in</i> Part VI the role played by the organization in this regard.	3b		
	or no supported organizations in 1700, accombe in rait vi the role played by the organization in this fedalu.	JU	, !	

Page 6 Schedule A (Form 990 or 990-EZ) 2019

TRUSTEES OF BOSTON COLLEGE

Part V Type III Non-Functionally Integrated 509(a)(3) Supporting Organ	nization	s	
1 Check here if the organization satisfied the Integral Part Test as a qualifying	a trust oi	n Nov. 20, 1970 (expla	in in Part VI). See
instructions. All other Type III non-functionally integrated supporting organization	-		•
Section A - Adjusted Net Income		(A) Prior Year	(B) Current Year (optional)
1 Net short-term capital gain	1		
2 Recoveries of prior-year distributions	2		
3 Other gross income (see instructions)	3		
4 Add lines 1 through 3.	4		
5 Depreciation and depletion	5		
6 Portion of operating expenses paid or incurred for production or			
collection of gross income or for management, conservation, or			
maintenance of property held for production of income (see instructions)	6		
7 Other expenses (see instructions)	7		
8 Adjusted Net Income (subtract lines 5, 6, and 7 from line 4)	8		
Section B - Minimum Asset Amount		(A) Prior Year	(B) Current Year (optional)
1 Aggregate fair market value of all non-exempt-use assets (see			
instructions for short tax year or assets held for part of year):			
a Average monthly value of securities	1a		
b Average monthly cash balances	1b		
c Fair market value of other non-exempt-use assets	1c		
d Total (add lines 1a, 1b, and 1c)	1d		
e Discount claimed for blockage or other			
factors (explain in detail in Part VI):			
2 Acquisition indebtedness applicable to non-exempt-use assets	2		
3 Subtract line 2 from line 1d.	3		
4 Cash deemed held for exempt use. Enter 1-1/2% of line 3 (for greater amount,			
see instructions).	4		
5 Net value of non-exempt-use assets (subtract line 4 from line 3)	5		
6 Multiply line 5 by .035.	6		
7 Recoveries of prior-year distributions	7		
8 Minimum Asset Amount (add line 7 to line 6)	8		
Section C - Distributable Amount			Current Year
1 Adjusted net income for prior year (from Section A, line 8, Column A)	1		
2 Enter 85% of line 1.	2		
3 Minimum asset amount for prior year (from Section B, line 8, Column A)	3		
4 Enter greater of line 2 or line 3.	4		
5 Income tax imposed in prior year	5		
6 Distributable Amount. Subtract line 5 from line 4, unless subject to			
emergency temporary reduction (see instructions).	6		
7 Check here if the current year is the organization's first as a non-functionally	y integra	ated Type III supporting	g organization (see
instructions).			

Schedule A (Form 990 or 990-EZ) 2019 Page **7**

Part	Part V Type III Non-Functionally Integrated 509(a)(3) Supporting Organizations (continued)							
Secti	Current Year							
1	Amounts paid to supported organizations to accomplish ex	cempt purposes						
2	Amounts paid to perform activity that directly furthers exen	npt purposes of support	ed					
	organizations, in excess of income from activity							
3	Administrative expenses paid to accomplish exempt purpo	zations						
4	Amounts paid to acquire exempt-use assets							
5	Qualified set-aside amounts (prior IRS approval required)							
6	Other distributions (describe in Part VI). See instructions.							
7	Total annual distributions. Add lines 1 through 6.							
8	Distributions to attentive supported organizations to which	the organization is resp	onsive					
	(provide details in Part VI). See instructions.							
9	Distributable amount for 2019 from Section C, line 6							
10	Line 8 amount divided by line 9 amount							
	Section E - Distribution Allocations (see instructions)	(ii) Underdistributions Pre-2019	(iii) Distributable Amount for 2019					
1	Distributable amount for 2019 from Section C, line 6							
2	Underdistributions, if any, for years prior to 2019							
	(reasonable cause required - explain in Part VI). See							
	instructions.							
3	Excess distributions carryover, if any, to 2019							
а	From 2014							
b	From 2015							
С	From 2016							
d	From 2017							
е	E 0010							
f	Total of lines 3a through e							
g	Applied to underdistributions of prior years							
h	Applied to 2019 distributable amount							
i	Carryover from 2014 not applied (see instructions)							
j	Remainder. Subtract lines 3g, 3h, and 3i from 3f.							
4	Distributions for 2019 from							
	Section D, line 7: \$							
а	Applied to underdistributions of prior years							
b	Applied to 2019 distributable amount							
С	Remainder. Subtract lines 4a and 4b from 4.							
5	Remaining underdistributions for years prior to 2019, if							
	any. Subtract lines 3g and 4a from line 2. For result							
	greater than zero, explain in Part VI. See instructions.							
6	Remaining underdistributions for 2019. Subtract lines 3h							
	and 4b from line 1. For result greater than zero, explain in							
	Part VI. See instructions.							
7	Excess distributions carryover to 2020. Add lines 3j							
	and 4c.							
8	Breakdown of line 7:							
a	Excess from 2015							
b	Excess from 2016							
<u> </u>	Excess from 2017							
d	Excess from 2018							
е	Excess from 2019							

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TRUSTEES OF BOSTON COLLEGE

Schedule A (Form 990 or 990-EZ) 2019 Page 8

Part VI Supplemental Information. Provide the explanations required by Part II, line 10; Part II, line 17a or 17b; Part III, line 12; Part IV, Section A, lines 1, 2, 3b, 3c, 4b, 4c, 5a, 6, 9a, 9b, 9c, 11a, 11b, and 11c; Part IV, Section B, lines 1 and 2; Part IV, Section C, line 1; Part IV, Section D, lines 2 and 3; Part IV, Section E, lines 1c, 2a, 2b, 3a and 3b; Part V, line 1; Part V, Section B, line 1e; Part V, Section D, lines 5, 6, and 8; and Part V, Section E, lines 2, 5, and 6. Also complete this part for any additional information. (See instructions.)

SCHEDULE A, PART II, LINE 10

THE TOTAL REPORTED ON LINE 10 IS COMPRISED OF EVENT INCOME, CHILDREN'S

CENTER AND VENDING.

Schedule A (Form 990 or 990-EZ) 2019

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SCHEDULE C (Form 990 or 990-EZ)

Political Campaign and Lobbying Activities

For Organizations Exempt From Income Tax Under section 501(c) and section 527

► Attach to Form 990 or Form 990-EZ.

Open to Public Inspection

OMB No. 1545-0047

Department of the Treasury Internal Revenue Service

► Complete if the organization is described below. ► Go to www.irs.gov/Form990 for instructions and the latest information.

If the organization answered "Yes," on Form 990, Part IV, line 3, or Form 990-EZ, Part V, line 46 (Political Campaign Activities), then

- Section 501(c)(3) organizations: Complete Parts I-A and B. Do not complete Part I-C.
- Section 501(c) (other than section 501(c)(3)) organizations: Complete Parts I-A and C below. Do not complete Part I-B.
- Section 527 organizations: Complete Part I-A only.

If the organization answered "Yes," on Form 990, Part IV, line 4, or Form 990-EZ, Part VI, line 47 (Lobbying Activities), then

• Section 501(c)(3) organizations that have filed Form 5768 (election under section 501(h)): Complete Part II-A. Do not complete Part II-B.

		that have NOT filed Form 5768 (elect on Form 990, Part IV, line 5 (Proxy			
	(see separate instructions), ther		rax) (see separate ii	istructions) or Form 990-	EZ, Part V, line 350 (Prox
	Section 501(c)(4), (5), or (6) orga	anizations: Complete Part III.			
	e of organization			Employer ide	ntification number
	JSTEES OF BOSTON COLI			04-2103	
Pa	•	organization is exempt under			
1	·	organization's direct and indirect	political campaign ad	ctivities in Part IV. (see ir	nstructions for
	definition of "political campa	,			
2		xpenditures (see instructions)			
		campaign activities (see instruction			
Pai		organization is exempt under			
1	Enter the amount of any exc	cise tax incurred by the organization	on under section 495	5 ▶ \$	
2		cise tax incurred by organization m			
3	_	a section 4955 tax, did it file Form	-		
					Yes No
	If "Yes," describe in Part IV.		(! FO4 (-)		· ·
Pai	•	organization is exempt under	• • • • • • • • • • • • • • • • • • • •		9).
1		xpended by the filing organization			
2		g organization's funds contributed			
3		enditures. Add lines 1 and 2. En		·	
3	line 17b			▶\$	
4 5	Enter the names, addresses organization made payment the amount of political cont	e Form 1120-POL for this year? and employer identification numbers. For each organization listed, entributions received that were promoted or a political action committee.	ber (EIN) of all section ter the amount paid nptly and directly de	on 527 political organiza I from the filing organizalivered to a separate po	ations to which the filing cation's funds. Also ente olitical organization, such
	(a) Name	(b) Address	(c) EIN	(d) Amount paid from filing organization's funds. If none, enter -0	(e) Amount of political contributions received and promptly and directly delivered to a separate political organization. If none, enter -0
(1)					
(2)					
(3)					
(4)					
(5)					
(6)					

For Paperwork Reduction Act Notice, see the Instructions for Form 990 or 990-EZ.

Page 2 Part II-A Complete if the organization is exempt under section 501(c)(3) and filed Form 5768 (election under section 501(h)). Check ▶ if the filing organization belongs to an affiliated group (and list in Part IV each affiliated group member's name, address, EIN, expenses, and share of excess lobbying expenditures). B Check ▶ if the filing organization checked box A and "limited control" provisions apply. Limits on Lobbying Expenditures (a) Filing (b) Affiliated (The term "expenditures" means amounts paid or incurred.) organization's totals group totals 1a Total lobbying expenditures to influence public opinion (grassroots lobbying) **b** Total lobbying expenditures to influence a legislative body (direct lobbying) e Total exempt purpose expenditures (add lines 1c and 1d)......... f Lobbying nontaxable amount. Enter the amount from the following table in both columns. If the amount on line 1e, column (a) or (b) is: The lobbying nontaxable amount is: 20% of the amount on line 1e. Not over \$500,000 Over \$500,000 but not over \$1,000,000 \$100,000 plus 15% of the excess over \$500,000. Over \$1,000,000 but not over \$1,500,000 \$175,000 plus 10% of the excess over \$1,000,000 Over \$1,500,000 but not over \$17,000,000 \$225,000 plus 5% of the excess over \$1,500,000. Over \$17,000,000 \$1,000,000. g Grassroots nontaxable amount (enter 25% of line 1f) h Subtract line 1g from line 1a. If zero or less, enter -0i Subtract line 1f from line 1c. If zero or less, enter -0j If there is an amount other than zero on either line 1h or line 1i, did the organization file Form 4720 No 4-Year Averaging Period Under Section 501(h) (Some organizations that made a section 501(h) election do not have to complete all of the five columns below. See the separate instructions for lines 2a through 2f.) **Lobbying Expenditures During 4-Year Averaging Period** Calendar year (or fiscal year (a) 2016 (b) 2017 (c) 2018 (d) 2019 (e) Total beginning in) 2a Lobbying nontaxable amount b Lobbying ceiling amount (150% of line 2a, column (e)) c Total lobbying expenditures d Grassroots nontaxable amount e Grassroots ceiling amount (150% of line 2d, column (e))

Schedule C (Form 990 or 990-EZ) 2019

f Grassroots lobbying expenditures

Schedule C (Form 990 or 990-EZ) 2019

Par	Complete if the organization is exempt under section 501(c)(3) and has NOT (election under section 501(h)).	file	d For	m 576	8		
For	each "Yes," response on lines 1a through 1i below, provide in Part IV a detailed	(a	1)		(b))	
	•	Yes	No		Amo	unt	
1	During the year, did the filing organization attempt to influence foreign, national, state, or local						
	legislation, including any attempt to influence public opinion on a legislative matter or						
	referendum, through the use of:						
а	Volunteers?		X				
b	Paid staff or management (include compensation in expenses reported on lines 1c through 1i)?.		X				
С	Media advertisements?		X				
d	Mailings to members, legislators, or the public?		X				
e	Publications, or published or broadcast statements?		X				
f	Grants to other organizations for lobbying purposes?	х				75	,143
g h	Direct contact with legislators, their staffs, government officials, or a legislative body? L Rallies, demonstrations, seminars, conventions, speeches, lectures, or any similar means? L		X				,
i	Other activities?		Х				
j	Total. Add lines 1c through 1i					75	,143
z 2a	Did the activities in line 1 cause the organization to be not described in section 501(c)(3)?		Х				
b	If "Yes," enter the amount of any tax incurred under section 4912						
c	If "Yes," enter the amount of any tax incurred by organization managers under section 4912						
d	If the filing organization incurred a section 4912 tax, did it file Form 4720 for this year?						
Par	Complete if the organization is exempt under section 501(c)(4), section 501(c)	c)(5)	, or s	ection	1		
	501(c)(6).					Yes	N.
	Mara autotantially all (000/ ar mara) duca received nandadystible by mambara?				1	162	No
1	Were substantially all (90% or more) dues received nondeductible by members? Did the organization make only in-house lobbying expenditures of \$2,000 or less?				2		
3	Did the organization make only in-nodse lobbying expenditures of \$2,000 or less? Did the organization agree to carry over lobbying and political campaign activity expenditures from				3		
1	501(c)(6) and if either (a) BOTH Part III-A, lines 1 and 2, are answered "No" C answered "Yes." Dues, assessments and similar amounts from members		, . u.	1			
2	Section 162(e) nondeductible lobbying and political expenditures (do not include amount		of				
-	political expenses for which the section 527(f) tax was paid).		٠.				
а	Current year			2a			
b	Carryover from last year			2b			
С	Total			2c			
3	Aggregate amount reported in section 6033(e)(1)(A) notices of nondeductible section 162(e) dues	S		3			
4	If notices were sent and the amount on line 2c exceeds the amount on line 3, what portion	of th	ne				
	excess does the organization agree to carryover to the reasonable estimate of nondeductible lo	bbyir	ng				
_	and political expenditure next year?			4			
	Taxable amount of lobbying and political expenditures (see instructions)			5			
Par Provi 2 (se		grou	ıp list); Part	II-A, lii	nes 1	and

Schedule C (Form 990 or 990-EZ) 2019

Schedule C (Form 990 or 990-EZ) 2019

Page 4

Part IV Supplemental Information (continued)

FORM 990, SCHEDULE C, PART II-B, LINE 1-G

LOBBYING ACTIVITY EXPLANATION

PAYMENTS FOR LOBBYING EXPENDITURES ARE MADE TO THE FOLLOWING:

CASSIDY AND ASSOCIATES, INC. - ASSIST MANAGEMENT IN THE IDENTIFICATION,

DEVELOPMENT, AND PRESENTATION OF INSTITUTIONAL INITIATIVES FOR

CONSIDERATION BY COMMITTEES OF CONGRESS, FEDERAL REGULATORY AGENCIES, AND

OTHERS; ACT AS LIAISON TO GOVERNMENT AGENCIES BY MONITORING AND REPORTING

ON GOVERNMENTAL PROGRAMS AND LEGISLATION RELEVANT TO INSTITUTIONAL

INITIATIVES.

THE ORGANIZATION PAYS MEMBERSHIP DUES TO MEMBER ORGANIZATIONS WHICH MAY ENGAGE IN LOBBYING ACTIVITIES. THEREFORE, A PORTION OF THE DUES MAY BE ATTRIBUTABLE TO LOBBYING ACTIVITIES.

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SCHEDULE D (Form 990)

Supplemental Financial Statements ► Complete if the organization answered "Yes" on Form 990,

Part IV, line 6, 7, 8, 9, 10, 11a, 11b, 11c, 11d, 11e, 11f, 12a, or 12b.

► Attach to Form 990.

▶ Go to www.irs.gov/Form990 for instructions and the latest information.

OMB No. 1545-0047 Open to Public Inspection

Department of the Treasury
Internal Revenue Service
Name of the organization

Employer identification number

	e of the organization	Employer identification number
	USTEES OF BOSTON COLLEGE	04-2103545
Pa	Organizations Maintaining Donor Advised Funds or Other Similar Funds or	Accounts.
	Complete if the organization answered "Yes" on Form 990, Part IV, line 6.	
	(a) Donor advised funds	(b) Funds and other accounts
1	Total number at end of year	
2	Aggregate value of contributions to (during year)	
3	Aggregate value of grants from (during year)	
4	Aggregate value at end of year	
5	Did the organization inform all donors and donor advisors in writing that the assets held in	in donor advised
3	funds are the organization's property, subject to the organization's exclusive legal control?	
6	Did the organization inform all grantees, donors, and donor advisors in writing that grant fu	
6		
	only for charitable purposes and not for the benefit of the donor or donor advisor, or for an	
	conferring impermissible private benefit?	Yes No
Pa	Conservation Easements.	
_	Complete if the organization answered "Yes" on Form 990, Part IV, line 7.	
1	Purpose(s) of conservation easements held by the organization (check all that apply).	
		of a historically important land area
		of a certified historic structure
	Preservation of open space	
2	Complete lines 2a through 2d if the organization held a qualified conservation contribution in	the form of a conservation
	easement on the last day of the tax year.	Held at the End of the Tax Year
а	Total number of conservation easements	2a
b	Total acreage restricted by conservation easements	2b
С	Number of conservation easements on a certified historic structure included in (a)	2c
d	Number of conservation easements included in (c) acquired after 7/25/06, and not on a	
	historic structure listed in the National Register	2d
3	Number of conservation easements modified, transferred, released, extinguished, or terming	
•	tax year ►	nated by the organization during the
4	Number of states where property subject to conservation easement is located ▶	
5	Does the organization have a written policy regarding the periodic monitoring, inspecti	on handling of
5		-
^	violations, and enforcement of the conservation easements it holds?	
6	Staff and volunteer hours devoted to monitoring, inspecting, handling of violations, and enforcing	conservation easements during the year
_		
7	Amount of expenses incurred in monitoring, inspecting, handling of violations, and enforcing co	onservation easements during the year
	▶ \$	
8	Does each conservation easement reported on line 2(d) above satisfy the requirements of section	
	and section 170(h)(4)(B)(ii)?	Yes No
9	In Part XIII, describe how the organization reports conservation easements in its revenue and	expense statement and
	balance sheet, and include, if applicable, the text of the footnote to the organization's financial	al statements that describes the
	organization's accounting for conservation easements.	
Pa	organizations Maintaining Collections of Art, Historical Treasures, or Other	Similar Assets.
	Complete if the organization answered "Yes" on Form 990, Part IV, line 8.	
1a	If the organization elected, as permitted under FASB ASC 958, not to report in its revenue	e statement and balance sheet works
	of art, historical treasures, or other similar assets held for public exhibition, education,	or research in furtherance of public
_	service, provide in Part XIII the text of the footnote to its financial statements that describes the	
b	If the organization elected, as permitted under FASB ASC 958, to report in its revenue st	
	art, historical treasures, or other similar assets held for public exhibition, education, or rese provide the following amounts relating to these items:	earch in furtherance of public service,
	(i) Revenue included on Form 990, Part VIII, line 1	▶ \$ 1,856,475.
	(ii) Assets included in Form 990, Part X	ι
_		
2	If the organization received or held works of art, historical treasures, or other similar a	ssets for financial gain, provide the
	following amounts required to be reported under FASB ASC 958 relating to these items:	. .
a	Revenue included on Form 990, Part VIII, line 1.	
<u>b</u>	Assets included in Form 990, Part X	<u> ▶ \$</u>

Page 2 Schedule D (Form 990) 2019

Pa	rt Organizations Maintain					<u>'</u>			
3	Using the organization's acquisition		other records, che	ck any of th	ne follow	ring that make sign	nificant	use c	of its
	collection items (check all that app	ly):							
а	X Public exhibition		d X Loan	or exchang	je prograi	m			
b	X Scholarly research		e Othe	r					
С	X Preservation for future gene	rations							
4	Provide a description of the organ	nization's collections	s and explain how	they furthe	er the org	ganization's exemp	t purpo	se in	Part
	XIII.								
5	During the year, did the organization						_		,
	assets to be sold to raise funds rath		ained as part of the	organizatio	n's collec	ction?	Yes	X	No
Pa	Complete if the organization of the State of the Complete if the organization of the State of th	•	es" on Form 990,	Part IV, lin	e 9, or re	eported an amou	nt on Fo	orm	
1a	Is the organization an agent, truste	ee. custodian or othe	er intermediary for	contribution	s or othe	r assets not			
	included on Form 990, Part X?						Yes	X	No
b	If "Yes," explain the arrangement i								
	, ,	•	J			Amount			
С	Beginning balance			10	;				
d	A 1 10:1 1 1 1								
е	Distributions during the year								
f	Ending balance								
2a	Did the organization include an am	ount on Form 990,	Part X, line 21, for	escrow or o	ustodial	account liability?	X Yes		No
	If "Yes," explain the arrangement i					_	 	Х	1
	rt V Endowment Funds.		·						
	Complete if the organiza	ation answered "Ye	es" on Form 990,	Part IV, lin	e 10.				
		(a) Current year	(b) Prior year	(c) Two ye	ars back	(d) Three years back	(e) Fou	years	back
1a	Beginning of year balance	2474129000.	2567405000	24004	73000.	2195667000.	234	5990	0000.
	Contributions	98,279,000.	45,368,000	32,54	5,000.	33,086,000.	53,	622,	000.
	Net investment earnings, gains,								
·	and losses	119,444,000.	-22,123,000	245,38	7,000.	278,834,000.	-99,	775,	000.
Ч	Grants or scholarships	34,473,000.	35,048,000	32,39	4,000.	31,250,000.	28,	831,	000.
	Other expenditures for facilities								
·	and programs	75,108,000.	78,967,000	76,09	9,000.	73,575,000.	72,	651,	000.
f	Administrative expenses	2,809,000.	2,506,000	2,50	7,000.	2,289,000.	2,	688,	000.
g	End of year balance	2579462000.	2474129000	25674	05000.	2400473000.	219	5667	7000.
2	Provide the estimated percentage	of the current year	end balance (line 1	r column (a)) held as	-			
- a	Board designated or quasi-endown	nent ▶ 35.6100) %	y, column (a	,, 11014 40	•			
b	Permanent endowment ▶ 44.3	1900 %	_						
	Term endowment ▶ 20.2000								
	The percentages on lines 2a, 2b, a	and 2c should equal	100%.						
3a	Are there endowment funds not in	the possession of the	ne organization tha	t are held a	nd admir	nistered for the			
	organization by:							Yes	No
	(i) Unrelated organizations						3a(i)		X
	(ii) Related organizations						3a(ii)		X
b	If "Yes" on line 3a(ii), are the relate	ed organizations liste	ed as required on So	hedule R?.			3b		
4	Describe in Part XIII the intended u	uses of the organiza	tion's endowment f	unds.					
Pa	rt VI Land, Buildings, and Equ	uipment.		D. A.D.A.B.	. 44		4 X/ P	. 40	
	Complete if the organiz Description of property								<u>. </u>
	Description of property		tment)	t or other basis (other)	depr	cumulated (c eciation	l) Book va	aiue	
1a	Land		202,	829,094.			202,8	29,0	94.
b	Buildings		191	8827106.	737,4	41,858. 1,	181,3	85,2	248.
С	Leasehold improvements								
d	Equipment		248,	699,732.	198,5	41,314.	50,1	58,4	18.
	Other			836,004.		76,255.	334,4	59 , 7	49.
	Add lines 1a through 1e (Column		n 000 Part V colur	nn (R) line	100.1	1.	768.8	32 5	in 9

Schedule D (Form 990) 2019

TRUSTEES OF BOSTON COLLEGE 04-2103545 Schedule D (Form 990) 2019 Page 3 Part VII **Investments - Other Securities.** Complete if the organization answered "Yes" on Form 990, Part IV, line 11b. See Form 990, Part X, line 12. (a) Description of security or category (b) Book value (c) Method of valuation: (including name of security) Cost or end-of-year market value (1) Financial derivatives (2) Closely held equity interests (3) Other (A) EQUITIES 1,580,746,724 FMV (B) REAL ESTATE 261,593,692. FMV (C) FIXED INCOME 80,575,771 FMV 303,565,483. FMV (D) CASH (E) (F) (G) (H)2,226,481,670. Total. (Column (b) must equal Form 990, Part X, col. (B) line 12.) Investments - Program Related. Part VIII Complete if the organization answered "Yes" on Form 990, Part IV, line 11c. See Form 990, Part X, line 13. (a) Description of investment (b) Book value (c) Method of valuation: Cost or end-of-year market value (1) (2) (3) (4) (5) (6) (7) (8) (9) Total. (Column (b) must equal Form 990, Part X, col. (B) line 13.) Part IX Other Assets. Complete if the organization answered "Yes" on Form 990, Part IV, line 11d. See Form 990, Part X, line 15. (a) Description (b) Book value (1) (2) (3) (4) (5) (6) (7) (8) (9)Total. (Column (b) must equal Form 990, Part X, col. (B) line 15.) Part X Other Liabilities. Complete if the organization answered "Yes" on Form 990, Part IV, line 11e or 11f. See Form 990, Part X, 1. (a) Description of liability (b) Book value (1) Federal income taxes 15,000,391. DEPOSITS PAYABLE (2) (3)US GOVERNMENT LOAN ADVANCES 12,301,367 (4)(5)(6)(7)(8)(9)27,301,758. Total. (Column (b) must equal Form 990, Part X, col. (B) line 25.)

2. Liability for uncertain tax positions. In Part XIII, provide the text of the footnote to the organization's financial statements that reports the organization's liability for uncertain tax positions under FASB ASC 740. Check here if the text of the footnote has been provided in Part XIII

JSA 9E1270 1.000

Page 4 Schedule D (Form 990) 2019

Part	Reconciliation of Revenue per Audited Financial Statements With Revenue per Return Complete if the organization answered "Yes" on Form 990, Part IV, line 12a.	1.
1	Total revenue, gains, and other support per audited financial statements	1
2	Amounts included on line 1 but not on Form 990, Part VIII, line 12:	
a	Net unrealized gains (losses) on investments	
b	Donated services and use of facilities	
c	Recoveries of prior year grants	
d	Other (Describe in Part XIII.)	
	Add lines 2a through 2d	2e
3	Subtract line 2e from line 1	3
4	Amounts included on Form 990, Part VIII, line 12, but not on line 1:	
а	Investment expenses not included on Form 990, Part VIII, line 7b 4a	
b	Other (Describe in Part XIII.)	
С	Add lines 4a and 4b	4c
5	Total revenue. Add lines 3 and 4c. (This must equal Form 990, Part I, line 12.)	5
Part	Reconciliation of Expenses per Audited Financial Statements With Expenses per Retu Complete if the organization answered "Yes" on Form 990, Part IV, line 12a.	ırn.
1	Total expenses and losses per audited financial statements	1
2	Amounts included on line 1 but not on Form 990, Part IX, line 25:	
а	Donated services and use of facilities	
b	Prior year adjustments	
С	Other losses	
d	Other (Describe in Part XIII.)	
е	Add lines 2a through 2d	2e
3	Subtract line 2e from line 1	3
4	Amounts included on Form 990, Part IX, line 25, but not on line 1:	
а	Investment expenses not included on Form 990, Part VIII, line 7b 4a	
	Other (Describe in Part XIII.)	40
С 5	Add lines 4a and 4b	4c 5
	Total expenses. Add lines 3 and 4c. (This must equal Form 990, Part I, line 18.)	J
	e the descriptions required for Part II, lines 3, 5, and 9; Part III, lines 1a and 4; Part IV, lines 1b and 2b; F	Part V. line 4: Part X. line
	XI, lines 2d and 4b; and Part XII, lines 2d and 4b. Also complete this part to provide any additional inform	
SEE	PAGE 5	

Schedule D (Form 990) 2019

04-2103545

Part XIII Supplemental Information (continued)

SCHEDULE D, PART III, LINE 4

THE COLLECTIONS HELD BY BOSTON COLLEGE EDUCATE AND INSPIRE ITS STUDENTS AND FACULTY.

TRUSTEES OF BOSTON COLLEGE

SCHEDULE D, PART IV, LINE 2B

STATE STREET HOLDS THE MAJORITY OF OUR TRUSTS.

SCHEDULE D, PART V, LINE 4

THE INTENT OF THE ENDOWMENT FUND IS TO GENERATE INVESTMENT EARNINGS AS A SOURCE OF REVENUE TO SUPPORT STUDENT AID, INSTRUCTION, STUDENT FORMATION AND OTHER OPERATING ACTIVITIES OF THE UNIVERSITY RESTRICTED BY DONORS OR INTERNALLY DESIGNATED BY THE BOARD OF TRUSTEES.

SCHEDULE D, PART X, LINE 2

BOSTON COLLEGE'S FINANCIAL STATEMENTS DID NOT INCLUDE A FIN 48 FOOTNOTE.

PUBLIC DISCLOSURE COPY

SCHEDULE E (Form 990 or 990-EZ)

Schools

► Complete if the organization answered "Yes" on Form 990, Part IV, line 13, or Form 990-EZ, Part VI, line 48.

OMB No. 1545-0047

Department of the Treasury Internal Revenue Service

► Attach to Form 990 or Form 990-EZ. ► Go to www.irs.gov/Form990 for the latest information. Open to Public Inspection

Name of the organization TRUSTEES OF BOSTON COLLEGE

Employer identification number 04-2103545

Pa	rt I			
			YES	NO
1	Does the organization have a racially nondiscriminatory policy toward students by statement in its charter,		v	
2	bylaws, other governing instrument, or in a resolution of its governing body?	1	X	
2	Does the organization include a statement of its racially nondiscriminatory policy toward students in all its brochures, catalogues, and other written communications with the public dealing with student admissions,			
	programs, and scholarships?	2	Х	
3	Has the organization publicized its racially nondiscriminatory policy through newspaper or broadcast media			
•	during the period of solicitation for students, or during the registration period if it has no solicitation program,			
	in a way that makes the policy known to all parts of the general community it serves? If "Yes," please			
	describe. If "No," please explain. If you need more space, use Part II	3	Х	
	SEE SUPPLEMENTAL PAGE			
	Does the arranjection reciptain the following?			
4 a	Does the organization maintain the following? Records indicating the racial composition of the student body, faculty, and administrative staff?	4a	Х	
a b	Records documenting that scholarships and other financial assistance are awarded on a racially	a		
	nondiscriminatory basis?	4b	Х	
С	Copies of all catalogues, brochures, announcements, and other written communications to the public dealing	- 		
	with student admissions, programs, and scholarships?	4c	Х	
d	Copies of all material used by the organization or on its behalf to solicit contributions?	4d	Х	
	If you answered "No" to any of the above, please explain. If you need more space, use Part II.			ĺ
				i
_	Describes association discriminate by second in any way with second to			
5	Does the organization discriminate by race in any way with respect to: Students' rights or privileges?	F-		Х
а	Students rights of privileges?	5a		
h	Admissions policies?	5b		Х
	Admissions policies: 1.1.1.1.1.1.1.1.1.1.1.1.1.1.1.1.1.1.1.	35		
С	Employment of faculty or administrative staff?	5c		Х
	1.0			
d	Scholarships or other financial assistance?	5d		Х
е	Educational policies?	5e		Х
f	Use of facilities?	5f		Х
g	Athletic programs?	5g		X
h	Other extracurricular activities?	5h		Х
	If you answered "Yes" to any of the above, please explain. If you need more space, use Part II.	311		
	y = 2 y ou to dry ou the drawer, produce or plant if you flood floor opage, door dit in			
6a	Does the organization receive any financial aid or assistance from a governmental agency?	6a	Х	
b	Has the organization's right to such aid ever been revoked or suspended?	6b		Х
	If you answered "Yes" on either line 6a or line 6b, explain on Part II.			
7	Does the organization certify that it has complied with the applicable requirements of sections 4.01 through			
	4.05 of Rev. Proc. 75-50, 1975-2 C.B. 587, covering racial nondiscrimination? If "No," explain on Part II	7	X	

Schedule E (Form 990 or 990-EZ) (2019)

Supplemental Information. Provide the explanations required by Part I, lines 3, 4d, 5h, 6b, and 7, as applicable. Also provide any other additional information (see instructions).

NON-DISCRIMINATION POLICY

PART I, LINE 3

A DESCRIPTION OF THE UNIVERSITY NON-DISCRIMINATORY POLICY IS PUBLISHED VIA THE ADMISSIONS WEBSITE, THE STUDENT SERVICES WEBSITE REGISTRATION MATERIALS, THE UNIVERSITY CATALOG, AND JOB POSTINGS ON THE HUMAN RESOURCES WEBSITE.

PART I, LINE 6A

THE UNIVERSITY PARTICIPATES IN THE FEDERAL SUPPLEMENTAL EDUCATIONAL OPPORTUNITY GRANT, PERKINS, FEDERAL WORK-STUDY AND OTHER FEDERAL TITLE IV AND HUMAN SERVICES PROGRAMS.

Schedule E (Form 990 or 990-EZ) (2019)

SCHEDULE F (Form 990)

Statement of Activities Outside the United States

► Complete if the organization answered "Yes" on Form 990, Part IV, line 14b, 15, or 16. ► Attach to Form 990.

► Go to www.irs.gov/Form990 for instructions and the latest information.

OMB No. 1545-0047 Open to Public Inspection

Employer identification number

Department of the Treasury Internal Revenue Service Name of the organization

Part I

TRUSTEES OF BOSTON COLLEGE 04-2103545

General Information on Activities Outside the United States. Complete if the organization answered "Yes" on

	Form 990, Part IV, line 14b).		·	_	
1	For grantmakers. Does the org	anization mair	ntain records	to substantiate the amou	unt of its grants and	
	other assistance, the grantees'		_			
	award the grants or assistance?				L	X Yes No
2	For grantmakers. Describe in Foutside the United States.	Part V the orga	anization's pro	ocedures for monitoring t	the use of its grants and	dother assistance
3	Activities per Region. (The follow	ing Part I, line	3 table can be	e duplicated if additional sp	ace is needed.)	
	(a) Region	(e) If activity listed in (d) is a program service, describe specific type of service(s) in the region	(f) Total expenditures for and investments in the region			
(1)	EUROPE	4.	480.	PROGRAM SERVICES	STUDY AB, INSTR, RSRCH	6,932,797.
(2)	SUB-SAHARAN AFRICA	0.	47.	PROGRAM SERVICES	RSRCH, IT, STUDY AB	2,276,568.
(3)	EAST ASIA AND THE PACIFIC	0.	126.	PROGRAM SERVICES	STUDY AB, RSRCH, INSTR	963,250.
(4)	NORTH AMERICA	0.	174.	PROGRAM SERVICES	RSRCH, INSTR, AUXILL.	796,665.
(5)	SOUTH AMERICA	0.	46.	PROGRAM SERVICES	STUDY AB, RSRCH, INSTR	254,072.
(6)	MIDDLE EAST AND NORTH AFRICA	0.	44.	PROGRAM SERVICES	STUDENT SVCS, RESEARCH	188,620.
(7)	SOUTH ASIA	0.	32.	PROGRAM SERVICES	RSRCH, ACADEMIC SUPP.	127,063.
(8)	CENTRAL AMERICA/CARIBBEAN	0.	34.	PROGRAM SERVICES	PUBLIC SVC, STU. SRVCS	97,072.
(9)	RUSSIA/INDEPENDENT STATES	0.	10.	PROGRAM SERVICES	INSTRUCTION, RESEARCH	14,443.
10)	EUROPE	0.	5.	FUNDRAISING		18,793.
11)	EAST ASIA AND THE PACIFIC	0.	1.	FUNDRAISING		23,855.
12)	NORTH AMERICA	0.	2.	FUNDRAISING		11,245.
13)	SOUTH ASIA	0.	1.	FUNDRAISING		21,592.
14)	CENTRAL AMERICA/CARIBBEAN	0.	1.	FUNDRAISING		1,878.
15)	EUROPE	0.	1.	GRANTMAKING		50,000.
16)	SUB-SAHARAN AFRICA	0.	4.	GRANTMAKING		290,000.
	CENTRAL AMERICA/CARIBBEAN	0.	0.	INVESTMENTS		904,446,693.
	Subtotal	4.	1,008.			916,514,606.
b	Total from continuation					
	sheets to Part I					43,837,507.
С	Totals (add lines 3a and 3b)	4.	1,008.			960,352,113.

For Paperwork Reduction Act Notice, see the Instructions for Form 990.

9E1274 1.000 06884N R19B

SCHEDULE F (Form 990)

Statement of Activities Outside the United States

► Complete if the organization answered "Yes" on Form 990, Part IV, line 14b, 15, or 16. ► Attach to Form 990.

► Go to www.irs.gov/Form990 for instructions and the latest information.

OMB No. 1545-0047 **Open to Public** Inspection

Department of the Treasury Internal Revenue Service Name of the organization

Part I

Employer identification number

TRUSTEES OF BOSTON COLLEGE 04-2103545 General Information on Activities Outside the United States. Complete if the organization answered "Yes" on

	Form 990, Part IV, line 14	0.				
1	For grantmakers. Does the orgother assistance, the grantees' award the grants or assistance?	eligibility for t	he grants or		tion criteria used to	X Yes No
2	For grantmakers. Describe in I outside the United States.	Part V the org	anization's pro	ocedures for monitoring t	he use of its grants and	d other assistance
3	Activities per Region. (The follow	ving Part I, line	3 table can be	e duplicated if additional sp	ace is needed.)	
	(a) Region	(b) Number of offices in the region	(c) Number of employees, agents, and independent contractors in the region	(d) Activities conducted in the region (by type) (such as, fundraising, program services, investments, grants to recipients located in the region)	(e) If activity listed in (d) is a program service, describe specific type of service(s) in the region	(f) Total expenditures for and investments in the region
(4)		_	_			
(1)	EUROPE	0.	0.	INVESTMENTS		23,850,555.
(2)	SUB-SAHARAN AFRICA	0.	0.	INVESTMENTS		19,986,952.
(3)						
(4)						
(5)						
(6)						
(7)						
(8)						
(9)						
(10)						
(11)						
(12)						
(13)						
(14)						
(15)						
(16)						
(17)						
3a						
b	sheets to Part I					
С	Totals (add lines 3a and 3b)					

For Paperwork Reduction Act Notice, see the Instructions for Form 990.

9E1274 1.000 06884N R19B

	(a) Name of organization	(b) IRS code section and EIN (if applicable)	(c) Region	(d) Purpose of grant	(e) Amount of cash grant	(f) Manner of cash disbursement	(g) Amount of noncash assistance	(h) Description of noncash assistance	(i) Method of valuation (book, FMV, appraisal, othe
1)			SUB-SAHARAN AFRICA	GENERAL SUPP	148,000.	WIRE TRANSFR			
2)			EUROPE/ICELAND/GREENLAND	GENERAL SUPP	50,000.	WIRE TRANSFR			
3)			SUB-SAHARAN AFRICA	GENERAL SUPP	50,000.	WIRE TRANSFR			
4)			SUB-SAHARAN AFRICA	GENERAL SUPP	40,000.	WIRE TRANSFR			
5)			SUB-SAHARAN AFRICA	GENERAL SUPP	52,000.	WIRE TRANSFR			
6)									
7)									
8)									
9)									
0)									
1)									
2)									
3)									
4)									
5)									
6)									
	cor total number of recipient	organizations listed sh	ave that are recognized as	phorition by the	foreign country re	and and and the	ovemnt		1
	er total number of recipient the IRS, or for which the grai								5.

Schedule F (Form 990) 2019

Grants and Other Assistance to Individuals Outside the United States. Complete if the organization answered "Yes" on Form 990, Part IV, line 16. Part III Part III can be duplicated if additional space is needed. (c) Number of (a) Type of grant or assistance (b) Region (d) Amount of (e) Manner of (f) Amount of (g) Description (h) Method of valuation (book, FMV, recipients cash grant cash noncash of noncash disbursement assistance assistance appraisal, other) (1) (2) (3) _(4) (5) (6) (7) (8) (9) (10)(11)

Schedule F (Form 990) 2019

(12)

(13)

(14)

(15)

(16)

(17)

(18)

Schedule F (Form 990) 2019 Page 4

Part	Foreign Forms	
1	Was the organization a U.S. transferor of property to a foreign corporation during the tax year? If "Yes," the organization may be required to file Form 926, Return by a U.S. Transferor of Property to a Foreign Corporation (see Instructions for Form 926) Yes No	
2	Did the organization have an interest in a foreign trust during the tax year? If "Yes," the organization may be required to separately file Form 3520, Annual Return To Report Transactions With Foreign Trusts and Receipt of Certain Foreign Gifts, and/or Form 3520-A, Annual Information Return of Foreign Trust With a U.S. Owner (see Instructions for Forms 3520 and 3520-A; don't file with Form 990) Yes No	
3	Did the organization have an ownership interest in a foreign corporation during the tax year? If "Yes," the organization may be required to file Form 5471, Information Return of U.S. Persons With Respect to Certain Foreign Corporations (see Instructions for Form 5471)	
4	Was the organization a direct or indirect shareholder of a passive foreign investment company or a qualified electing fund during the tax year? If "Yes," the organization may be required to file Form 8621, Information Return by a Shareholder of a Passive Foreign Investment Company or Qualified Electing Fund (see Instructions for Form 8621) X Yes	
5	Did the organization have an ownership interest in a foreign partnership during the tax year? If "Yes," the organization may be required to file Form 8865, Return of U.S. Persons With Respect to Certain Foreign Partnerships (see Instructions for Form 8865)	
6	Did the organization have any operations in or related to any boycotting countries during the tax year? If "Yes," the organization may be required to separately file Form 5713, International Boycott Report (see Instructions for Form 5713; don't file with Form 990) Yes X No	

Schedule F (Form 990) 2019

04-2103545

JSA

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Schedule F (Form 990) 2019 Page 5

Supplemental Information Part V

Provide the information required by Part I, line 2 (monitoring of funds); Part I, line 3, column (f) (accounting method; amounts of investments vs. expenditures per region); Part II, line 1 (accounting method); Part III (accounting method); and Part III, column (c) (estimated number of recipients), as applicable. Also complete this part to provide any additional information (see instructions).

PART I, LINE 2

BOSTON COLLEGE ISSUES GRANT FUNDS BASED UPON BUDGETED PROPOSALS AND RECEIVES REPORTS FROM THE GRANT RECIPIENTS TO MONITOR THE USE OF THESE AWARD FUNDS DURING AND AT THE END OF THE FUNDING PERIOD.

PART I, LINE 3, COLUMN F

THE ORGANIZATION REVIEWS ALL FOREIGN WIRE INFORMATION AND INTERNATIONAL TRAVEL EXPENSES FOR OVERSEAS PAYMENTS AND DISCUSSES WITH THE DEPARTMENTS ORIGINATING THE PAYMENTS TO DETERMINE IF THE PAYMENTS WERE FOR FOREIGN ACTIVITIES. THE FOREIGN EXPENDITURES ARE CAPTURED SEPARATELY IN THE ORGANIZATION'S ACCOUNTING SYSTEM AND AMOUNTS INCLUDED ON SCHEDULE F ARE PURSUANT TO THE ORGANIZATION'S ACCOUNTING SYSTEM.

PART II, LINE 1

FOREIGN GRANTS ARE TRACKED SEPARATELY IN THE ORGANIZATION'S GENERAL LEDGER.

Schedule F (Form 990) 2019

04-2103545

SCHEDULE G (Form 990 or 990-EZ)

Supplemental Information Regarding Fundraising or Gaming Activities

Complete if the organization answered "Yes" on Form 990, Part IV, line 17, 18, or 19, or if the organization entered more than \$15,000 on Form 990-EZ, line 6a.

OMB No. 1545-0047

Attach to Form 990 or Form 990-EZ.

Department of the Treasury Internal Revenue Service

► Go to www.irs.gov/Form990 for instructions and the latest information.

Open to Public

Name of the organization					Employer identification	on number
TRUSTEES OF BOSTON COLLEGE					04-2103545	
Part I Fundraising Activities. Complete	e if the organ	ization ar	swered "	Yes" on Form 99	0, Part IV, line 1	7.
Form 990-EZ filers are not requir	ed to comple	ete this pa	rt.			
1 Indicate whether the organization raised	funds through	any of the	following	activities. Check a	all that apply.	
a Mail solicitations	е			non-government g		
b Internet and email solicitations	f			government grant	S	
c Phone solicitations	g	Spec	cial fundra	ising events		
d In-person solicitations						
2a Did the organization have a written or ora or key employees listed in Form 990, Pa	rt VII) or entity	in connec	tion with p	rofessional fundra	ising services?	Yes No
b If "Yes," list the 10 highest paid individual compensated at least \$5,000 by the orga		(fundraise	rs) pursua	int to agreements	under which the	fundraiser is to be
(i) Name and address of individual or entity (fundraiser)	(ii) Activity	custody o	draiser have or control of outions?	(iv) Gross receipts from activity	(v) Amount paid to (or retained by) fundraiser listed in col. (i)	(vi) Amount paid to (or retained by) organization
		Yes	No		001. (1)	
1		100	110			
2						
3						
4						
5						
6						
7						
8						
9						
10						
Total						
3 List all states in which the organization registration or licensing.	is registered of	or licensed	to solicit	contributions or	has been notified	it is exempt from

For Paperwork Reduction Act Notice, see the Instructions for Form 990 or 990-EZ.

Schedule G (Form 990 or 990-EZ) 2019

Schedule G (Form 990 or 990-EZ) 2019

Pa	rt l	Fundraising Events. Complemore than \$15,000 of fundraevents with gross receipts greaters.	aising event contribut			
			(a) Event #1 NIGHT AT POPS	(b) Event #2 WALL ST DINNER	(c) Other events	(d) Total events (add col. (a) through
Φ			(event type)	(event type)	(total number)	col. (c))
Revenue	1	Gross receipts	12,586,246.	1,011,082.		13,597,328.
Ϋ́	2	Less: Contributions	11,949,820.	1,002,982.		12,952,802.
	3	Gross income (line 1 minus line 2)	636,426.	8,100.		644,526
	4	Cash prizes				
	5	Noncash prizes				
enses	6	Rent/facility costs	1,061,765.			1,061,765.
Direct Expenses	7	Food and beverages	634,216.			634,216
Direct	8	Entertainment	465,225.			465,225
	9	Other direct expenses	734,989.			734,989.
Pa	11	Direct expense summary. Add lin Net income summary. Subtract li Gaming. Complete if the org	ne 10 from line 3, colu	ımn (d)	<u> </u>	2,896,195. -2,251,669.
1 4		\$15,000 on Form 990-EZ, lir	ne 6a.	res on ronn 550, i	art IV, line 19, or	reported more than
Revenue			(a) Bingo	(b) Pull tabs/instant bingo/progressive bingo	(c) Other gaming	(d) Total gaming (add col. (a) through col. (c))
Rev	1	Gross revenue				
ses	2	Cash prizes				
xpenses	3	Noncash prizes				
Direct E	4	Rent/facility costs				
_	5	Other direct expenses				
	6	Volunteer labor	Yes % No	Yes% No	Yes% No	
	7	Direct expense summary. Add lin	es 2 through 5 in colu	mn (d)		
	8	Net gaming income summary. Su	ubtract line 7 from line	1, column (d)	>	
9 a		Enter the state(s) in which the org Is the organization licensed to con If "No," explain:		in each of these state	es?	Yes No
10a	ì	Were any of the organization's gamine	g licenses revoked, sus	pended, or terminated di	uring the tax year?	Yes No

Schedule G (Form 990 or 990-EZ) 2019

If "Yes," explain:

TRUSTEES OF BOSTON COLLEGE

04-2103545

Sched	ule G (Form 990 or 990-EZ) 2019
11	Does the organization conduct gaming activities with nonmembers? Yes No
12	Is the organization a grantor, beneficiary or trustee of a trust or a member of a partnership or other entity
	formed to administer charitable gaming?
13	Indicate the percentage of gaming activity conducted in:
а	The organization's facility
b	An outside facility
14	Enter the name and address of the person who prepares the organization's gaming/special events books and records:
	Name ▶
	Address ►
15 a	Does the organization have a contract with a third party from whom the organization receives gaming
	revenue? Yes No
b	If "Yes," enter the amount of gaming revenue received by the organization ▶ \$ and the
_	amount of gaming revenue retained by the third party ▶ \$ If "Yes," enter name and address of the third party:
С	if res, enter name and address of the third party.
	Name ▶
	Address ▶
16	Gaming manager information:
	Name ▶
	Gaming manager compensation ▶\$
	Description of services provided ▶
	Director/officer Employee Independent contractor
17	Mandatory distributions:
а	Is the organization required under state law to make charitable distributions from the gaming proceeds to
	retain the state gaming license? Yes No
b	Enter the amount of distributions required under state law to be distributed to other exempt organizations
D	or spent in the organization's own exempt activities during the tax year > \$
Par	Supplemental Information. Provide the explanation required by Part I, line 2b, columns (iii) and (v), and Part III, lines 9, 9b, 10b, 15b, 15c, 16, and 17b, as applicable. Also provide any additional information (see instructions)

Schedule G (Form 990 or 990-EZ) 2019

SCHEDULE I (Form 990)

Grants and Other Assistance to Organizations, Governments, and Individuals in the United States

2019

Department of the Treasury Internal Revenue Service Complete if the organization answered "Yes" on Form 990, Part IV, line 21 or 22. ► Attach to Form 990.

► Go to www.irs.gov/Form990 for the latest information.

Open to Public Inspection

OMB No. 1545-0047

Name of the organization						Employer identificat	ion number
TRUSTEES OF BOSTON COLLEGE						04-210354	15
Part I General Information on Grants and	d Assistanc	е				•	
 Does the organization maintain records to so the selection criteria used to award the grant Describe in Part IV the organization's process 	s or assistand	ce?					X Yes No
Part II Grants and Other Assistance to D Part IV, line 21, for any recipient the		•			additional space is n		es" on Form 990,
Name and address of organization or government	(b) EIN	(c) IRC section (if applicable)	(d) Amount of cash grant	(e) Amount of non- cash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of noncash assistance	(h) Purpose of grant or assistance
(1) GLORIOUS ORPHANAGE CORPORATION							
674 CLAPBOARDTREE STREET WESTWOOD, MA 02090	80-0553024	501(C)(3)	100,271.				GENERAL SUPPORT
(2) ALLSTON VILLAGE MAIN STREETS							
161 HARVARD AVENUE, SUITE 11	04-3340511	GOVT	60,000.				GENERAL SUPPORT
(3) ARTISTS FOR HUMANITY, INC.							
100 W 2ND STREET BOSTON, MA 02127	04-3138434	501(C)(3)	42,846.				GENERAL SUPPORT
(4) ALLSTON BRIGHTON COMMUNITY FUND							
116 COLLEGE ROAD CHESTNUT HILL, MA 02467	04-2304133	501(C)(3)	75,000.				GENERAL SUPPORT
(5) BOSTON EDUCATIONAL DEVELOPMENT FOUNDATION I							
7 PALMER STREET ROXBURY, MA 02119	22-2514422	501(C)(3)	24,999.				GENERAL SUPPORT
(6) BRIGHTON MARINE HEALTH CENTER INC							
77 WARREN STREET BRIGHTON, MA 02135	04-2742727	501(C)(3)	100,000.				GENERAL SUPPORT
(7) RURAL WATER VENTURES INC							
85 BROOKDALE ROAD SUDBURY, MA 01776	01-0644781	501(C)(3)	30,200.				GENERAL SUPPORT
_(8)							
(9)							
(10)							
(11)							
(12)							
 2 Enter total number of section 501(c)(3) and 3 Enter total number of other organizations list 	•	•					6.
For Paperwork Reduction Act Notice, see the Instruct							nedule I (Form 990) (2019)

Schedule I (Form 990) (2019)

Part III Grants and Other Assistance to Domestic Individuals. Complete if the organization answered "Yes" on Form 990, Part IV, line 22. Part III can be duplicated if additional space is needed.

(a) Type of grant or assistance	(b) Number of recipients	(c) Amount of cash grant	(d) Amount of non-cash assistance	(e) Method of valuation (book, FMV, appraisal, other)	(f) Description of non-cash assistance
1 SCHOLARSHIPS TO STUDENTS	8,705.	227,489,314.			
2					
2					
3					
4					
5					
6					
7					

Part IV Supplemental Information. Provide the information required in Part I, line 2, Part III, column (b); and any other additional information.

PART I, LINE 2 - GRANT PROCEDURES

BOSTON COLLEGE AWARDS NEED BASED FINANCIAL AID, INCLUDING GRANTS AND LOANS TO STUDENTS BASED ON ELIGIBILITY REQUIREMENTS SUCH AS FINANCIAL NEED AND ACADEMIC PROGRESS. AID IS ADMINISTERED BY THE STUDENT SERVICES OFFICE. STUDENTS AND THEIR PARENTS COMPLETE EXTENSIVE APPLICATION MATERIALS, SUBMIT TAX RETURNS AND OTHER DOCUMENTS TO SUPPORT THEIR CLAIM FOR FINANCIAL ASSISTANCE. IN ADDITION, THE COLLEGE MAKES A LIMITED NUMBER OF SCHOLARSHIPS AVAILABLE BASED ON ACADEMIC OR ATHLETIC ACHIEVEMENT. ON OCCASION BOSTON COLLEGE MAY PROVIDE GRANTS TO 501(C)(3) AND GOVERNMENT ENTITIES. THESE GRANTS ARE PROVIDED AT THE COLLEGE'S DISCRETION.

Schedule I (Form 990) (2019)

Schedule I (Form 990) (2019)

Part III	Grants and Other Assistance to Domestic Individuals. Complete if the organization answered "Yes" on Form 990, Part IV, line 22.	
	Part III can be duplicated if additional space is needed.	

(a) Type of grant or assistance	(b) Number of recipients	(c) Amount of cash grant	(d) Amount of non-cash assistance	(e) Method of valuation (book, FMV, appraisal, other)	(f) Description of non-cash assistance
1					
2					
_3					
4					
_5					
6					
7					

Part IV Supplemental Information. Provide the information required in Part I, line 2, Part III, column (b); and any other additional information.

PART III, COLUMN (C) THE CASH GRANT IS REFLECTED ON STUDENTS ACCOUNTS.

SOME OF THE GRANTS LISTED MAY HOWEVER, BE PAID DIRECTLY TO THE STUDENT

VIA ACCOUNTS PAYABLE AS A MONTHLY 'NON SERVICE STIPEND'. THE GRANTS ALSO

INCLUDE BOOK VOUCHERS, LOAN FORGIVENESS AND CHILDREN'S CENTER AID.

SCHEDULE J (Form 990)

Compensation Information

For certain Officers, Directors, Trustees, Key Employees, and Highest **Compensated Employees**

► Complete if the organization answered "Yes" on Form 990, Part IV, line 23.

► Attach to Form 990. ▶ Go to www.irs.gov/Form990 for instructions and the latest information. **Open to Public** Inspection

OMB No. 1545-0047

Department of the Treasury Internal Revenue Service Name of the organization

TRUSTEES OF BOSTON COLLEGE

Employer identification number 04-2103545

Questions Regarding Compensation Yes Nο 1a Check the appropriate box(es) if the organization provided any of the following to or for a person listed on Form 990, Part VII, Section A, line 1a. Complete Part III to provide any relevant information regarding these items. First-class or charter travel Housing allowance or residence for personal use Х Travel for companions Payments for business use of personal residence Χ Tax indemnification and gross-up payments Health or social club dues or initiation fees Discretionary spending account Personal services (such as maid, chauffeur, chef) b If any of the boxes on line 1a are checked, did the organization follow a written policy regarding payment or reimbursement or provision of all of the expenses described above? If "No," complete Part III to Х 1b Did the organization require substantiation prior to reimbursing or allowing expenses incurred by all directors, trustees, and officers, including the CEO/Executive Director, regarding the items checked on line X 2 Indicate which, if any, of the following the organization used to establish the compensation of the organization's CEO/Executive Director. Check all that apply. Do not check any boxes for methods used by a related organization to establish compensation of the CEO/Executive Director, but explain in Part III. Compensation committee Written employment contract Independent compensation consultant Compensation survey or study X Approval by the board or compensation committee Form 990 of other organizations During the year, did any person listed on Form 990, Part VII, Section A, line 1a, with respect to the filing organization or a related organization: Χ Х **b** Participate in, or receive payment from, a supplemental nonqualified retirement plan? 4b Participate in, or receive payment from, an equity-based compensation arrangement?........... Χ If "Yes" to any of lines 4a-c, list the persons and provide the applicable amounts for each item in Part III. Only section 501(c)(3), 501(c)(4), and 501(c)(29) organizations must complete lines 5-9. For persons listed on Form 990, Part VII, Section A, line 1a, did the organization pay or accrue any compensation contingent on the revenues of: Χ 5a Х 5b If "Yes" on line 5a or 5b, describe in Part III. For persons listed on Form 990, Part VII, Section A, line 1a, did the organization pay or accrue any compensation contingent on the net earnings of: Χ Χ 6b If "Yes" on line 6a or 6b, describe in Part III. For persons listed on Form 990, Part VII, Section A, line 1a, did the organization provide any nonfixed Χ payments not described on lines 5 and 6? If "Yes," describe in Part III. 7 Were any amounts reported on Form 990, Part VII, paid or accrued pursuant to a contract that was subject to the initial contract exception described in Regulations section 53.4958-4(a)(3)? If "Yes," describe X 8 If "Yes" on line 8, did the organization also follow the rebuttable presumption procedure described in

For Paperwork Reduction Act Notice, see the Instructions for Form 990.

Schedule J (Form 990) 2019

Part II Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees. Use duplicate copies if additional space is needed.

For each individual whose compensation must be reported on Schedule J, report compensation from the organization on row (i) and from related organizations, described in the instructions, on row (ii). Do not list any individuals that aren't listed on Form 990, Part VII.

Note: The sum of columns (B)(i)-(iii) for each listed individual must equal the total amount of Form 990, Part VII, Section A, line 1a, applicable column (D) and (E) amounts for that individual.

		(B) Breakdown of	f W-2 and/or 1099-MIS	C compensation	(C) Retirement and	(D) Nontaxable	(E) Total of columns	(F) Compensation
(A) Name and Title		(i) Base compensation	(ii) Bonus & incentive compensation	(iii) Other reportable compensation	other deferred compensation	benefits	(B)(i)-(D)	in column (B) reported as deferred on prior Form 990
DANIEL BOURQUE	(i)	271,522.	0.	20,335.	27,771.	30,565.	350,193.	0.
1 VP FACILITIES MANAGEMENT	(ii)	0.	0.	0.	0.	0.	0.	0.
MICHAEL BOURQUE	(i)	337,767.	0.	35,326.	28,000.	87,627.	488,720.	0.
2 ^{VP} INFORMATION TECHNOLOGY	(ii)	0.	0.	0.	0.	0.	0.	0.
JOHN D. BURKE	(i)	383,878.	0.	96,463.	28,000.	34,041.	542,382.	0.
3 ^{FIN. VP & TREASURER}	(ii)	0.	0.	0.	0.	0.	0.	0.
JAMES J. HUSSON	(i)	557,999.	75,000.	33,706.	28,000.	91,134.	785,839.	0.
4 ^{SR. VP UNIVERSITY ADVANCEMENT}	(ii)	0.	0.	0.	0.	0.	0.	0.
THOMAS J. KEADY	(i)	291,624.	0.	21,612.	28,000.	33,875.	375,111.	0.
5 P GVT & COMMUNITY AFFAIRS	(ii)	0.	0.	0.	0.	0.	0.	0.
MICHAEL J. LOCHHEAD	(i)	459,625.	0.	155,000.	22,400.	33,746.	670,771.	0.
6 EXECUTIVE VICE PRESIDENT	(ii)	0.	0.	0.	0.	0.	0.	0.
JOY H. MOORE	(i)	257,925.	10,000.	22,651.	21,509.	30,560.	342,645.	0.
7 P STUDENT AFF. (FROM 8/19)	(ii)	0.	0.	0.	0.	0.	0.	0.
DAVID QUIGLEY	(i)	520,608.	0.	136,071.	28,000.	34,288.	718,967.	0.
8 PROVOST & DEAN OF FACULTIES	(ii)	0.	0.	0.	0.	0.	0.	0.
KEVIN J. SHEA	(i)	247,576.	0.	15,942.	25,564.	33,736.	322,818.	0.
9 VP AND EXECUTIVE ASST. TO PRES	(ii)	0.	0.	0.	0.	0.	0.	0.
DAVID P. TRAINOR	(i)	332,309.	0.	64,565.	22,400.	34,089.	453,363.	0.
10 ^{VP} HUMAN RESOURCES	(ii)	0.	0.	0.	0.	0.	0.	0.
JOHN J. ZONA	(i)	608,426.	325,565.	20,242.	204,417.	175,822.	1,334,472.	90,253.
11 CHIEF INV. OFF. & ASSOC. TREAS	(ii)	0.	0.	0.	0.	0.	0.	0.
STEPHEN R. ADDAZIO	(i)	2,419,945.	80,000.	150,406.	22,400.	36,334.	2,709,085.	0.
12 FOOTBALL COACH (UNTIL 12/19)	(ii)	0.	0.	0.	0.	0.	0.	0.
ANDREW C. BOYNTON	(i)	591,243.	0.	121,701.	28,000.	34,345.	775,289.	0.
13 ^{DEAN CSOM}	(ii)	0.	0.	0.	0.	0.	0.	0.
JAMES P. CHRISTIAN	(i)	1,393,622.	0.	25,894.	22,400.	34,583.	1,476,499.	0.
14 BASKETBALL COACH	(ii)	0.	0.	0.	0.	0.	0.	0.
MARTIN D. JARMOND	(i)	665,292.	35,000.	18,658.	22,400.	31,986.	773,336.	0.
15 ATHLETIC DIRECTOR	(ii)	0.	0.	0.	0.	0.	0.	0.
JEREMIAH F. YORK	(i)	597,746.	0.	48,903.	28,000.	31,722.	706,371.	0.
16 ^{HOCKEY COACH}	(ii)	0.	0.	0.	0.	0.	0.	0.
				•				adula 1 (Farm 000) 2010

Schedule J (Form 990) 2019 Page 2

PUBLIC DISCLOSURE COPY

Part II Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees. Use duplicate copies if additional space is needed.

For each individual whose compensation must be reported on Schedule J, report compensation from the organization on row (i) and from related organizations, described in the instructions, on row (ii). Do not list any individuals that aren't listed on Form 990, Part VII.

Note: The sum of columns (B)(i)-(iii) for each listed individual must equal the total amount of Form 990, Part VII, Section A, line 1a, applicable column (D) and (E) amounts for that individual.

		(B) Breakdown of	(B) Breakdown of W-2 and/or 1099-MISC comp		(C) Retirement and	(D) Nontaxable	(E) Total of columns	(F) Compensation
(A) Name and Title		(i) Base compensation	(ii) Bonus & incentive compensation	(iii) Other reportable compensation	other deferred compensation	benefits	(B)(i)-(D)	in column (B) reported as deferred on prior Form 990
KELLI J. ARMSTRONG	(i)	99,609.	0.	58,362.	12,392.	14,013.	184,376.	0.
1 FRMR VP PLAN&ASSES(UNTIL 5/19)	(ii)	0.	0.	0.		0.	0.	0.
BARBARA JONES	(i)	0.	0.	180,098.	14,621.	9,184.	203,903.	0.
FORMER VP STUDENT AFF.	(ii)	0.	0.	0.	0.	0.	0.	0.
	(i)							
_ 3	(ii)							
	(i)							
4	(ii)							
	(i)							
_ 5	(ii)							
	(i)							
6	(ii)							
	(i)							
_ 7	(ii)							
_	(i)							
8	(ii)							
0	(i) (ii)							
9	(i)							
10	(ii)							
10	(i)							
11	(ii)							
	(i)							
12	(ii)							
	(i)							
13	(ii)							
	(i)	_						
14	(ii)							
	(i)							
15	(ii)							
	(i)							
16	(ii)							adula 1/Form 000) 2010

Schedule J (Form 990) 2019

Part | Supplemental Information

Provide the information, explanation, or descriptions required for Part I, lines 1a, 1b, 3, 4a, 4b, 4c, 5a, 5b, 6a, 6b, 7, and 8, and for Part II. Also complete this part for any additional information.

SCHEDULE J, PART I

THE UNIVERSITY PAID COMPENSATION AND BENEFITS OF \$4,678,630 TO THE JESUIT

COMMUNITY, THE FOUNDERS OF BOSTON COLLEGE, FOR INSTRUCTIONAL,

ADMINISTRATIVE AND INSTITUTIONAL SERVICES, WHICH INCLUDE THE SERVICES

RENDERED BY THE UNIVERSITY'S JESUIT OFFICERS.

SCHEDULE J, PART I, LINE 1A

FIRST CLASS TRAVEL OR CHARTER TRAVEL: BOSTON COLLEGE DOES NOT GENERALLY

PERMIT FIRST CLASS TRAVEL FOR BUSINESS TRIPS. HOWEVER, ON OCCASSION FOR

UNUSUALLY LONG FLIGHTS IT MAY BE PERMITTED PROVIDED THERE IS APPROVAL IN

ADVANCE. IN CONNECTION WITH ITS ATHLETICS PROGRAM, CERTAIN TEAMS UTILIZE

CHARTER TRAVEL.

AS PART OF THEIR RESPONSIBILITIES, 4 HIGHLY COMPENSATED INDIVIDUALS FLEW

CHARTER WITH THE ATHLETIC TEAMS AND 2 HIGHLY COMPENSATED EMPLOYEES

TRAVELED FIRST CLASS.

TRAVEL FOR COMPANIONS: UNIVERSITY POLICY IS NOT TO REIMBURSE FOR

COMPANION TRAVEL. DURING CALENDAR YEAR 2019, 3 HIGHLY COMPENSATED

Schedule J (Form 990) 2019

JSA

Schedule J (Form 990) 2019

Part | Supplemental Information

Provide the information, explanation, or descriptions required for Part I, lines 1a, 1b, 3, 4a, 4b, 4c, 5a, 5b, 6a, 6b, 7, and 8, and for Part II. Also complete this part for any additional information.

INDIVIDUALS LISTED IN PART VII HAVE HAD COMPANION TRAVEL AT NO ADDITIONAL COST TO THE UNIVERSITY.

GROSS-UP PAYMENTS: DURING CALENDAR YEAR 2019, TWO OFFICERS RECEIVED GROSS-UP PAYMENTS. THE FULL VALUE WAS INCLUDED IN THEIR TAXABLE COMPENSATION.

HEALTH OR SOCIAL CLUB DUES OR INITIATION FEES: 4 HIGHLY COMPENSATED INDIVIDUALS AND 1 OFFICER RECEIVED AN ANNUAL MEMBERSHIP TO A LOCAL COUNTRY CLUB. THE FULL VALUE WAS INCLUDED IN EACH EMPLOYEE'S TAXABLE COMPENSATION.

HOUSING ALLOWANCE: DURING CALENDAR YEAR 2019, ONE OFFICER RECEIVED A HOUSING ALLOWANCE. THE FULL VALUE WAS INCLUDED IN THE EMPLOYEE'S TAXABLE COMPENSATION.

SCHEDULE J, PART I, LINE 1B

BOSTON COLLEGE HAS POLICIES THAT COVER FIRST CLASS TRAVEL AND TRAVEL FOR

Schedule J (Form 990) 2019

Part | Supplemental Information

Provide the information, explanation, or descriptions required for Part I, lines 1a, 1b, 3, 4a, 4b, 4c, 5a, 5b, 6a, 6b, 7, and 8, and for Part II. Also complete this part for any additional information.

COMPANIONS. SUCH TRAVEL IS GENERALLY NOT PERMITTED BUT IS APPROVED ON A CASE BY CASE BASIS AT THE VP LEVEL. SOCIAL CLUB DUES ARE PROVIDED IN ACCORDANCE WITH THE CONTRACTS OF THE INDIVIDUALS WHO RECEIVE THE BENEFIT AND ARE APPROVED.

SCHEDULE J, PART I, LINE 4A

BARBARA JONES RECEIVED \$180,098 IN CONNECTION WITH HER RESIGNATION OF HER POSITION AND SEPARATION FROM THE UNIVERSITY, WHICH OCCURRED IN FISCAL YEAR 2019. THIS AMOUNT IS INCLUDED IN SCHEDULE J, PART II, COLUMN (B)(III).

SCHEDULE J, PART I, LINE 4B AND 7

TERMS AND CONDITIONS OF DEFERRED PERFORMANCE COMPENSATION PLAN FOR

INVESTMENT PROFESSIONALS:

IN 2015 BOSTON COLLEGE ESTABLISHED A PERFORMANCE COMPENSATION PLAN

("PLAN") TO ASSIST WITH RECRUITMENT AND RETENTION OF ITS INVESTMENT

OFFICE PROFESSIONALS. UNDER THE TERMS OF THE PLAN, PARTICIPANTS ARE

ELIGIBLE FOR CERTAIN AWARDS BASED ON THE PERFORMANCE OF BOSTON COLLEGE'S

Schedule J (Form 990) 2019

Part | Supplemental Information

Provide the information, explanation, or descriptions required for Part I, lines 1a, 1b, 3, 4a, 4b, 4c, 5a, 5b, 6a, 6b, 7, and 8, and for Part II. Also complete this part for any additional information.

INVESTMENTS EACH CALENDAR YEAR, AS MEASURED BY CERTAIN QUANTITATIVE AND QUALITATIVE FACTORS. A PORTION OF THE AWARD UNDER THE PLAN IS SUBJECT TO A TWO YEAR DEFERRAL PERIOD. FOR 2019, THE CHIEF INVESTMENT OFFICER'S COMPENSATION INCLUDED A BONUS PAYMENT UNDER THE PLAN INCLUDED ON SCHEDULE J, PART II, COLUMN (B)(II) AND A DEFERRAL AMOUNT INCLUDED IN SCHEDULE J, PART II COLUMN (C). THE AMOUNT INCLUDED IN SCHEDULE J, PART II COLUMN (F) REPRESENTS COMPENSATION RECEIVED IN 2019 AND IS INCLUDED IN SCHEDULE J, PART II COLUMN (B)(II). THE AMOUNT IN SCHEDULE J, PART II COLUMN (F) WAS REPORTED AS DEFERRED COMPENSATION IN SCHEDULE J, PART II, COLUMN (C) IN A PRIOR YEAR.

SCHEDULE J, PART I, LINE 7

THE UNIVERSITY OFFERS INCENTIVE COMPENSATION TO CERTAIN INVESTMENT PROFESSIONALS BASED UPON THE UNIVERSITY'S INVESTMENT PERFORMANCE. SEE RESPONSE TO QUESTION 4B ABOVE.

TAX-EXEMPT BONDS

(f) Description of purpose

Χ

Χ

(e) Issue price

SCHEDULE K (Form 990)

Supplemental Information on Tax-Exempt Bonds

► Complete if the organization answered "Yes" on Form 990, Part IV, line 24a. Provide descriptions, explanations, and any additional information in Part VI.

► Attach to Form 990.

Department of the Treasury Internal Revenue Service

Bond Issues

(a) Issuer name

Part I

► Go to www.irs.gov/Form990 for instructions and the latest information.

(d) Date issued

OMB No. 1545-0047
2019
Open to Public

Inspection

behalf of financing

(g) Defeased

(i) Pooled

Name of the organization

TRUSTEES OF BOSTON COLLEGE

04-2103545

(c) CUSIP #

(b) Issuer EIN

												issi			9
										Yes	No	Yes	No	Yes	No
A MA	SS DFA - SERIES Q1, Q2	04-3431814	57583RL45	05/21/2009	9 104	,818,300.	SEE PART VI			Х			Х		Х
В ма	SS DEVELOPMENT FINANCE AGENCY - SERIES R1, R2	04-3431814	57583R4M4	11/16/2010	0 215	,755,525.	SEE PART VI			Х			Х		Х
C 2/2	SS DFA - SERIES S	04 2421014	5550377504	00/00/001	2 150	. 050 050	SEE PART VI								
U MA	55 DFA - SERIES S	04-3431814	57583UZQ4	08/20/2013	3 150	,,252,258.	SEE PART VI				Х		Х		Х
D MA	SS DFA - SERIES T	04-3431814	57584XK42	01/31/201	7 141	,202,852.	SEE PART VI				Х		х		Х
Part	Proceeds														
						Α		В	С				D		
1	Amount of bonds retired				46,7	790,000.		85,000.	42,08	35,00	0.0				
2	Amount of bonds legally defeased				41,6	560,000.	. 135,9	80,000.							
3	Total proceeds of issue				104,9	968,137.	. 215,8	32,146.	156,25	6,98	3.	141	141,202,85		2.
4	Gross proceeds in reserve funds														
5	Capitalized interest from proceeds				Ţ	528,785.	. 9,1	93,741.	3,63	3,639,607.					
6	Proceeds in refunding escrows														
_ 7	Issuance costs from proceeds				Ţ	583,495.	. 1,1	63,025.	67	676,551.			92	2,84	0.
8	Credit enhancement from proceeds														
9	Working capital expenditures from proceeds														
10	Capital expenditures from proceeds				76,6	521,053.	. 99,9	87,817.	56,36	55,58	3.				
11	Other spent proceeds				27,2	234,805.	. 105,4	87,563.	95,57	95,575,242.		140	,280	0,01	2.
12	Other unspent proceeds														
13	Year of substantial completion				201	.2	201	4	2016	5		2	2010		
					Yes	No	Yes	No	Yes	No		Yes		No	
14	Were the bonds issued as part of a refundi	•	•	• •											
	if issued prior to 2018, a current refunding issue)				X		X		X					Х	
15	Were the bonds issued as part of a refund	•		* '											
	issued prior to 2018, an advance refunding issue					X		X		X		X			
16	Has the final allocation of proceeds been made?				X		X		Х			X			

Χ

Schedule K (Form 990) 2019

Χ

06884N R19B

Does the organization maintain adequate books and records to support the

TAX-EXEMPT BONDS 2

SCHEDULE K (Form 990)

Supplemental Information on Tax-Exempt Bonds

► Complete if the organization answered "Yes" on Form 990, Part IV, line 24a. Provide descriptions, explanations, and any additional information in Part VI.

► Attach to Form 990.

Department of the Treasury
Internal Revenue Service

▶ Go to www.irs.gov/Form990 for instructions and the latest information.

OMB No. 1545-0047

2019
Open to Public Inspection

(h) On (i) Pooled

Name of the organization
TRUSTEES OF BOSTON COLLEGE

Part I Bond Issues

Employer identification number
04-2103545

	(a) Issuer name	(b) Issuer EIN	(c) CUSIP #	(d) Date issu	ed (e) Is	sue price	(f) De	escription of p	urpose	(g) De	feased	(h) beha issu	alf of	(i) Poo	
										Yes	No	Yes	No	Yes	No
А ма	SS DFA - SERIES U	04-3431814	57584YZH5	04/02/20	20 187	7,464,608.	SEE PART VI				х		Х		Х
В															
С															
D															
Par	Proceeds														_
						Α		В	С	;			D		
1	Amount of bonds retired												-		
2	Amount of bonds legally defeased														
3	Total proceeds of issue				187,4	164,608									
4	Gross proceeds in reserve funds														
5	Capitalized interest from proceeds														
6	Proceeds in refunding escrows				135,9	980,000									
7	Issuance costs from proceeds				1,0	057,037									
8	Credit enhancement from proceeds														
9	Working capital expenditures from proceeds														
10	Capital expenditures from proceeds														
11	Other spent proceeds				50,4	127,571									
12	Other unspent proceeds														
13	Year of substantial completion				201	. 4									
					Yes	No	Yes	No	Yes	No		Yes		No	
14	Were the bonds issued as part of a refundir	•	•	` '											
	if issued prior to 2018, a current refunding issue)?				X										
15	Were the bonds issued as part of a refundi	ng issue of ta	axable bon	ds (or, if											
	issued prior to 2018, an advance refunding issue)					X									
16	Has the final allocation of proceeds been made?				Х										
17	Does the organization maintain adequate bo	ooks and reco	ords to sup	port the								_		_	
	final allocation of proceeds?	<u>.</u>	<u></u> .	<u></u> .	X										
For P	aperwork Reduction Act Notice, see the Instructions for	Form 990.									Sch	ا ماريام	K (Forr	n 000) ·	2010

For Paperwork Reduction Act Notice, see the Instructions for Form 990.

Schedule K (Form 990) 2019

JSA

Schedule K (Form 990) 2019

Pai	TAIII Private Business Use	X-EXEMP	T BONDS						- 3 -
			Α		В		С		D
1	Was the organization a partner in a partnership, or a member of an LLC,	Yes	No	Yes	No	Yes	No	Yes	No
	which owned property financed by tax-exempt bonds?		X		Х		Х		X
2	Are there any lease arrangements that may result in private business use of								
	bond-financed property?	Х		X		X		Х	
3a	Are there any management or service contracts that may result in private								
	business use of bond-financed property?	X		X		X		X	
b	If "Yes" to line 3a, does the organization routinely engage bond counsel or other outside								
	counsel to review any management or service contracts relating to the financed property?	X		X		X		X	
С	Are there any research agreements that may result in private business use of								
	bond-financed property?	X		X		X		X	
d	If "Yes" to line 3c, does the organization routinely engage bond counsel or other								
	outside counsel to review any research agreements relating to the financed property?	X		X		X		X	
4	Enter the percentage of financed property used in a private business use by entities				1000			_	
	other than a section 501(c)(3) organization or a state or local government ▶		.1000 %		.1000 %		.9100 %	1	.9200 %
5	Enter the percentage of financed property used in a private business use as a								
	result of unrelated trade or business activity carried on by your organization,								
	another section 501(c)(3) organization, or a state or local government ▶		%		%		%		<u>%</u>
_6	Total of lines 4 and 5		.1000 %		.1000 %		.9100 %	1	.9200 %
7	Does the bond issue meet the private security or payment test?		X		X		X		X
8a	Has there been a sale or disposition of any of the bond-financed property to a								
	nongovernmental person other than a 501(c)(3) organization since the bonds were issued?		X		X		X		X
b	If "Yes" to line 8a, enter the percentage of bond-financed property sold or								
	disposed of		%		%		%		<u> </u>
С	If "Yes" to line 8a, was any remedial action taken pursuant to Regulations								
	sections 1.141-12 and 1.145-2?		+						
9	Has the organization established written procedures to ensure that all								
	nonqualified bonds of the issue are remediated in accordance with the								
	requirements under Regulations sections 1.141-12 and 1.145-2?	X		X		X		X	
Pa	rt IV Arbitrage		•		В		0		
	Her the increa filed Form 2000 T. Arbitrone Debate Will Deduction and		A No.		- -		C		
1	Has the issuer filed Form 8038-T, Arbitrage Rebate, Yield Reduction and	Yes	No X	Yes	No X	Yes	No X	Yes	No X
	Penalty in Lieu of Arbitrage Rebate?		Λ		Λ		Λ		Δ
	If "No" to line 1, did the following apply?					X		X	
	Rebate not due yet?					Δ			
	Exception to rebate?	X		X					
	No rebate due?	Δ.		Δ.					<u> </u>
	If "Yes" to line 2c, provide in Part VI the date the rebate computation was								
	performed		X		Х		Х		X
<u> </u>	Is the bond issue a variable rate issue?		Λ		Λ		Λ		Λ.

Schedule K (Form 990) 2019

04-2103545

Schedule K (Form 990) 2019 Page 2

Pa	rt III Private Business Use TA	X-EXEME	T BONDS	2					
			Α	E	3	()
1	Was the organization a partner in a partnership, or a member of an LLC,	Yes	No	Yes	No	Yes	No	Yes	No
	which owned property financed by tax-exempt bonds?		Х						
2	Are there any lease arrangements that may result in private business use of								
	bond-financed property?	X							
3a	Are there any management or service contracts that may result in private								
	business use of bond-financed property?	X							
b	If "Yes" to line 3a, does the organization routinely engage bond counsel or other outside								
	counsel to review any management or service contracts relating to the financed property?	Х							
С	Are there any research agreements that may result in private business use of								
	bond-financed property?	X							
d	If "Yes" to line 3c, does the organization routinely engage bond counsel or other								
	outside counsel to review any research agreements relating to the financed property?	X							
4	Enter the percentage of financed property used in a private business use by entities		0000 0:		.		2.		ē.
	other than a section 501(c)(3) organization or a state or local government ▶		.0200 %		%		%		<u>%</u>
5	Enter the percentage of financed property used in a private business use as a								
	result of unrelated trade or business activity carried on by your organization,		0/		0./		0/		0/
_	another section 501(c)(3) organization, or a state or local government		.0200 %		%		%		<u>%</u>
6	Total of lines 4 and 5				%		%		%
7	Does the bond issue meet the private security or payment test?		X						
8a	Has there been a sale or disposition of any of the bond-financed property to a		X						
	nongovernmental person other than a 501(c)(3) organization since the bonds were issued?		Λ Λ						
b	If "Yes" to line 8a, enter the percentage of bond-financed property sold or		0,		0,		0,		0/
	disposed of		%		%		%	1	<u>%</u>
С	If "Yes" to line 8a, was any remedial action taken pursuant to Regulations								
	sections 1.141-12 and 1.145-2?								
9	Has the organization established written procedures to ensure that all nonqualified bonds of the issue are remediated in accordance with the								
	requirements under Regulations sections 1.141-12 and 1.145-2?	x							
Da		Λ							
га	rt IV Arbitrage		Α	E	2		2	Г	<u> </u>
1	Has the issuer filed Form 8038-T, Arbitrage Rebate, Yield Reduction and	Yes	No	Yes	No	Yes	No	Yes	No
'	Penalty in Lieu of Arbitrage Rebate?	res	X	162	NO	162	NO	162	NO
	If "No" to line 1, did the following apply?		22						
	Rebate not due yet?	Х							
	Exception to rebate?	25							
	No rebate due?								
	If "Yes" to line 2c, provide in Part VI the date the rebate computation was								
	performed								
3	Is the bond issue a variable rate issue?		Х						
-		i	1				i l		

Schedule K (Form 990) 2019

04-2103545

Part IV Arbitrage (continued)								
	A		E	3	(C	I	D
4a Has the organization or the governmental issuer entered into a qualified	Yes	No	Yes	No	Yes	No	Yes	No
hedge with respect to the bond issue?		X		Х		X		X
b Name of provider								
c Term of hedge								
d Was the hedge superintegrated?								
e Was the hedge terminated?								
5a Were gross proceeds invested in a guaranteed investment contract (GIC)?		X		X		X		X
b Name of provider								
c Term of GIC								
d Was the regulatory safe harbor for establishing the fair market value of the GIC satisfied?								
6 Were any gross proceeds invested beyond an available temporary period?		X		X		X		X
7 Has the organization established written procedures to monitor the								
requirements of section 148?	X		X		X		X	
Part V Procedures To Undertake Corrective Action								
		A	E	3		C	I	D
Has the organization established written procedures to ensure that violations	Yes	No	Yes	No	Yes	No	Yes	No
of federal tax requirements are timely identified and corrected through the								
voluntary closing agreement program if self-remediation isn't available under								
applicable regulations?	X		X		X		X	

Schedule K (Form 990) 2019

Page 3

Schedule K (Form 990) 2019								Page 3
Part IV Arbitrage (continued)								
		A	ı	В		2	I)
4a Has the organization or the governmental issuer entered into a qualified	Yes	No	Yes	No	Yes	No	Yes	No
hedge with respect to the bond issue?		X						
b Name of provider								
c Term of hedge								
d Was the hedge superintegrated?								
e Was the hedge terminated?								
5a Were gross proceeds invested in a guaranteed investment contract (GIC)?		X						
b Name of provider				•				
c Term of GIC								
d Was the regulatory safe harbor for establishing the fair market value of the GIC satisfied?								
6 Were any gross proceeds invested beyond an available temporary period?		Х						
7 Has the organization established written procedures to monitor the								
requirements of section 148?	X							
Part V Procedures To Undertake Corrective Action								
		Α		В		3)
Has the organization established written procedures to ensure that violations	Yes	No	Yes	No	Yes	No	Yes	No
of federal tax requirements are timely identified and corrected through the								
voluntary closing agreement program if self-remediation isn't available under								
applicable regulations?	X							

Schedule K (Form 990) 2019

JSA 9E1328 1.000 06884N R19B

Schedule K (Form 990) 2019

Part VI Supplemental Information. Provide additional information for responses to questions on Schedule K (see instructions) (Continued)

SCHEDULE K, PART I, COLUMN F

- A. REFUNDING BANK OF AMERICA, LINE OF CREDIT (12/10/08), PROPERTY

 ACQUISTION CONSTRUCTION, RENOVATION AND EQUIPMENT FOR VARIOUS BUILDINGS

 ON MULTIPLE CAMPUSES.
- B. REFUNDING MHEFA SERIES L (9/25/98) CONSTRUCTION, RENOVATION AND EQUIPMENT FOR VARIOUS BUILDINGS ON MULTIPLE CAMPUSES.
- C. REFUNDING MHEFA SERIES N (9/04/03) CONSTRUCTION, RENOVATION AND EQUIPMENT FOR VARIOUS BUILDINGS ON MULTIPLE CAMPUSES.
- D. ADVANCE REFUNDING OF SERIES P (07/26/07) CONSTRUCTION, RENOVATION, AND EQUIPMENT FOR VARIOUS BUILDINGS ON MULTIPLE CAMPUSES.

PART II, LINE 3 THE DIFFERENCE BETWEEN THE AMOUNT OF TOTAL PROCEEDS AND THE ISSUE PRICE IN PART I IS THE RESULT OF INVESTMENT EARNINGS.

PART IV, 2C. THE REBATE CALCULATION DATES ARE FOLLOWS: SERIES Q :

5/21/2012; SERIES R: 5/13/2014; SERIES S: 8/31/2016

SCHEDULE K, PART I, COLUMN F

A. REFUNDING PORTION OF SERIES M-1, SERIES Q1 AND Q2, AND SERIES R1 AND

JSA 9E1511 1. Schedule K (Form 990) 2019

04-2103545

04-2103545

TRUSTEES OF BOSTON COLLEGE

Schedule K (Form 990) 2019 Page 4

Part VI Supplemental Information. Provide additional information for responses to questions on Schedule K (see instructions) (Continued)

R2 - CONSTRUCTION, RENOVATION, AND EQUIPMENT FOR VARIOUS BUILDINGS ON

MULTIPLE CAMPUSES.

JSA 9E1511 1.000 06884N R19B Schedule K (Form 990) 2019 V 19-8.1F

SCHEDULE L

Department of the Treasury

Internal Revenue Service

Transactions With Interested Persons

(Form 990 or 990-EZ) ► Complete if the organization answered "Yes" on Form 990, Part IV, line 25a, 25b, 26, 27, 28a, 28b, or 28c, or Form 990-EZ, Part V, line 38a or 40b.

► Attach to Form 990 or Form 990-EZ.

►Go to W

▶Go to www.irs.gov/Form990 for instructions and the latest information.

OMB No. 1545-0047

2019

Open To Public Inspection

Name of the organization Employer identification number TRUSTEES OF BOSTON COLLEGE 04-2103545

Part I Excess Benefit Transactions (section 501(c)(3), section 501(c)(4), and 501(c)(29) organizations only). Complete if the organization answered "Yes" on Form 990, Part IV, line 25a or 25b, or Form 990-EZ, Part V, line 40b.

	(a) Name of discussified pages	(b) Relationship between disqualified person and	(a) Description of transaction	(d) Cd	orrected?
'	(a) Name of disqualified person	organization	(c) Description of transaction	Yes	No
(1)					
(2)					
(3)					
(4)					
(5)					
(6)					
2	Enter the amount of tax incurred by	the organization managers or disqualified	persons during the year		
	under section 4958		• •		

	under section 4958	\$
3	Enter the amount of tax, if any, on line 2, above, reimbursed by the organization.	\$

Part I Loans to and/or From Interested Persons.

Complete if the organization answered "Yes" on Form 990-EZ, Part V, line 38a or Form 990, Part IV, line 26; or if the organization reported an amount on Form 990, Part X, line 5, 6, or 22.

(a) Name of interested person	(b) Relationship with organization	(c) Purpose of loan	fron	an to or n the zation?	(e) Original principal amount	(f) Balance due	(g) In default?		(h) Approved by board or committee?		(i) W agreer	
			То	From			Yes	No	Yes	No	Yes	No
(1) JAMES HUSSON	SR VP ADV	MORTGAGE		Х	500,000.	500,000.		Х	Х		Х	
(2) MICHAEL LOCHHEAD	EXECUTIVE VP	MORTGAGE		Х	600,000.	600,000.		Х	Х		X	
(3) DAVID QUIGLEY	PROVOST	MORTGAGE		Х	250,000.	198,769.		Х	Х		X	
(4) JOHN BURKE	VP FINANCE	MORTGAGE		Х	600,000.	540,000.		Х	Х		X	
(5) AMY YANCEY	VP UNIV ADV	MORTGAGE		Х	400,000.	400,000.		Х	Х		X	
(6) DAVID TRAINOR	VP HR	MORTGAGE		Х	400,000.	400,000.		Х	Х		X	
(7)												
(8)												
(9)												
(10)												
Total						\$ 2,638,769.						

Part III Grants or Assistance Benefiting Interested Persons.

Complete if the organization answered "Yes" on Form 990, Part IV, line 27.

(a) Name of interested person	(b) Relationship between interested person and the organization	(c) Amount of assistance	(d) Type of assistance	(e) Purpose of assistance
(1)				
(2)				
(3)				
(4)				
(5)				
(6)				
(7)				
(8)				
(9)				
(10)				

For Paperwork Reduction Act Notice, see the Instructions for Form 990 or 990-EZ.

Schedule L (Form 990 or 990-EZ) 2019

Schedule L (Form 990 or 990-EZ) 2019 Page 2

Part IV **Business Transactions Involving Interested Persons.**

Complete if the organization answered "Yes" on Form 990, Part IV, line 28a, 28b, or 28c.

(a) Name of interested person	(b) Relationship between interested person and the organization	(c) Amount of transaction	(d) Description of transaction	organi	aring of ization's nues?
				Yes	No
(1) SUFFOLK CONSTRUCTION	CONTROLLED ORG OF TRUSTEE	34,597,124.	CONSTRUCTION SERVICES		Х
_(2)					
(3)					
(4)					
(5)					
(6)					
(7)					
(8)					
(9)					
(10)					

Part V **Supplemental Information**

Provide additional information for responses to questions on Schedule L (see instructions).

SCHEDULE L, PART IV

IN FISCAL 2017 AND FISCAL 2019 BOSTON COLLEGE ENTERED INTO ARRANGEMENTS WITH SUFFOLK CONSTRUCTION COMPANY, INC. FOR THE CONSTRUCTION OF CERTAIN FACILITIES. THESE ARRANGEMENTS WERE REVIEWED BY THE FINANCE AND AUDIT COMMITTEE OF THE BOARD OF TRUSTEES AND WERE DETERMINED TO BE FAIR AND REASONABLE AND IN THE BEST INTERESTS OF BOSTON COLLEGE. IN ACCORDANCE WITH THE BOSTON COLLEGE CONFLICT OF INTEREST POLICY, THE RELATED TRUSTEE RECUSED HIMSELF FROM ALL DECISION MAKING ON THESE MATTERS.

SCHEDULE M (Form 990)

Noncash Contributions

▶ Complete if the organizations answered "Yes" on Form 990, Part IV, lines 29 or 30.

OMB No. 1545-0047

2019

Open to Public
Inspection

Department of the Treasury Internal Revenue Service

TRUSTEES OF BOSTON COLLEGE

► Attach to Form 990.

► Go to www.irs.gov/Form990 for instructions and the latest information.

Name of the organization

04-2103545

Employer identification number

Par	Types of Property							
		(a) Check if applicable	(b) Number of contributions or items contributed	(c) Noncash contribution amounts reported on Form 990, Part VIII, line 1g	Method o			
1	Art - Works of art	X	15.	1,847,227.	OPINION (OF E	XPER'	TS
2	Art - Historical treasures							
3	Art - Fractional interests							
4	Books and publications	X		78,929.	OPINION (OF E	XPER'	TS
5	Clothing and household							
	goods							
6	Cars and other vehicles							
7	Boats and planes							
8	Intellectual property							
9	Securities - Publicly traded		387.	50,516,461.	MARKET V	ALUE		
10	Securities - Closely held stock							
11	Securities - Partnership, LLC,							
	or trust interests							
12	Securities - Miscellaneous							
13	Qualified conservation							
	contribution - Historic							
	structures							
14	Qualified conservation							
	contribution - Other							
15	Real estate - Residential							
16	Real estate - Commercial							
17	Real estate - Other							
18	Collectibles							
19	Food inventory							
20	Drugs and medical supplies							
21	Taxidermy							
22	Historical artifacts							
23	Scientific specimens							
24	Archeological artifacts							
25	Other ►(ATCH 1)		13.	335,031.				
26	Other ►()							
27	Other ►()							
28	Other ►()							
29	Number of Forms 8283 received	by the orga	anization during the tax ye	ear for contributions for				
	which the organization completed I	Form 8283,	Part IV, Donee Acknowledg	ement	29			13.
							Yes	No
30a	During the year, did the organizat		• • • • •		-			
	28, that it must hold for at least the	-						
	to be used for exempt purposes for		olding period?			30a		X
b	If "Yes," describe the arrangement i							
31	Does the organization have a							
	contributions?					31	X	
32a	Does the organization hire or use	-	=	•				
	contributions?					32a		X
b	If "Yes," describe in Part II.							
33	If the organization didn't report an	amount in c	olumn (c) for a type of prop	perty for which column (a)	is checked,			
	describe in Part II.							

For Paperwork Reduction Act Notice, see the Instructions for Form 990.

TRUSTEES OF BOSTON COLLEGE

Schedule M (Form 990) (2019) Page 2

Part II

Supplemental Information. Provide the information required by Part I, lines 30b, 32b, and 33, and whether the organization is reporting in Part I, column (b), the number of contributions, the number of items received, or a combination of both. Also complete this part for any additional information.

SCHEDULE M, PART I, COLUMN (B)

COLUMN B IS BASED ON THE NUMBER OF CONTRIBUTIONS.

Schedule M (Form 990) (2019)

04-2103545

JSA

Schedule M (Form 990) (2019) Page **2**

Supplemental Information. Provide the information required by Part I, lines 30b, 32b, and 33, and whether the organization is reporting in Part I, column (b), the number of contributions, the number of items received, or a combination of both. Also complete this part for any additional information.

ATTACHMENT 1

04-2103545

SCHEDULE M, PART I - OTHER NONCASH CONTRIBUTIONS

DESCRIPTION	(A) CHECK	(B) NUMBER OF CONTRIBUTIONS	(C) REVENUES REPORTED	(D) METHOD OF DETERMINING
SPRINKLER SYSTEMS/EQUIP	X	1.	255,056.	ACTUAL INVOICE PRICE
GAME TICKETS	Х	8.	24,201.	ACTUAL INVOICE PRICE
FLOWERS	Х	1.	25,917.	ACTUAL INVOICE PRICE
FLIGHTS	Х	1.	22,570.	ACTUAL INVOICE PRICE
OTHER GOODS	Х	2.	7,287.	ACTUAL INVOICE PRICE
TOTALS	_	13.	335,031.	

Schedule M (Form 990) (2019)

SCHEDULE 0 (Form 990 or 990-EZ)

Supplemental Information to Form 990 or 990-EZ

Complete to provide information for responses to specific questions on Form 990 or 990-EZ or to provide any additional information. ► Attach to Form 990 or 990-EZ.

OMB No. 1545-0047 Open to Public Inspection

04-2103545

Department of the Treasury Internal Revenue Service

Name of the organization

► Information about Schedule O (Form 990 or 990-EZ) and its instructions is at www.irs.gov/form990.

Employer identification number

TRUSTEES OF BOSTON COLLEGE

FORM 990, PART I, LINE 1 AND PART III, LINE 1 MISSION

STRENGTHENED BY MORE THAN A CENTURY AND A HALF OF DEDICATION TO ACADEMIC EXCELLENCE, BOSTON COLLEGE COMMITS ITSELF TO THE HIGHEST STANDARDS OF TEACHING AND RESEARCH IN UNDERGRADUATE, GRADUATE AND PROFESSIONAL PROGRAMS AND TO THE PURSUIT OF A JUST SOCIETY THROUGH ITS OWN ACCOMPLISHMENTS, THE WORK OF ITS FACULTY AND STAFF, AND THE ACHIEVEMENTS OF ITS GRADUATES. IT SEEKS BOTH TO ADVANCE ITS PLACE AMONG THE NATION'S FINEST UNIVERSITIES AND TO BRING TO THE COMPANY OF ITS DISTINGUISHED PEERS AND TO CONTEMPORARY SOCIETY THE RICHNESS OF THE CATHOLIC INTELLECTUAL IDEAL OF A MUTUALLY ILLUMINATING RELATIONSHIP BETWEEN RELIGIOUS FAITH AND FREE INTELLECTUAL INQUIRY.

BOSTON COLLEGE DRAWS INSPIRATION FOR ITS ACADEMIC AND SOCIETAL MISSION FROM ITS DISTINCTIVE RELIGIOUS TRADITION. AS A CATHOLIC AND JESUIT UNIVERSITY, IT IS ROOTED IN A WORLD VIEW THAT ENCOUNTERS GOD IN ALL CREATION AND THROUGH ALL HUMAN ACTIVITY, ESPECIALLY IN THE SEARCH FOR TRUTH IN EVERY DISCIPLINE, IN THE DESIRE TO LEARN, AND IN THE CALL TO LIVE JUSTLY TOGETHER. IN THIS SPIRIT, THE UNIVERSITY REGARDS THE CONTRIBUTION OF DIFFERENT RELIGIOUS TRADITIONS AND VALUE SYSTEMS AS ESSENTIAL TO THE FULLNESS OF ITS INTELLECTUAL LIFE AND TO THE CONTINUOUS DEVELOPMENT OF ITS DISTINCTIVE INTELLECTUAL HERITAGE.

BOSTON COLLEGE PURSUES THIS DISTINCTIVE MISSION BY SERVING SOCIETY IN

Schedule O (Form 990 or 990-EZ) 2019

Name of the organization TRUSTEES OF BOSTON COLLEGE Employer identification number 04-2103545

THREE WAYS:

- BY FOSTERING THE RIGOROUS INTELLECTUAL DEVELOPMENT AND THE RELIGIOUS,

 ETHICAL AND PERSONAL FORMATION OF ITS UNDERGRADUATE, GRADUATE AND

 PROFESSIONAL STUDENTS IN ORDER TO PREPARE THEM FOR CITIZENSHIP, SERVICE

 AND LEADERSHIP IN A GLOBAL SOCIETY;
- BY PRODUCING NATIONALLY AND INTERNATIONALLY SIGNIFICANT RESEARCH THAT ADVANCES INSIGHT AND UNDERSTANDING, THEREBY BOTH ENRICHING CULTURE AND ADDRESSING IMPORTANT SOCIETAL NEEDS; AND
- BY COMMITTING ITSELF TO ADVANCE THE DIALOGUE BETWEEN RELIGIOUS BELIEF

 AND OTHER FORMATIVE ELEMENTS OF CULTURE THROUGH THE INTELLECTUAL INQUIRY,

 TEACHING AND LEARNING, AND THE COMMUNITY LIFE THAT FORM THE UNIVERSITY.

BOSTON COLLEGE FULFILLS THIS MISSION WITH A DEEP CONCERN FOR ALL MEMBERS

OF ITS COMMUNITY, WITH A RECOGNITION OF THE IMPORTANT CONTRIBUTION A

DIVERSE STUDENT BODY, FACULTY AND STAFF CAN OFFER, WITH A FIRM COMMITMENT

TO ACADEMIC FREEDOM, AND WITH A DETERMINATION TO EXERCISE CAREFUL

STEWARDSHIP OF ITS RESOURCES IN PURSUIT OF ITS ACADEMIC GOALS.

VOLUNTEERS

FORM 990, PART I, LINE 6

ALTHOUGH BOSTON COLLEGE HAS MANY VOLUNTEERS WHO DEDICATE THEIR TIME AND EFFORTS TO THE COLLEGE, THEIR NUMBER IS NOT FORMALLY TRACKED. ALL TRUSTEES ARE PROVIDING VOLUNTEER SERVICES TO BOSTON COLLEGE. BOSTON COLLEGE ALUMNI KEEP UP THE JESUIT, CATHOLIC TRADITION AFTER GRADUATION AS ALUMNI VOLUNTEERS. WHETHER IT'S SIMPLY KEEPING IN TOUCH WITH FELLOW

Schedule O (Form 990 or 990-EZ) 2019

Name of the organization	Employer identification number
TRUSTEES OF BOSTON COLLEGE	04-2103545

EAGLES OR MAKING A DIFFERENCE THROUGH THE UNIVERSITY, BOSTON COLLEGE HAS ACTIVE ALUMNI WHO CONTINUE TO VOLUNTEER THEIR TIME TO CONTRIBUTE TO THE BOSTON COLLEGE COMMUNITY.

OTHER PROGRAM SERVICES

Schedule O (Form 990 or 990-EZ) 2019

FORM 990, PART III, LINE 4D

EXPENDITURES FOR RESEARCH, PUBLIC SERVICE AND OTHER MISCELLANEOUS PROGRAM REVENUES AND EXPENSES.

FORM 990, PART VI, GOVERNANCE, MANAGEMENT, AND DISCLOSURE SECTION A - QUESTION 2

DANIEL F. BOURQUE AND MICHAEL J. BOURQUE HAVE A FAMILY RELATIONSHIP.

WILLIAM C. CONNELL AND ROBERT F. MORRISSEY HAVE A FAMILY RELATIONSHIP.

FORM 990, PART VI, GOVERNANCE, MANAGEMENT, AND DISCLOSURE

SECTION B - QUESTION 11

WORKING WITH PRICEWATERHOUSECOOPERS, LLP (PWC), THE FORM 990 IS PREPARED BY BOSTON COLLEGE. UPON COMPLETION, THE FULL FORM 990 IS REVIEWED BY SENIOR MANAGEMENT, THE PRESIDENT OF BOSTON COLLEGE, THE CHAIR OF THE BOARD OF TRUSTEES, AND THE CHAIR OF THE FINANCE AND AUDIT COMMITTEE OF THE BOARD OF TRUSTEES. THE FULL 990 IS REVIEWED AT A FINANCE AND AUDIT COMMITTEE MEETING. UPON FINALIZATION AND PRIOR TO FILING, THE FORM 990 IS THEN FORWARDED TO ALL TRUSTEES FOR THEIR REVIEW. PWC SIGNS THE RETURN AS PAID PREPARER AND ELECTRONICALLY FILES THE RETURN WITH THE IRS. THE RETURN IS THEN POSTED ON THE BOSTON COLLEGE WEBSITE.

Page 2

FORM 990, PART VI, GOVERNANCE, MANAGEMENT, AND DISCLOSURE

SECTION B - QUESTION 12C

EACH OFFICER, TRUSTEE, AND KEY EMPLOYEE IS REQUIRED TO DISCLOSE ANNUALLY, IN WRITING, ANY FINANCIAL OR BUSINESS RELATIONSHIPS THAT HE OR SHE, OR ANY FAMILY MEMBER, HAS WITH BOSTON COLLEGE. THESE DISCLOSURES ARE REVIEWED BY THE FINANCIAL VICE PRESIDENT AND TREASURER AND HIS STAFF. THE FINANCIAL VICE PRESIDENT AND TREASURER PREPARES A REPORT OF ALL CONFLICTS FOR REVIEW WITH THE PRESIDENT, EXECUTIVE VICE PRESIDENT, AND GENERAL COUNSEL. FOLLOWING THEIR REVIEW, THE REPORT IS REVIEWED WITH THE FINANCE AND AUDIT COMMITTEE OF THE BOARD OF TRUSTEES AND THE CHAIRMAN OF THE BOARD OF TRUSTEES. ALL CONFLICT SITUATIONS ARE RESOLVED AT THIS FINAL REVIEW IN ACCORDANCE WITH THE UNIVERSITY'S CONFLICT OF INTEREST POLICY.

FORM 990, PART VI, GOVERNANCE, MANAGEMENT, AND DISCLOSURE

SECTION B - POLICIES, QUESTIONS 15A & B

BOSTON COLLEGE'S PRESIDENT IS A MEMBER OF THE SOCIETY OF JESUS. THE

COMPENSATION AND BENEFITS OF WILLIAM P. LEAHY S.J., ALONG WITH OTHER

MEMBERS OF THE JESUIT COMMUNITY WHO PROVIDE SERVICES TO BOSTON COLLEGE,

ARE PAID TO THE JESUIT COMMUNITY. TOTAL PAYMENTS TO THE JESUIT COMMUNITY

IN FY'20 WERE \$4,678,630. FOR ALL OTHER OFFICERS, TRUSTEES, AND KEY

EMPLOYEES, BOSTON COLLEGE HAS AN EXECUTIVE COMPENSATION COMMITTEE THAT

ANNUALLY REVIEWS AND APPROVES THE COMPENSATION OF THE ORGANIZATION'S

OFFICERS AND KEY EMPLOYEES. THE COMPENSATION COMMITTEE CONSIDERS MARKET

DATA AND ANALYSES. THE COMMITTEE'S DELIBERATIONS ARE REFLECTED IN ITS

MINUTES.

Schedule O (Form 990 or 990-EZ) 2019 Page **2**

Name of the organization

TRUSTEES OF BOSTON COLLEGE

64-2103545

FORM 990, PART VI, GOVERNANCE, MANAGEMENT, AND DISCLOSURE

SECTION C - DISCLOSURE, LINE 19

BOSTON COLLEGE MAKES ITS FINANCIAL STATEMENTS AVAILABLE TO THE PUBLIC VIA

ITS WEBSITE. ITS GOVERNING DOCUMENTS AND CONFLICT OF INTEREST POLICY ARE

AVAILABLE TO THE PUBLIC UPON REQUEST.

FORM 990, PART XI, LINE 9

POST-RETIREMENT GAIN/(LOSS): (\$15,764,503)

FOREIGN CURRENCY EXCHANGE GAIN/(LOSS): (\$56,370)

LIFE INCOME VALUE ADJUSTMENTS: (\$714,042)

LOSS ON WRITE-OFF OF GIFTS/PLEDGES: (\$1,070,943)

GAIN/(LOSS) ON PARTIAL REFUNDING OF DEBT: \$15,498,728

GAIN/(LOSS) ON DISPOSAL OF PROPERTY, PLANT, AND EQUIPMENT: \$2,640,527

TOTAL: \$533,397

ATTACHMENT 1

990, PART VII- COMPENSATION OF THE FIVE HIGHEST PAID IND. CONTRACTORS

NAME AND ADDRESS	DESCRIPTION OF SERVICES	COMPENSATION
SKANSKA USA BUILDING INC 101 SEAPORT BLVD BOSTON, MA 02210	CONSTRUCTION	40,917,715.
CONSIGLI CONSTRUCTION CO INC 72 SUMNER ST. MILFORD, MA 01757	CONSTRUCTION	32,199,605.
SUFFOLK CONSTRUCTION COMPANY INC 65 ALLERTON STREET BOSTON, MA 02119	CONSTRUCTION	16,271,140.
LEE KENNEDY CO INC 122 QUINCY SHORE DRIVE QUINCY, MA 02171	CONSTRUCTION	8,547,912.
MCCOURT CONSTRUCTION	CONSTRUCTION	5,704,193.

Schedule O (Form 990 or 990-EZ) 2019

Schedule O (Form 990 or 990-EZ) 2019 Page 2

Name of the organization Employer identification number TRUSTEES OF BOSTON COLLEGE 04-2103545

ATTACHMENT 1 (CONT'D)

990, PART VII- COMPENSATION OF THE FIVE HIGHEST PAID IND. CONTRACTORS

NAME AND ADDRESS DESCRIPTION OF SERVICES COMPENSATION

60 K STREET SOUTH BOSTON, MA 02127

SCHEDULE R

Related Organizations and Unrelated Partnerships

 \blacktriangleright Complete if the organization answered "Yes" on Form 990, Part IV, line 33, 34, 35b, 36, or 37.

► Attach to Form 990.

Internal Revenue Service

Name of the organization

(Form 990)

Department of the Treasury

► Go to www.irs.gov/Form990 for instructions and the latest information.

OMB No. 1545-0047
2019
Open to Public Inspection

04-2103545

Name of the organization

TRUSTEES OF BOSTON COLLEGE

04-2103545

Part I Identification of Disregarded Entities. Complete if the organization answered "Yes" on Form 990, Part IV, line 33.

(b) Primary activity	(c) Legal domicile (state or foreign country)	(d) Total income	(e) End-of-year assets	(f) Direct controlling entity
ALUM. REL	MA		0.	BC
_				
_				
	Primary activity	Primary activity Legal domicile (state or foreign country)	Primary activity Legal domicile (state or foreign country) Total income	Primary activity Legal domicile (state or foreign country) Total income End-of-year assets

Part II Identification of Related Tax-Exempt Organizations. Complete if the organization answered "Yes" on Form 990, Part IV, line 34, because it had one or more related tax-exempt organizations during the tax year.

(a) Name, address, and EIN of related organization	(b) Primary activity	(c) Legal domicile (state or foreign country)	(d) Exempt Code section	(e) Public charity status (if section 501(c)(3))	(f) Direct controlling entity	conti	g) 512(b)(13) rolled :ity?
						Yes	No
(1)							
(2)							
(3)							
(4)							
(5)							
(6)							
(7)							

For Paperwork Reduction Act Notice, see the Instructions for Form 990.

Schedule R (Form 990) 2019

JSA

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Page 2

Part III

Page 2

(a) Name, address, and EIN of related organization	(b) Primary activity	(c) Legal domicile (state or foreign country)	(d) Direct controlling entity	(e) Predominant income (related, unrelated, excluded from tax under sections 512 - 514)	(f) Share of total income	(g) Share of end-of- year assets	(h Disprop alloca		(i) Code V - UBI amount in box 20 of Schedule K-1 (Form 1065)	Gene man	j) eral or aging ner?	(k) Percentage ownership
		oouy)		,			Yes	No		Yes	No	
(1)												
	_											
(2)												
	1											
(3)												
Λ-7	1											
(4)												
<u> </u>	1											
(5)												
Λ-7	1											
(6)												
X-7	1											
(7)												
1.1	1											
	L			<u> </u>	L	l		<u> </u>	I			

Part IV Identification of Related Organizations Taxable as a Corporation or Trust. Complete if the organization answered "Yes" on Form 990, Part IV, line 34, because it had one or more related organizations treated as a corporation or trust during the tax year.

(a) Name, address, and EIN of related organization	(b) Primary activity	(c) Legal domicile (state or foreign country)		(e) Type of entity (C corp, S corp, or trust)	(f) Share of total income	(g) Share of end-of-year assets	(h) Percentage ownership	Sect 512(b contro entir	ion)(13) olled ty?
								Yes	
(1) CHARITABLE REMAINDER TRUSTS (16)									
	SUPPORT	MA	N/A	Т				х	
(2) CHARITABLE REMAINDER TRUSTS (1)									
	SUPPORT	PA	N/A	Т				Х	
(3) OTHER TRUSTS (4)									
	SUPPORT	MA	N/A	Т				х	
(4) POOLED LIFE INCOME FUND (1)									
	SUPPORT	MA	N/A	Т				x	
(5)									
(6)									
(7)									

04-2103545

Note: Complete line 1 if any entity is listed in Parts II, III, or IV of this schedule.

3

Schedule R (Form 990) 2019	Page

Transactions With Related Organizations. Complete if the organization answered "Yes" on Form 990, Part IV, line 34, 35b, or 36.

1	During the tax year, did the organization engage in any of the following transactions with one or more related organizations listed in Parts II-IV?			
а	Receipt of (i) interest, (ii) annuities, (iii) royalties, or (iv) rent from a controlled entity		1a	X
	Gift, grant, or capital contribution to related organization(s)		1b	Х
	Gift, grant, or capital contribution from related organization(s)		1c	Х
	Loans or loan guarantees to or for related organization(s)		1d	Х
		· · ⊢	1e	X
е	Loans or loan guarantees by related organization(s)	• •	-	
	Dividends from valeted experimetion(s)		1f	X
I	Dividends from related organization(s)	· · ⊢	-	X
9	Sale of assets to related organization(s)		1g 1h	X
n	Purchase of assets from related organization(s).	· · ⊢	1i	X
	Exchange of assets with related organization(s)			X
j	Lease of facilities, equipment, or other assets to related organization(s)	• •	1j	^
				1,7
	Lease of facilities, equipment, or other assets from related organization(s)	· · ⊢	1k	X
	Performance of services or membership or fundraising solicitations for related organization(s)		11	X
	Performance of services or membership or fundraising solicitations by related organization(s)		1m	X
	Sharing of facilities, equipment, mailing lists, or other assets with related organization(s)		1n	X
0	Sharing of paid employees with related organization(s)		10	X
р	Reimbursement paid to related organization(s) for expenses	L	1p	X
	Reimbursement paid by related organization(s) for expenses		1q	X
r	Other transfer of cash or property to related organization(s)		1r	X
s	Other transfer of cash or property from related organization(s)		1s	X
2	If the answer to any of the above is "Yes," see the instructions for information on who must complete this line, including covered relationships and transaction	n thres	nolds.	<u>'</u>
	(a) (b) (c)		(d)	
	Name of related organization Transaction Amount involved Mitype (a-s)	ethod of amoun		
	type (a s)	amoun	t iiivoiv	cu
(1)				
(2)				
(3)				
\-/				
(4)				
<u> </u>				
(5)				

(6) JSA

Schedule R (Form 990) 2019

04-2103545

Yes No

9E1309 1.000

Part V

06884N R19B

Schedule R (Form 990) 2019

Part VI Unrelated Organizations Taxable as a Partnership. Complete if the organization answered "Yes" on Form 990, Part IV, line 37.

Provide the following information for each entity taxed as a partnership through which the organization conducted more than five percent of its activities (measured by total assets or gross revenue) that was not a related organization. See instructions regarding exclusion for certain investment partnerships.

(a) Name, address, and EIN of entity	(b) Primary activity	(c) Legal domicile (state or foreign country)	(d) Predominant income (related, unrelated, excluded from tax under sections 512-514)	(e) Are all partners section 501(c)(3) organizations?		(g) Share of end-of-year assets	Dispro	h) portionate ations?	(i) Code V - UBI amount in box 20 of Schedule K-1 (Form 1065)	(j) General or I managing partner?		(j) General or managing partner?		(i) Code V - UBI Ount in box 20 Schedule K-1 (Form 1065)		(k) Percentage ownership
			sections 512-514)	Yes	No			Yes	No	(FOIII 1065)	Yes	No	1			
(1)																
(2)																
(3)																
(4)																
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(6)																
(7)																
(8)																
(9)																
(10)																
(11)																
(12)													-			
(13)																
(14)																
(15)																
(16)																
(10)													m 990) 2019			

Schedule R (Form 990) 2019

JSA

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Schedule R (Form 990) 2019 Page 5

Part VII Supplemental Information

Provide additional information for responses to questions on Schedule R. See instructions.

FORM 990, SCHEDULE R, PART IV, LINE 1

CHARITABLE REMAINDER TRUSTS ARE DOMICILED IN MASSACHUSETTS AND

PENNSYLVANIA.

Schedule R (Form 990) 2019

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